

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Wednesday December 19 1984

D 8523

The shadowy world of disaster insurance, Page 4

Austria	Sch 18	Belgium	Fr 35	Denmark	Dk 10	France	Fr 100	Germany	DM 100	Greece	Dr 100	Italy	Lira 100	Japan	Yen 100	Netherlands	Fl 100	Portugal	Esc 100	Spain	Pes 100	Sweden	Kr 100	Switzerland	Sfr 100	U.K.	£ 100	U.S.A.	\$ 100
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## NEWS SUMMARY

### GENERAL

#### Israeli coalition faces threat

A fresh rift in the Israeli coalition government of Mr Shimon Peres has intensified and threatens to bring down his five-month-old administration.

The right-wing Likud bloc, one of the main pillars of the unity government, has reaffirmed its determination to support a demand from Shas, an ultra-orthodox faction that quit the coalition last weekend, that it have control over most religious affairs.

Mr Yitzhak Shamir, the Foreign Minister and leader of the Likud, yesterday stormed out of a Cabinet meeting and told reporters: "This Government is in danger... the situation is grave." Page 12

#### Conservative revolt

Britain's Conservative Government faces new revolts from its backbench MPs over its plans to develop Stansted in Essex as London's third international airport and its proposals for investment in public housing.

Page 12

#### Thatcher in Peking

British Prime Minister Mrs Margaret Thatcher arrived in Peking to complete agreement on the future of Hong Kong, which is to return to Chinese control in 1997. Page 3

#### Poison gas returned

France has returned to the U.S. a cargo of methyl isocyanate, the poisonous gas that killed more than 2,000 people in Bhopal, India, after it escaped from a Union Carbide plant. Page 4

#### New UN centre

The United Nations decided to spend \$73.5m on a conference centre in Ethiopia, despite objections by the U.S.

#### Beirut violence

Two French soldiers serving with the UN force in Lebanon were wounded when their convoy came under fire south of Beirut.

#### Iraq claims attack

Iraq claimed its sixth attack in four days on merchant ships in the Gulf, and vowed to make the war zone around Iran's Kharg Island oil terminal "a graveyard for any vessel entering the area."

#### Command error

A \$50m U.S. weather satellite was almost lost earlier this month when a ground controller issued wrong commands that sent it tumbling out of control.

#### Spanish party split

Five members of the Central Committee of the Spanish Communist Party have defected to join the pro-Soviet faction launched earlier this year.

#### Computer for blind

A blind engineer working for Air France, the French airline, has developed a computer word processor that can be used by blind people.

#### UK Jews protest

Britain's Jewish community has threatened to boycott British Airways, the state airline, because it placed stickers on an advertisement in its flight magazine that implied that Jerusalem was in Israel, a matter that the Palestine Liberation Organisation disputes.

#### Hungry for TV

Millions of Hungarians watched the first uncensored television programme on foreign affairs and later jammed the station with telephone calls and questions. Page 2

### BUSINESS

#### Wall St surges to close up 34.78

WALL STREET share prices soared on the growing conviction that the Federal Reserve is easing credit policies again. The Dow Jones industrial average closed up 34.78 at 1,211.57. Section III

#### DOLLAR

DOLLAR was also lower in London, falling to DM 3.0670 (DM 3.0689), SwFr 2.522 (SwFr 2.549), FFf 9.4575 (FFf 9.4725) and Y246.7 (Y247.5). On Bank of England figures, its exchange index fell to 142.7 from 143.1. On New York it closed at DM 3.082, FFf 9.4425, SwFr 2.542 and Y246.75. Page 33

#### STERLING

STERLING fell to an all-time closing low against the dollar in London at \$1.186, a fall of 50 points on the day. It also declined to DM 3.88 (DM 3.8875), SwFr 3.0125 (SwFr 3.0375), FFf 11.2225 (FFf 11.2075) and Y282.5 (Y284.75). The pound's exchange index fell to 73.6 from 74.1. On New York it closed at \$1.1875. Page 33

#### LONDON

LONDON equities reached another record despite the fall in sterling. The FT Ordinary index rose 1.8 to a new high of 398.9. Section III

#### TKYU

TKYU shares moved higher in the face of heavy profit-taking in blue chips. The Nikkei Dow market average gained 4.54 to 11,460.21. Section III

#### GOLD

GOLD fell \$7 on the London bullion market to \$392.25. It was also lower in Zurich at \$399.25. In New York the Comex December settlement was \$398.70. Page 32

#### U.S. COMPUTER

U.S. COMPUTER industry has reacted with alarm to the disclosure that IBM's target for personal computer sales next year is for 30 per cent growth, representing a serious threat to competitors. Page 13

#### WEST GERMAN

WEST GERMAN Cabinet has approved DM 20bn (\$8.5bn) of income tax cuts, the biggest in the country's history.

#### A ZURICH

A ZURICH judge has approved a creditor's application to open bankruptcy proceedings against Nova-Park, the Swiss hotel group. The request was from a Zurich subsidiary of Badische Kommune Landesbank, which has claims of SwFr 5.1m (\$2m) against Nova-Park.

#### SALÉNINVEST'S

SALÉNINVEST'S chairman Sven Salén met Swedish Prime Minister Olof Palme in a last effort to save the shipping group from financial collapse. His fate is expected to be decided today. Page 13

#### ROBERT HOLMES

ROBERT HOLMES a Court's Bell group sold a 5.5 per cent stake in Elders DXL for A\$8m (\$3m) to clients of Hill Samuel Australia. Page 16

#### YAMAHA MOTOR

YAMAHA MOTOR, the world's second largest manufacturer of motorcycles, swung back into pre-tax profits of Y1bn (\$4m) in the half year to October 30 compared with the previous first half loss of Y13.9bn. Page 16

#### VOLKSWAGEN

VOLKSWAGEN, West German motor vehicle group, will report a profit this year after losses totalling DM 515m (\$171m) in the previous two years. Page 14

#### ANACOMP

ANACOMP, financial troubled U.S. software and data services group, lost \$116.2m in the year to September 30, sharply higher than its \$3.9m deficit in the previous year. Fourth-quarter loss of \$43.3m was a company record.

#### OLIVETTI

OLIVETTI, Italy's leading data-processing equipment company, is to seek stock exchange listings in Brussels and Zurich early in January. Page 14

We apologise for any typographical errors in this edition resulting from action by the National Graphical Association and Sogat members in the FT reading room in London. Unit trust prices are also incomplete today because of transmission difficulties in London.

## Price Waterhouse and Deloitte vote rejects merger

BY ALISON HOGAN IN LONDON

TWO of the world's leading chartered accountancy firms, Price Waterhouse and Deloitte, Haskins & Sells, yesterday abandoned plans to merge.

A secret ballot of partners around the world failed to secure the necessary support in "certain important countries," the firms announced.

Mr Bill Mackay, senior partner of Ernst & Whinney UK, said: "The frenetic activity and rumours were bad for the profession. Now we can consider a strategy at a more measured pace."

Mr Bill Mackay, senior partner of Ernst & Whinney UK, said: "The frenetic activity and rumours were bad for the profession. Now we can consider a strategy at a more measured pace."

The proposed merger was criticised by the profession when it was announced. Many firms had decided that it would probably succeed, however, as it had reached such an advanced stage of discussion and had the strong support of senior management of both firms.

"This demonstrates just how difficult it is to manage large-scale partnerships along the lines of a corporation," said Mr Colin Sherman of Peat Marwick Mitchell.

The result of the secret ballot, organised by a firm of lawyers, was disclosed on Friday to the chairman of the firms' worldwide organisations, Mr Michael Coates and Mr Charles Steele. They are refusing to announce the pattern of voting and

which countries and partnerships failed to provide the necessary support.

The firms' policy committees had decided that 75 per cent support was needed from four big national practices in the U.S., Canada, Britain and Australia.

U.S. practices were thought to have pushed for the merger, exerting strong influence on the other practices, which depend on a considerable amount of referral work from large American clients.

Their combined fee incomes would have only just put them into first place in the U.S. They were particularly keen to strengthen their resources in the consulting field.

The merger proposal seemed less logical in the UK, where both firms hold strong positions both in size of fee income and in representation in important industrial sectors.

The UK Office of Fair Trading (OFT) was reluctant to give its approval for the merger, fearing that it would lead to others and result in a concentration of audit in too few hands.

Editorial comment, Page 10; Background, Page 14

## Beecham to pay £125m for BAT cosmetics unit

BY CHARLES BATCHELOR IN LONDON

BEECHAM, the British-based consumer products and pharmaceuticals group, is to buy BAT Industries' cosmetics business for £125m (\$150m), a deal that will double Beecham's turnover from perfumes and fragrances and take it into the top six among world cosmetics groups.

The purchase of British-American Cosmetics (BAC) adds the names of Yardley, Letherick, Morny, Juvena and Germaine Monteil to Beecham's existing range, which includes the Lancaster, Margaret Astor and Jovan brands.

It gives Beecham an important presence in the UK cosmetics and fragrances market for the first time and fills in gaps in its ranges in continental Europe and in the U.S.

BAC has annual sales of more than £200m, net assets of £72m at

December 31 1983, and employs more than 5,000 people. It achieved pre-tax profits of £17.1m on its non-U.S. business in 1983 on turnover of £187m.

Germaine Monteil, its U.S. operation, made a pre-tax loss of \$10m last year - its third year of losses - on turnover of \$55m. It has been cutting overheads and expects to break even in 1985.

BAT is engaged in a significant redirection of its energies with the announcement over the weekend of a £664m agreed bid for Hambro Life Assurance and the sale last month of its International Stores food retailing business to Dees Corporation for £180m. Beecham will pay £21m in cash for the Germaine Monteil and £104m in shares for the non-U.S. business. It yesterday placed 29.1m shares at 355p - a discount of 17p on Beecham's opening price of 375p.

That deal takes Beecham into the top rank of international cosmetics groups alongside Avon, Estée Lauder, Revlon and Max Factor of the U.S., L'Oréal of France and Shiseido of Japan.

Cosmetics and fragrances will account for nearly a quarter of Beecham's consumer products turnover, which amounted to £1.4bn in the year to March 1984. Total group turnover, including pharmaceutical, was £1.94bn, which produced pre-tax profits of £268m.

The purchase still leaves Beecham with the resources to finance an acquisition on the pharmaceutical

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Lex, Page 12

## Danish central bank launches Kronebanken rescue operation

BY HILARY BARNES IN COPENHAGEN

DENMARK'S central bank and its three biggest commercial banks yesterday announced a rescue operation for Kronebanken, the country's seventh biggest commercial bank, after bank inspectors found that realised and unrealised losses had caused the bank's equity capital ratio to fall below the minimum legal requirement.

The rescue is the first for a leading bank since the 1920s, despite a minimum legal ratio - capital and reserves to liabilities - of 6 per cent, one of the highest in the world. The central bank has promised to meet the bank's liquidity requirements and the three big banks Copenhagen Handelsbank, Danske Bank and Privatbanken, are providing a Dkr 500m (\$45.12m) guarantee against eventual losses.

Depositors will not face any losses, and the banking inspectors will allow the bank to continue operations. Mr Ole Retoft, chairman of Kronebanken's supervisory board, said the bank's losses covered a broad spectrum of engagements but provided no details.

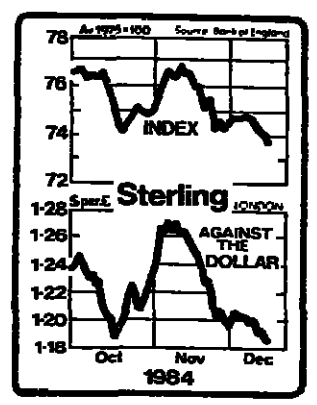
tion arises extremely rarely in Denmark, especially when major banks are concerned," said the chairman of the bank's association, Mr Tage Andersen, Chief General Manager of Danske Bank.

"We take it extremely seriously, as it reflects on the credibility of the banking system. I am happy to say that we were able to act so speedily, and experience shows that in these cases things are righted quite quickly and I am sure they will be in this case, too."

The bank's total equity capital is about Dkr 1.2bn, of which Dkr 300m is in subordinated loan capital.

The bank made a net profit of Dkr 258m in 1983, an exceptionally good year for the Danish banks, when their profits were boosted by the increase in value on the bond and share portfolios.

Mr Retoft said that in 1984 the bank would sustain a loss from the falling value of its bond and share portfolio but there will be an "excellent" result from normal banking operations.



## £ weak; U.S. rates fall again

By Philip Stephens in London and Paul Taylor in New York

STERLING fell to a record low against other leading currencies yesterday, depressed by weakening oil prices and the apparent resilience of the dollar in the face of falling U.S. interest rates.

Wall Street investors went on a pre-holiday buying binge yesterday, sending stock and bond prices soaring while short-term interest rates fell sharply.

The immediate catalyst for the bull rally was the continued sharp decline in U.S. interest rates, bolstering speculation about a possible further discount-rate cut from its current 8.5 per cent level. The Federal Reserve Board's policymaking Federal Open Market Committee ended its closed-doors two-day session yesterday.

The drop in the pound's value, which came ahead of today's meeting of Opec ministers in Geneva, took the sterling index to an all-time low of 73.6 at the London close, 0.5 points down on the day and compared to the previous low of 74.0 in October.

Against the dollar, it fell at one stage to \$1.1785, before recovering partly to close 0.5 cents lower at \$1.1860.

In New York the pound continued to fall, finishing at \$1.1875. Other currencies closed at DM 3.882, FFf 9.4425, SwFr 2.542 and Y246.75.

Foreign exchange dealers said the UK currency was depressed by sentiment that the Opec meeting would be able to do little to reverse the trend of falling oil prices.

The extent of sterling's weakness may have been exaggerated by the relative thinness of trading ahead of the Christmas holiday, and dealers said there was no sign as yet of a serious run on the pound.

The UK Government is expected to take a fairly relaxed view of the fall unless it accelerates in coming days, and there was little evidence

Continued on Page 12  
Sterling limit dropped, Page 2; Raising crude rates, Page 3; Britain's PSBR, Page 7; Money markets, Page 33

## Reagan limits defence cuts to \$28.1bn

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT RONALD Reagan has decided to cut projected U.S. defence spending by \$28.1bn over the next three years, less than half the amount proposed by his senior budget advisers, the White House announced yesterday.

The decision was widely seen in Washington as a victory for Mr Caspar Weinberger, the Defence Secretary, who had fought a lone Cabinet battle to protect the U.S. military build-up from much more stringent surgery.

Hailing the result as "extremely satisfactory," Mr Weinberger yesterday said it should allow the "necessary strengthening" of the U.S. deterrent to continue.

While Mr Weinberger has long argued that U.S. defence spending should reflect the growing military threat from the Soviet Union, Mr Reagan is also concerned that too sharp a cut now would be viewed in Moscow as a sign of weakness on the eve of the resumption of arms control talks between Mr George Shultz, the U.S. Secretary of State, and Mr Andrei Gromyko, the Soviet Foreign Minister, in Geneva on January 7.

Mr Larry Speakes, the White House spokesman, said Mr Reagan remained committed to his plan to halve the budget deficit to about \$100bn by fiscal 1988, which begins of October 1, 1987. Shortfalls as a result of the modest defence cuts projected for fiscal 1987 and 1988 could be "dealt with later," he said.

The defence reductions were nevertheless expected to be regarded as inadequate by both Democrats and Republicans in Congress, who have called for substantial cuts in military spending if they are to approve the severe pruning of domestic and social programmes that Mr Reagan is also proposing.

Both Mr Speakes and Mr Weinberger yesterday pointed out that the \$8.7bn cut in defence outlays proposed for the coming budget year, fiscal 1986, was more than the \$8bn recommended by Mr David Stockman, the budget director. Mr Weinberger added that the figure would bring spending down to \$1bn below the amount recommended by Congress two months ago.

The cuts projected for 1987 and 1988, however, would be far less than those proposed by Mr Stockman, Mr Weinberger said that the reductions envisaged for those two "out years," \$9.2bn in 1987 and \$10.2bn in 1988, simply represented the continuing effects of the cuts proposed for 1986.

Mr Stockman had called for cuts of \$30bn in 1987 and \$30bn in 1988, for a total of \$60bn over the three budget years 1986-88. Mr Weinberger

Mr Mikhail Gorbachev, the president number two in the Soviet Politburo, urged the U.S. to make a move that would bring about effective East-West arms negotiations. Mr Gorbachev also reaffirmed that Moscow considered space weapons as the key issue of the moment. He made his appeal on the arms talks during a meeting with Britain's parliamentary foreign affairs committee. During the session, he showed his first flash of irritation since arriving in London on Saturday for a one-week visit when he rebuffed questions on Moscow's human rights record. Page 2

er last week offered \$21bn, composed of three annual cuts of \$6bn to \$7bn each.

Mr Weinberger said Mr Reagan's decision should allow for a real growth in defence spending authority of between 3.7 and 6.4 per cent next year. While cuts of \$2.5bn would have to be found in military programmes, the big-ticket items of the defence build-up, such as the B-1 bomber and the MX intercontinental missile, would not be affected.

The remainder of the cuts for fiscal 1986 would be achieved by downward revision of inflation and fuel cost estimates, the impact of Mr Reagan's proposed pay reductions on civilian Pentagon employees and a downward adjustment of proposed pay increases for the armed forces, he said.

The White House said that under yesterday's decision the defence budget would rise from \$258.6bn in the current fiscal year, which ends on September 30, to \$277.5bn in 1986, \$312.3bn in 1987 and \$348.6bn in 1988.

Mr Weinberger expressed relief that the "out year" spending had been spared the savage cuts that Mr Stockman had requested, saying it was not possible to pre-judge the desired level of military spending two years in advance.

He hoped that spending in the "out years" would in the end be lower than currently planned, but said that that would depend on "world events" between now and then.

Mr Speakes said the budget-cutting process would continue in fiscal 1987 and 1988, and that the plan would be looked at again each year. He emphasised, however, that yesterday's decision reflected what Mr Reagan regarded as the "proper" level for defence spending.

Star wars study, Page 4

# A NEW INTERNATIONAL NAME. THE SAME EXPERTISE WORLDWIDE.

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# EUROPEAN NEWS

## EEC ACTS TO CUT RED TAPE ON CROSS BORDER TRADE

### Accord on customs document

BY QUENTIN FEEL IN BRUSSELS

THE SINGLE administrative document—known universally as SAD—was born in Brussels yesterday, when it was finally agreed on the 70-day customs documents currently in existence throughout the European Community, and replace them with one.

After almost four years of deliberation by officials and government ministers, trade ministers of the ten agreed on a piece of paper which will serve for all the import, export and transit requirements of intra-Community trade. It still contains 48 separate boxes for information to be given to the customs, but that is far cry from the 140 items originally demanded by member states.

Its creation was heralded by an official of the European Commission as the conquest of "the last national fortress in the customs domain"—and by ministers less given to hyperbole as "a very significant achievement for Europe."

But the first day of use for the SAD will only come on January 1, 1988, to give all the likely users from exporters to freight agents and customs officials, time to get used to its intricacies.

The SAD represents a big step towards the ultimate integration of a computerised EEC customs service, but one reason for its draw-out birth process is the need to reprogramme those computer systems already in use, for example in Britain, France and West Germany.

It will still be completed in seven copies, although they will be conveniently carbonised and labelled for ultimate destination.

As for the 48 boxes, they will not all be needed in every state: some refer to exchange control information which is only required by Italy, Greece and France, for example, and others to the region of origin, only called for in West Germany.

### Uncensored TV draws big audience in Hungary

By Leslie Collett in Berlin

HUNGARIAN TELEVISION has broken a taboo in Warsaw Pact countries by allowing viewers to submit uncensored questions in a programme on foreign affairs. Millions of Hungarians watched the first programme and telephone lines to the studio were jammed with calls.

One viewer asked a Hungarian correspondent stationed in Moscow about Soviet reaction to the return of Josef Stalin's daughter, Svetlana to Moscow. He was told that, officially, there is approval of her return; "in private conversation, it is said: 'Poor thing, she is a little muddled in the head.'"

A member of the studio audience asked about the East German who had taken refuge in West German embassies in Eastern Europe. The subject of would-be fugitives is normally prohibited in the East European media.

He was told by a Hungarian reporter that tens of thousands of people had been able to leave East Germany legally. Some East Germans, however, believed "rightly or wrongly" that they would not be able to leave the country.

The Hungarian correspondent in Moscow was also asked how the Soviet Union might react to U.S. landings in Nicaragua. He replied that up to 25,000 U.S. soldiers could be expected to lose their lives, but that he could not state that such an "escape route" completely settles relations between Moscow and Washington.

He noted that while Hanoi was being bombed and Haiphong mined, during the Vietnam war, "very serious Soviet-American disarmament talks took place and were successful."

Another Hungarian journalist, fielding a question about the miners' strike in Britain, said that no industrialised country could completely do without coal.

In this respect, he said, "capitalist and socialist countries are struggling with remarkably similar problems."

### Opec expected to avoid drastic revision of prices

BY RICHARD JONES IN GENEVA

THE OPEC committee on price differentials is expected to recommend to the full ministerial conference starting today that rates for heavier crudes be raised by about 50 cents a barrel and lowered by 25 cents for very light varieties.

Proposals were to be finalised at a meeting here last night under the chairmanship of Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister.

While nothing has been said officially, it is clear that Sheikh Yamani and his colleagues are not contemplating the kind of drastic revision recommended by the industry and independent experts to be made towards stabilising the market.

Saudi Arabia continues to rule out any reduction in the \$29 for the Arabian Light reference to close the gap with relatively overvalued heavy crudes and to bring it into line with market rates, not the least because any such move might lead to further erosion of the market.

Opec's full conference begins with delegates despondent and perplexed about prospects for maintaining the fragmented price structure and preventing

### U.S. must make next move, says Gorbachev

By David Buchan and Margaret Van Hattem

THE U.S. must make the next move by limiting its space weapon programmes early next year if there are to be "effective" East-West arms control negotiations, Mr Mikhail Gorbachev and other members of the visiting Soviet delegation told British MPs yesterday.

Given a rare opportunity to question senior Soviet leaders, MPs were left in no doubt that the planned U.S. development of space weaponry was the Kremlin's uppermost concern.

They were also treated to the first flash of irritation shown by Mr Gorbachev on his British visit when he stoutly rebuffed complaints about the Soviet human rights record and went on to question that of Britain.

In a 20-minute prepared address to the House of Commons foreign affairs committee, Mr Gorbachev said the Soviet Union was ready to contemplate "the most radical reduction" and eventual scrapping of nuclear and chemical weapons.

"This could create an atmosphere which would enable each country to concentrate its attention and resources on settling its own problems. Show me a country which has no such problems," he stressed.

"But it is now up to the U.S. to make a move... for effective negotiations," he stressed.

General N. F. Chervov, a senior member of the Soviet general staff, commented on the Reagan Administration's more far-reaching plan to develop a full defence against any incoming Soviet missiles, warned that Moscow was able to match any U.S. programme.

Mr Gorbachev, reputed to be ranked second to Chernenko in the Soviet pecking order, gave a spirited performance, as he did last year when he appeared before a Canadian parliamentary committee.

But he reacted with evident irritation when questioned by Mr Norman St John Stevas, a Conservative MP, about state treatment of churches in the Soviet Union.

Mr Gorbachev said he felt the West had been misled by Press campaigns about a few Soviet individuals to suppose that there were no Soviet laws governing human rights.

"If then, I can quote a few facts about human rights in the UK for example, you persecute entire communities, nationalities. You have 2.5m unemployed. You govern your society and you leave us to govern ours."

MPs took the reference to persecution and to the current Northern Ireland or to the current miners' strike. However, Mr Gorbachev ended the exchange with a suggestion that while the two sides could debate the whole issue, it might be more useful if they turned on to foreign policy matters.

THE PROGRAMME for restructuring the Italian steel industry, which is already threatened by the EEC Council of Ministers decision to suspend operating subsidies from January 1, has suffered a further blow.

Private sector steel producers who had agreed in principle to take over part of the Cornigliano steel complex at Genoa—due for closure (FT 12/15/84)—which Finisider is asking for handing over part of the plant and making improvements is too high to allow economic production of billets.

It is not clear whether the companies' decision is irreversible or is an attempt to win better terms. But even if their decision turns out to be final, Finisider might still go ahead with the project on its own, and sell the output to the private concern.

The decision by the EEC ministers to block further operating aid for the steel industry comes only about halfway through the disbursement of more than £10,000bn for the restructuring of Finisider's operations, which involves significant cuts in capacity and jobs.

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### Work to begin on drafting accession treaty

BY OUR BRUSSELS STAFF

EEC FOREIGN ministers yesterday gave the go-ahead for work to begin on drafting the treaty of accession for Spain and Portugal to join the Community, although substantive negotiations on key problem areas have barely begun.

The move is intended to ensure that the deadline for Spanish and Portuguese membership will not slip beyond January 1, 1986, in spite of the slow pace of the talks.

The enlargement process also has to clear the hurdle of an overall Greek reservation, linked to the creation of generous spending programmes in the Mediterranean regions of the Community.

The order for drafting to begin came as Sr Fernando Moran, Spain's Foreign Minister, repeated his criticism of the Ten for spending months in agreeing their own common taking into account the attitudes of the applicant state.

However, substantive talks were under way yesterday on the questions of incorporating the Spanish steel industry into the Community, and resolving the enlargement of Spain's high industrial tariffs.

The EEC foreign ministers have also finalised their positions on wine and fisheries along the lines of the deal

hammered out by their heads of government in Dublin two weeks ago. Greece confirms that it will not stand in the way of detailed negotiations on the issues, while maintaining its overall reserve on the enlargement process.

The questions of wine and fish will only be negotiated in January, officials said yesterday, although they still express some hope that the whole process can be completed by the March summit meeting, with formal enlargement on January 1, 1986.

Sr Moran criticised the Community negotiating process, accusing the Ten of working out their own position "in total ignorance of the attitude of the candidate countries." This kind of procedure, he said, "cannot continue."

As for the question of the Integrated Mediterranean Programmes (IMP), the gap between Greece and the Nine remains very wide, with Mr Malcolm Rifkind, British Minister of State at the Foreign Office, describing the current Commission proposal to spend Ecu 6.6bn (£3.96bn) over six years as wildly unrealistic.

The Commission has been asked to submit further reports on just how much money would be required to fund programmes in Greece alone.

### Sterling limit dropped

BY PHILIP STEPHENS IN LONDON

THE UK Treasury has decided to drop its long-standing request to foreign central banks that they limit their holdings of sterling to "working levels."

The decision, announced by Mr Ian Stewart, the Economic Secretary, came on a day when sterling was under further pressure on foreign exchange markets, but the juxtaposition was seen as entirely coincidental.

The then British Government asked overseas monetary institutions to curb their sterling reserves under the Basle agreement of 1977.

After the sterling crisis of the previous year, large overseas holdings of the currency were seen as a potential source of instability. This applied particularly to reserves held by oil-producing countries,

### Retirement pay-off

BY IVO DAWNAY IN BRUSSELS

THE UNRIVALED generosity of the EEC to its retiring employees raised eyebrows even in Brussels yesterday when Mr Richard Burke, the Irish Commissioner, was made a vice president of the European Commission.

The title, though almost entirely a symbolic honour, will entitle Mr Burke to an additional £9,000 (\$10,800) on his severance pay in the next three years. To earn this extra sum Mr Burke will be required to accept the titular honour between now and his official retirement on December 31.

Commissioners are now allowed under EEC rules half of their £38,000 a year salaries for three years after leaving office. Vice-presidents are paid £84,000.

Mr Burke's good fortune follows that of M Edgard Pisani, the French

### Poland welcomes easing of U.S. stand on IMF

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND YESTERDAY greeted the U.S. decision to stop blocking its entry into the International Monetary Fund as a step in the right direction.

Mr Jerzy Urban, the government spokesman, said yesterday that the decision was another step towards normalising relations between Moscow and Washington.

He noted that while Hanoi was being bombed and Haiphong mined, during the Vietnam war, "very serious Soviet-American disarmament talks took place and were successful."

### Pulp and paper booms in Sweden

By Kevin Dona, Nordic Correspondent, in Stockholm

THE SWEDISH forest products industry, one of the world's leading exporters of pulp and paper, has achieved its best performance for 10 years, increasing exports by 18 per cent to SKr 47bn (£4.47bn). Swedish pulp mills have operated at 85 per cent of capacity this year.

The sector's pre-tax profits have jumped by 72.5 per cent over last year, to SKr 4.8bn from SKr 5.1bn in 1983.

Scandinavian forest products groups were helped strongly by the seven-week strike by workers in the pulp and paper mills in British Columbia, Canada, during the spring, as well as by the continuing strength of the U.S. dollar.

Pulp production rose by 6 per cent to 9.2m tonnes, of which 30m tonnes were so-called market pulp which is sold on world markets rather than being used directly for paper and board manufacture.

Swedish paper mills operated at 82 per cent of capacity, with output rising by 7 per cent to 6.8m tonnes. Exports of paper increased by 10 per cent to 5.2m tonnes, fully 70 per cent of foreign sales going to the European Community.

The strong performance of the forest products sector, Sweden's most important net exporter, has been an important factor pushing Swedish industrial production to a new peak this year.

Industrial production in October was 8.1 per cent higher than a year earlier, the Central Statistics Office reported yesterday. Output for the whole of 1984 is expected to reach its highest ever level, about 1 per cent above 1974 the previous record year.

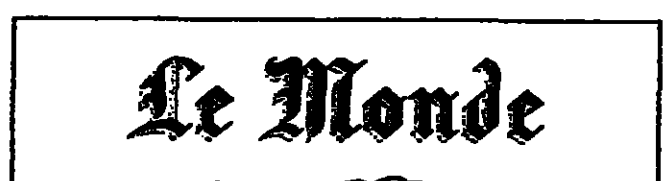
Mr Bo Wergens, director of the pulp and paper industry federation, said yesterday that both pulp and paper production could increase marginally next year a round 7m tonnes for paper and 4m tonnes for pulp, but profitability is expected to weaken slightly.

With new capacity coming on stream during 1985, productivity could decline, and the industry is becoming concerned that Swedish labour costs are still rising faster than in competing countries.

The recent decline in pulp prices, however, has largely been compensated by the rise in the value of the dollar.

## World of difference between Le Monde journalists

David Housego describes the struggle at Paris's top newspaper



NOBODY believes that Le Monde, Paris's premier newspaper, with sales of 360,000 a day, is about to collapse. But \$1 its cavernous and gloomy headquarters in Rue des Saussaies, itself likely to be up for sale, there is a feeling that the turning point has been reached.

Today the editorial staff, who own a 40 per cent stake in the paper, are to choose a Director and Editor-in-Chief to replace M Andre Laurens, who resigned a fortnight ago. His proposals for putting the paper financially back on its feet were turned down overwhelmingly by his colleagues.

M Michel Tatu, a specialist on East-West relations, is the only candidate after M Andre Fontaine, a distinguished writer on foreign affairs, dropped out of the running last night. M Tatu still requires, however, 60 per cent of editorial votes to win.

The threat of bankruptcy now hanging over the paper has jolted the staff into realising the urgency of radical action. "We are preparing for any solution that is credible," says one journalist. The trouble is that the staff are not agreed on what that is.

Le Monde's problems run far deeper than the sad tale of falling circulation and declining advertising revenue that besets

the rest of the Paris Press. They stem from a clash of personalities and political views among the staff which has erupted into the open because of the way the paper is run.

Le Monde is unique among Western dailies in having a management structure that gives journalists a substantial say over the choice of editor as well as a veto over major decisions. Like many institutions in France it has worked well during periods of expansion, but faltered in recession.

It became unworkable after M Jacques Fauvet, only the second editor in the paper's history to decline some five years ago to name his successor on the grounds that he no longer represented a consensus.

Since then journalists have been divided on most major issues, unable to agree on whom they wanted to be editor or on what type of paper Le Monde should be. They voted for M Claude Julien, the Left's candidate to the succession to M Fauvet, and then turned him out before he took office. M Fontaine, the favourite this week, has been rejected in the past.

The journalists are split on whether to maintain Le Monde as a serious journal of political

journalist and editor of the business magazine L'Expansion. An outside nominee would probably bring a fresh injection of capital with him.

The paper's current financial and technical problems are the price of past management errors. During its rapid expansion in the 1960s and 1970s Le Monde took on many staff and distributed profits in higher salaries. It has 180 editorial staff and 1,000 printers and administrative employees who could face redundancy.

The decision to continue publishing in the evening and to invest in a large printing operation in Paris has also caused problems. As an evening paper, Le Monde does not benefit from the distribution system in the provinces available to morning dailies.

If today's vote proves indecisive, M Laurens has said that on certain terms he is willing to stay on. But the return of M Laurens, a compromise candidate 2½ years ago, is not likely to be a durable solution to the paper's problems.

In the meantime, Le Monde's continuing strengths—the breadth of its foreign coverage, much of its industrial and economic reporting and its ability still to surprise afternoon readers with scoops missed by other papers—are being lost in the miasma of dispute.

BASE LENDING RATES		HILL SAMUEL	
A.B.N. Bank	9 1/8%	Hill Samuel	9 1/8%
Allied Irish Bank	9 1/8%	C. Hoare & Co.	9 1/8%
Amro Bank	9 1/8%	Hong Kong & Shanghai	9 1/8%
Henry Ansbacher	9 1/8%	Johnson Matthey Bkrs.	9 1/8%
Arnco Trust Ltd.	10 1/8%	Kawasaki Co. Ltd.	10 1/8%
Associates Cap. Corp.	9 1/8%	Lloyds Bank	9 1/8%
Banco de Bilbao	9 1/8%	Mallinath Limited	10 %
Bank Hapoalim	9 1/8%	Edward Manson & Co.	10 1/8%
BCCI	9 1/8%	Mehraji and Sons Ltd.	9 1/8%
Bank of Ireland	9 1/8%	Midland Bank	9 1/8%
Bank of Cyprus	9 1/8%	Morgan Grenfell	9 1/8%
Bank of India	9 1/8%	National Bk. of Kuwait	9 1/8%
Bank of Scotland	9 1/8%	National Girobank	9 1/8%
Bankque Reine Ltd.	9 1/8%	Norwich Gen. Trd.	9 1/8%
Bank of Tropical	9 1/8%	People's Trst. & Sv. Ltd.	10 1/8%
Beneficial Trust Ltd.	10 1/8%	R. Raphael & Sons	9 1/8%
Brit. Bank of Mid. East	9 1/8%	P. S. Refson	9 1/8%
Brown Shipley	9 1/8%	Roxburgh Guarantees	10 %
CL Bank Nederland	9 1/8%	Royal Bk. of Scotland	9 1/8%
Canada Permut Trust	9 1/8%	Royal Trust Co. Canada	9 1/8%
Cayzer Ltd.	9 1/8%	J. Henry Schroder Wagg	9 1/8%
Cedar Holdings	11 %	Standard Chartered	9 1/8%
Charterhouse Japhet	9 1/8%	Trade Dev. Bank	9 1/8%
Charltonas	11 %	Trustee Savings Bank	9 1/8%
Citibank NA	9 1/8%	United Bank of Kuwait	9 1/8%
Citibank Savings	10 1/8%	United Mizrahi Bank	9 1/8%
Clydesdale Bank	9 1/8%	Westpac Banking Corp.	9 1/8%
C. E. Coates & Co. Ltd.	10 1/8%	Whiteaway Laidlaw	10 %
Comm. Bk. N. East	9 1/8%	Williams & Glyn's	9 1/8%
Consolidated Credits	9 1/8%	Yorkshire Bank	9 1/8%
Co-operative Bank	9 1/8%	Members of the Accounting Houses Committee:	
The Cyprus Popular Bk.	9 1/8%	7-day deposits 6.25% - 1 month	8.00%
Dunbar & Co. Ltd.	9 1/8%	10% - Fixed rate 12 months 9.00%	8.75%
Duncan Lawrie	9 1/8%	7-day deposits on sums of under	7.5%
E. T. Trust	10 %	7.5% - 150,000 and over 8%	
Exeter Trust Ltd.	10 %	Call deposits £1,000 and over 8 1/2%	
First Nat. Fin. Corp.	11 %	21-day deposits over £1,000 7 1/2%	
First Nat. Secs. Ltd.	11 %	Demand deposits 6 1/2%	
Robert Fleming & Co.	9 1/8%	Mortgage base rate:	
Robert Fraser & Pns.	10 %		
Grindlays Bank	9 1/8%		
Guinness Mahon	8 1/8%		
Hambros Bank	9 1/8%		
Hertle & Gen. Trust	9 1/8%		

### Unions avert clashes over Austrian dam

VIENNA - Fresh clashes between workers on a controversial dam and environmentalists trying to preserve one of Europe's oldest forests were averted yesterday.

After an emergency meeting with Chancellor Mr Fred Sinowatz Austrian unions halted plans to mass 30,000 workers at the site at Hainburg, east of Vienna, this morning to confront thousands of demonstrators preventing tree clearance work.

The environmentalists are trying to save a 50 square km forest, the "Aurwald," famed for its rare birds, reptiles and orchids.

Severe hundred protesters are camping in the icy forest swamps. There have been minor scuffles with police, who had 1,000 men ready for disturbances.

The Austrian Trade Union Federation (OGB) has warned that trade union patience with the illegal occupation of the site may be running out, but it called off today's confrontation after its president, Mr Anton Benya, met the Chancellor.

### U.S. offer to EEC on steel pipes row

THE U.S. yesterday proposed a settlement of a row over its curbs on imports of European Community steel pipes and tubes in a bid to head off trade reprisals, Reuters reports from Brussels.

EEC sources said Mr William Brock, U.S. Trade Representative, offered the Community a 7.5 per cent share of the U.S. market for steel pipes and tubes.

These imports have been banned totally for a month, and the U.S. had planned to restrict the EEC to a 5.9 per cent market share in 1985, against 14.6 per cent this year.

Under the offer, made to the European Commission yesterday, the only exemptions would be for orders of pipes and tubes which the U.S. steel industry was unable to supply.

Herz Wilhelm Haferkamp, European Commissioner for External Relations, and Viscountess Esme Davignon, the Industry Commissioner, were due to brief Community foreign ministers last night on the offer, which was said to be close to terms previously offered by the Community, but rejected by Washington.

### Bulgaria replies to whisky fraud claim

By Leslie Collett in Berlin

BULGARIA has responded to claims by Britain that it is marketing counterfeit Scotch whisky by saying simply that it is offering "the first original Bulgarian whisky."

The reply has appeared in the form of an advertisement in a Bulgarian publication, which shows a photograph displaying a popular Scotch whisky bottle bearing the label "White Horse now has a southern sister - Wild Goat."

The Wild Goat brand is shown in a bottle bearing the familiar shape of a Johnnie Walker whisky container. Johnnie Walker and White Horse are both produced by the Distillers Company, Scotland's biggest distiller.

A claim that the Bulgarians were making counterfeit Johnnie Walker Red Label Whisky was made earlier this week by the Confederation of British Industry following seizure in Italy of 2,400 cases of the Bulgarian product, allegedly destined for African ports.

The CBI called for any industries affected by the appearance of the Bulgarian spirits to participate in solving a joint strategy.



OVERSEAS NEWS

Peking rolls out red carpet for Thatcher's visit

BY MARK BAKER IN PEKING

THE CHINESE Communist Party does not believe in Christmas, but is welcoming the British Prime Minister Mrs Thatcher in the style of a Santa Claus who has turned up a week early.

are carried prominently on the front page of the "People's Daily" and in other leading newspapers.

Mrs Thatcher and the Foreign Secretary, Sir Geoffrey Howe, were met on their arrival by Wu Xueqian, the Chinese Foreign Minister.

She was driven directly to the Diaoyutai (Emperor's Angling Terrace) state guest house in the western suburb of Peking for a private dinner and briefing session with Sir Richard Evans, the ambassador and Britain's chief negotiator in the Hong Kong talks.

Mrs Thatcher will be welcomed officially with a military parade and salute in Tiananmen Square and will spend the morning in talks with the Chinese Premier Zhao Ziyang.

After lunch with President Li Xiaonian she will have separate meetings with Deng - who has already christened her "Britain's de Gaulle" for handing over Hong Kong - and with Hu Yaobang, the Communist Party General Secretary.

Mrs Thatcher and Zhao are scheduled to sign the Hong Kong agreement in a ceremony to be witnessed by 101 dignitaries invited from Hong Kong by the Chinese Government, and an even bigger contingent of journalists.

The Prime Minister will be Zhao's guest at an evening banquet for more than 400 and later meet the British press. She will leave for Hong Kong early the next morning.

Nakasone faces fresh battle over defence

By Jurek Martin in Tokyo

IN ONE of the stranger twists of contemporary politics, the Japanese Socialist Party, the leading opposition group, decided yesterday not to oppose a pay increase for the Japanese military whose very existence it technically considers unconstitutional.

The socialist move to align itself roughly with the two biggest centre parties is in fact part of what is promising to be a substantial tactical battle with the Government over the perennial question of defence spending.

The Government is currently putting the finishing touches to its 1985 fiscal budget, which takes effect from next April. It is struggling on the one hand with U.S. pressure for greater defence outlays and on the other with abiding by the ten-year-old declaration that defence spending shall not exceed 1 per cent of gross national product.

Under Japanese measurements, which differ from those of Nato, it presently stands at 0.997 per cent of GNP. Unless the economy grows at far faster than the 4 per cent plus rate tentatively forecast for fiscal 1985, almost any general military pay increase alone would break the ceiling.

Recently, the National Personnel Agency, which makes civil service pay recommendations, called for a 6.4 per cent raise for the military; the Government said this should be cut back to 3.4 per cent; the opposition parties are now backing the higher figure on the condition that the 1 per cent ceiling not be breached.

If they sustain their case, this confusion would ring in the defence budget—and the U.S. would be furious. But, given the combative, tactical nature of Japanese politics, it seems more likely that their principal purpose is to push Mr Nakasone into a politically unpopular corner.

For all his hawkish reputation and his need to please the U.S., the Prime Minister has been uncharacteristically reticent of late on the level of defence spending. This may reflect the weakening of his personal authority as a result of the harping two months ago which led to him winning a second term in office.

But Mr Nakasone has found himself contradicted by elements of his own ruling party, as well as by the new head of the Self Defence Agency, Mr Kioichi Kato, who have said the circle cannot be swayed. As it is, most experts believe that in an otherwise tight defence budget will receive a real spending increase of about 6 per cent, and that the Government would have to cook the books to avoid breaking the ceiling.

Mohammed Aftab reports on Pakistan's vote on extending the President's term Zia confident of referendum victory

PRESIDENT Zia-ul-Haq of Pakistan, buoyed by large rallies supporting him in the Punjab, is expecting a large voter turnout in the referendum he has called for tomorrow. If the voters decide in his favour, it will extend his term for a further five years and endorse his Islamisation policy.

The announcement of the referendum on December 1 took most people in Pakistan by surprise. General Zia has already introduced Islamic-style changes to the economy, the banking system, the judiciary, and to politics and parliamentary institutions, moving the country away from its traditional Western-style parliamentary democracy. He says such a system is "unsuited" to Pakistani traditions and Islamic values.

An estimated 33.8m people will be eligible to cast their votes tomorrow. They will answer yes or no to a lone question—whether they support President Zia's policies of Islamisation. A yes vote will be taken to be an endorsement of

a further term for the President. Despite this, President Zia denies that the referendum is a presidential election—“otherwise I would have allowed people to contest it against me,” he says.

Campaigning against the referendum has been banned. “No-one is allowed to campaign against the referendum because that will pollute the environment and hinder a smooth transfer of power to elected representatives of the people,” he says.

Pakistan has no opinion polls and there have been no recent elections to gauge the public's likely views on the referendum. The last parliamentary election, held by the then Prime Minister Mr Zulfikar Ali Bhutto, later executed by the Zia regime in March 1977 was rejected by the people as having been rigged.

It resulted in a widespread agitation against Mr Bhutto, which led to the military takeover by Gen Zia, the imposition of martial law, and the dissolution of the Senate, the National Assembly, and four legislatures in the provinces of



President Zia... hopeful

“shoora” (advisory council), although he has said the shoora will have reasonable powers. With the Opposition effectively muzzled, Zia supporters hope that the voter turnout for the referendum will be “at least 50 per cent” of registered voters. Unofficial results are expected quickly.

Gen Zia and his supporters are confident of a majority of yes votes although they do not rule out a small percentage voting no. “Those who disapprove of the referendum—which is not provided for in the Pakistani constitution as a way to elect a President—are likely to stay away.”

Asked what he will do if a majority votes no, President Zia has said: “We are honourable people, and if the vote is no I will move as far as I can by holding (parliamentary) elections, hand over power to elected representative, and get out.”

Campaign rallies have shown a considerable degree of support for Gen Zia's Islamisation policies, and his management of the economy. Growth has averaged 6 per cent a year during the seven years of his mili-

tary government. Five successful harvests have made the country a net exporter of wheat.

The private sector though still cautious following the previous regime's nationalisation and socialisation policies, as well as the continued strict bureaucratic regulation of the economy, has begun to invest in new industrial units ranging from cement to tyre manufacturing, glassware and steel products.

The turbulent situation in the region has also helped General Zia. The Soviet military presence in neighbouring Afghanistan where an Islamic insurgency has been going on for five years as well as the unsettled situation in India following the assassination of Mrs Indira Gandhi have boosted his image as a strong leader.

Despite his record of crushing his opponents by conspiring down on all forms of dissent, it seems likely that President Zia will get the vote he wants tomorrow, and that elections in Pakistan will remain a far-off dream for a benighted opposition.

Investment cut by 65% in Ivory Coast budget

BY PETER SLACKBURN IN ABIDJAN

PUBLIC INVESTMENT is to be slashed by nearly 65 per cent in Ivory Coast's 1985 budget which is due to be approved by the National Assembly (Parliament) later this week.

No new development projects have been included in the investment budget which has been cut to \$187m (£156m) from \$575m in 1984.

Mr Abdoulaye Kone, Economy and Finance Minister, presenting the budget to the Assembly, yesterday warned that austerity will be even more severe in 1985 because the economic recession has led to a sharp drop in fiscal receipts.

Rural development, especially food production, continues to be the main priority with 35 per cent of the investment budget. Offsetting and urban development, transport and water supplies are other priority sectors. Some 42 per cent of investments will be locally financed compared with 19 per cent in 1984. External borrowing will

be entirely on concessional terms with the World Bank and France's Caisse Centrale de Co-operation Economique the main donors.

Finance officials describe the 1985 investment budget as realistic because it only includes projects for which finance has already been secured. Previous budgets have not been implemented due to lack of funds, they pointed out.

The recurrent budget has been cut for the second successive year by 2.5 per cent to \$880m. Salaries of civil servants are being frozen for the third successive year, and in addition salaries of an estimated 50,000 public enterprise employees are being aligned with those of the civil service resulting in cuts of up to 50 per cent.

The 1985 budget is in line with IMF recommendations accompanying an SDR 82.75m one year standby credit approved last May.

Daiwa to give stock exchange lesson for China

PEKING and Shanghai officials have accepted an offer by Japan's Daiwa Securities Company to hold seminars on the workings of stock exchanges, a Daiwa spokesman told Reuters in Tokyo.

Officials from both municipalities are considering the setting-up of stock markets to attract foreign capital and domestic savings for economic modernisation, the spokesman said.

9 die in Sri Lanka

Nine policemen were killed yesterday when Tamil separatists blew up a police vehicle in Sri Lanka's Eastern Province, according to a government statement reported by Reuters from Colombo. The police had been chasing a van carrying a group of robbers, the statement said. More than 400 have been killed since guerrillas fighting for a separate Tamil state stepped up their campaign a month ago.

No to drug probe

Australia's Labour Government yesterday rejected a recommendation for a major probe into what an official in inquiry said were big heroin smuggling syndicates. The Costigan Royal Commission called in its report last month for a special investigation, but Attorney-General Lionel Bowen said yesterday that the issue had been referred to the National Crime Authority.

Gandhi 'set for sweeping win'

BY JOHN ELLIOTT IN NEW DELHI

A RESOUNDING victory in next week's Indian General Election has been forecast in a major opinion poll for Mr Rajiv Gandhi, who took over as Prime Minister seven weeks ago after the assassination of his mother Mrs Indira Gandhi.

A poll conducted for India Today, the country's leading current affairs magazine, shows him winning 306 of 511 seats being contested in the election for the Lok Sabha, the Indian Parliament lower house.

This would be an improvement on his Congress Party's present parliamentary position and far exceeds the results being forecast by most observers.

Mr Gandhi has conducted a rather flat campaign, concentrating on the country's Sikh problems and on the risks of the country breaking up. He has inspired little passion so far and most observers expect him to win little more than 300 seats, and maybe less.

There is general agreement that he will gain an overall majority benefiting from the image of his late mother and



Rajiv Gandhi—set for victory

forces within his party jealous of his rapid advancement.

A result of the type forecast by India Today after polling 11,300 people in 35 constituencies would enable him to dictate his own pace and style.

It would mean that he had won comfortably in northern Indian states such as Uttar Pradesh and Haryana and had recovered more than his mother could probably have achieved in southern states such as Andhra Pradesh and Karnataka.

The election commission announced last night that the election in Bhopal, where over 2,000 people, died in a gas leak on December 3, is being postponed till the end of next month. Polling in the rest of the country starts on December 24.

Some of the 250,000 people who fled the central Indian city of Bhopal, fearing a fresh leak of poison gas, started returning to their homes yesterday but over 12,000 remained in camps set up by the Government. Reuter reports from Bhopal. Insurance claims, Page 4

Plotters to face firing squad in Vietnam

By Chris Sherwell, South East Asia Correspondent

A VIETNAMESE court yesterday sentenced five out of 21 alleged plotters to death by firing squad for conspiring to overthrow the Government.

The guilty verdicts came at the end of a widely publicised trial in Ho Chi Minh City (formerly Saigon). Another three defendants were given life imprisonment, and the remaining 13 got jail sentences of eight to 20 years.

The accused, some of them ex-members of the former South Vietnamese army, were among more than 100 people arrested by the authorities in what is the largest known anti-government plot since the Communist takeover in 1975.

All 21 were charged with espionage and treason and accused of plotting to topple the government with the support of China, Thailand and the U.S. The defendants were members of the so-called United Front of Patriotic Forces for the Liberation of Vietnam.

INTER-AMERICAN DEVELOPMENT BANK Washington, D. C. DM 200,000,000 7 1/2% Deutsche Mark Bonds of 1984, due 1994. Offering Price: 100% Interest: 7 1/2% p. a., payable on December 15, of each year...

MAGYAR NEMZETI BANK (NATIONAL BANK OF HUNGARY) U.S.\$300,000,000 Medium Term Loan including a European Currency Unit Tranche. Lead Managed by: Credit Commercial de France, Irving Trust Company, The Fuji Bank, Limited, National Westminster Bank Group, Orion Royal Bank Limited...



AMERICAN NEWS

Housing starts in U.S. fall 0.7%

By Nancy Dunne in Washington

U.S. BUILDERS started 0.7 per cent fewer housing units in November than in October...

The Commerce Department—releasing the figures yesterday, said the number of privately owned housing units started last month declined to a seasonally adjusted yearly rate of 1.5m...

The department also revealed that personal income increased 0.7 per cent in November and spending jumped 0.9 per cent after an October setback...

The big increase in spending included large amounts of interest payments consumers made to stores as part of their monthly bills...

Anti-trust chief to quit

The U.S. Justice Department yesterday confirmed reports of the imminent departure of Mr Paul McGrath...

Mr McGrath, head of the Department's civil division from 1981-83, succeeded Mr William Baxter whose abrasive style and easing of anti-trust rules made him a controversial figure...

His first major act brought him an avalanche of criticism when he opposed the proposed merger of LTV and Republic Steel.

After the Bhopal tragedy, Terry Dodsworth looks at the way companies cover themselves against risks Shadowy world of multinational disaster insurance

THE POISON gas tragedy at Bhopal in India has thrown a harsh spotlight on the shadowy world of insurance for multinational companies...

The company is known to have arranged its policies through the biggest international broker, Marsh and McLennan, based in New York...

The idea of this sort of approach, says Mr Peter Reid, senior vice president at Alexander and Alexander International...

The latter point is a particularly important one for an international group with highly variable profits...

In a particular currency or a region where it is showing healthy profits; and it may have tax reasons for paying in certain countries...

Equally, a company may prefer to receive payment of its claims in different areas from the one where it incurs the loss...

Within these overall economic constraints, the brokers put together packages which respond to two main questions: First, companies have to decide on exactly what sort of risks they want to insure...



U.S. attorney Mr Melvin Belli announces a \$15m damages suit against Union Carbide

somehow intangible areas—the cost of litigation, loss of earnings from temporary shut-down of facilities...

Second, companies have to decide how to structure the policies. Because the cover for large multinationals is so big, it generally has to be split between a large number of insurance companies...

believed that about 60 insurance companies are involved at Union Carbide.

The coverage that emerges at the end of this process of spreading the liabilities around will, in effect, be built up in a series of layers.

Canada agrees first offshore gas sales

BY BERNARD SIMON IN TORONTO

THE FIRST sales of natural gas from Canada's offshore reserves have been agreed...

Mr McGrath, head of the Department's civil division from 1981-83, succeeded Mr William Baxter whose abrasive style and easing of anti-trust rules made him a controversial figure...

His first major act brought him an avalanche of criticism when he opposed the proposed merger of LTV and Republic Steel.

sell their shares of the gas separately.

Earlier this week, the Government said it could help improve the competitiveness of Canadian exports of light crude oil to the U.S. by extending the normal term of export licences...

The ruling Conservative Party promised during the election campaign earlier this year to review the energy policies of the previous Liberal government...

programme launched in 1981, in a bid to increase Canadian self-sufficiency and local control of the oil and gas industry.

The programme's provisions, which discriminate against foreign energy companies by holding local oil and gas prices below world levels...

The previous government was also embroiled in a bitter constitutional dispute with Newfoundland over control of potential offshore oil and gas fields.

California claims major oil groups fixed prices

BY WILLIAM HALL IN NEW YORK

MAJOR U.S. oil companies regularly swapped confidential pricing information about their marketing activities on the West coast...

The court papers refer to activities which took place in the 1960s and early 1970s before the sharp rise in world oil prices.

and major U.S. oil companies. There has been no love lost between California and big oil companies over the years...

California alleges that the U.S. oil majors have been guilty in advance of a possible change in the state reimbursement system...

Banks allow Panama to roll over debts

PANAMA'S 12-bank advisory group headed by Bank of America have agreed to a 90-day roll over of some \$45m (£37.5m) to \$50m debt falling due in the first quarter of next year...

WORLD TRADE NEWS

World Bank provides boost for British energy saving company

BY LORNE BARLING

WORLD BANK funding for energy savings projects around the world has provided two important contracts for the National Industrial Fuel Efficiency Service...

Nifes, as it is known, has recently completed consultancy work on a \$30m (£25m) World Bank project in Turkey...

Under a \$2m contract, Nifes prepared a report for the Turkish Government on energy saving measures in three sectors of industry—textiles, paper and ceramics...

The \$30m will be spent on implementing the recommendations of the study, which was obtained by Nifes if the Turkish Government seeks design for feasibility studies...

sudan, Bangladesh and China, but most recently has signed a contract worth \$1.6m to conduct work in Portugal...

The company will carry out 80 short audits and 100 major audits to study energy use by Portuguese companies...

Mr Hawkins said: "Portugal has a severe domestic energy shortage and until recently was spending some 75 per cent of its foreign exchange annually on the purchase of fuel from abroad."

Targets had been set for reducing this dependence, and Nifes work, backed up by local companies, would help pinpoint the best way to achieve them.

Mr Hawkins said savings of between 10 and 30 per cent could be achieved by most companies through "good house-keeping", plant modification and a limited amount of investment.

China 'to buy three Airbus A-310 jets'

By Michael Donne, Aerospace Correspondent

A MEMORANDUM of understanding for the purchase of three European Airbus A-310 jet airliners...

The deal is understood to have been reached during the recent international aviation exhibition held in Beijing...

Mr Johann Schaeffer, managing director of MBB, said the firm order was "relatively certain".

The deal is understood to have been reached during the recent international aviation exhibition held in Beijing...

price problems

The deal is understood to have been reached during the recent international aviation exhibition held in Beijing...

David Marsh reports on diplomatic efforts to boost British products Embassy enters the export market

THIS IS the best thing they're doing to help exporters," said Mr Marsh...

British makers of equipment for the handicapped see France as an important market because of the range of UK products...

According to Mme Jacqueline Roux of the leading French voluntary group, the National Liaison Committee for Rehabilitation of Handicapped...

In France, this is the exception rather than the rule, and the specifications for products which can be bought with state support are "rigid," she says.

At the luxury end of the range, Vessa, the main manufacturer of wheelchair for the NHS...

But the prestigious surroundings helped attract 100 visitors...

country-of-origin rules into 1985. But he said the major issue of the New Year probably would be considerations of what will replace the multi-fibre arrangement...

UK offers Egypt help in design of power stations

BRITAIN HAS offered to help Egypt to design and operate coal fired and nuclear power stations...

The assistance is provided for in a memorandum of understanding signed in Cairo this week...

In addition to its ambitious goal of building eight nuclear stations over the next 20 years, Egypt intends to convert some of its old, inefficient oil fired stations to natural gas...

Reuter adds from Paris: new requests by the Egyptian authorities have pushed up by 40 per cent the value of the Cairo metro project...

The original contract was for 1.6bn francs (£145m).

U.S. groups export units sought

BY BRENDAN KERNAN IN DUBLIN

IRELAND is joining the hunt for the estimated 9,000 U.S. companies which will have to establish a presence outside the U.S. in order to continue to enjoy tax relief on export earnings.

The U.S. changed its legislation, under pressure from other signatories to the Geneva-based General Agreement on Tariffs and Trade, so that only "Foreign Sales Corporations" (FSCs) incorporated in a foreign country can qualify for the relief.

The Shannon Development Corporation, which runs the duty-free airport industrial zone near Limerick, is leading the Irish campaign to attract some of the new FSCs to the zone.

Mr Maloney said Shannon was not looking for the major share of FSC investment in Europe but the new legislation was a "heaven-sent opportunity" for the zone...

U.S. companies to incorporate their European subsidiaries, but Ireland can point to the already substantial U.S. investment in the country...

The Irish also offer their standard incentive package which includes a maximum 10 per cent corporation tax rate.

Responsibility for industrial developments outside the Shannon area rests with the Industrial Development Authority (IDA).

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Responsibility for industrial developments outside the Shannon area rests with the Industrial Development Authority (IDA).

Hong Kong conciliatory in textiles dispute with U.S.

A TOP Hong Kong trade official offered a conciliatory note yesterday in the colony's dispute with the U.S. over textile import restrictions...

At a press conference, Mr Hamish MacLeod, the colony's Director of Trade, said Hong Kong's unhappiness with the U.S. customs department's country-of-origin rules should be kept in perspective.

Mr MacLeod also said that the Reagan Administration was helpful in persuading Congress to continue to include Hong Kong in its tariff preference scheme.

He said Hong Kong would carry its campaign against the

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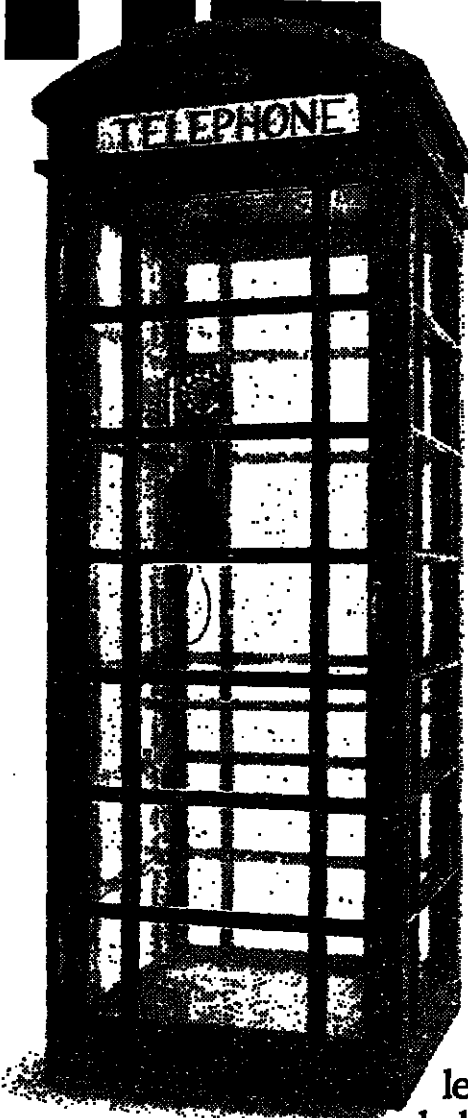
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# THE PHONE CALL HEARD ROUND THE WORLD.



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The New York Stock Exchange is answering a call to provide a market for the largest stock offering in history.

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### ANNOUNCES

Start of Full Range Production of Construction Chemical Speciality Materials for Buildings and Engineering Projects in Gulf Area and Middle East

WATER REDUCING AND SET CONTROLLING ADMIXTURES

LIGNIN BASE

HIGH REDUCING AND

HIGH RANGE WATER REDUCING—SUPER PLASTICIZER

and SET CONTROLLING ADMIXTURES

Melamine Formaldehyde and Naphthalene Formaldehyde Base

CURING COMPOUNDS CONCRETE BONDING — EPOXY + PVA

SHUTTERING RELEASE AGENTS FLOOR HARDENERS

FAÇADES SILICON SEAL NON-SHRINK GROUTING COMPOUNDS

MORTAR WATER PROOFING AIR ENTRAINING SOLUTION

JOINT SEALING COMPOUNDS

POLYSULPHIDE THIOKOL

SILICON

ACRYL

BUTYL

### INVITES

All Suppliers of Raw Materials for the Production of above Finished Products to submit their offers including quotations (airpost parcel), samples for local testing, reference list, long-range facilities conditions for 2-way mutually beneficial business relationship.

### REQUIRES

The appointment of the following experts in our field of speciality. (Only those highly qualified in Construction Chemicals may apply):

#### TECHNICAL DIRECTOR

Post Graduate Chemical/Production/Civil Engineer—Concrete Technology with Post Graduate in Management/Economics. Overall in charge of all manufacturing activities involving planning, processes, quality control and testing laboratories. Possesses effective leadership qualities to achieve targets within the given quality and cost parameters. To implement technical changes and labour motivation techniques to improve productivity. To participate in sales promotion efforts, train local staff and writing of technical literature and product specification. To implement safety precautions and related administrative matters.

#### PRODUCTION MANAGER

Post Graduate in Chemical/Industrial Engineering plus Graduate in Civil Engineering/Concrete Technology. To co-ordinate and supervise production processes and staff activities. To plan and check production techniques and minimise costs. To supervise and assist in quality control laboratory, logistic services and in writing technical literature and product specifications and train local staff.

#### CHIEF OF LABORATORIES

Post Graduate in Industrial Chemistry. To co-ordinate and supervise Research and Development Lab and quality control testing laboratory processes and staff activities to ensure proper and accurate formulations of each product and testing procedures for raw and finished products. To assist in technical literature writing and product specifications, and train local staff.

#### CHEMIST FORMULATORS

Post Graduate/Graduate in Chemical Engineering/Industrial Chemistry. To develop formulations of each type of product. To check and analyse test results and exact procedures for accurate formulation. To test quality of raw and finished products. To assist in technical literature writing and product specification and train local staff.

#### SALES EXECUTIVE

Graduate in Civil Engineering/Economics/Marketing. Responsible for identifying potential customers and introduction of products. To report data on competition and to achieve set sales targets.

#### PLUS

#### COMPUTER PROGRAMMER

Graduate/Post Graduate in Computer Science. Responsible for programming independently a computer system with 8-10 terminals to cope with the requirements of the entire factory. Able to establish own software programs for manufacturing processes, correlation of raw materials' compatibility testing and update marketing data. Age group: 30-35 years.

Salaries and other incentives commensurate with qualifications and experience. Competent applicants, with minimum five (5) years' experience in our speciality except Computer Programmer may mail detailed resume with certified copies of both academic and practical credentials together with recent photographs to above address.

## ARCH OF TRIUMPH



Love and hate shape destiny in a story that unfolds in a war-threatened Paris. One chance meeting leads to romance, another, to tragedy.

Anthony Hopkins and Lesley-Anne Down head an outstanding cast that includes Donald Pleasence, Frank Finlay and Richard Pasco, directed by Wars Hussein.

Producer for HTV, Peter Graham-Scott. Executive Producer for HTV, Patrick Dromgoole.

TONIGHT ON HTV

ANOTHER EXCEPTIONAL DRAMA FROM HTV

## UK NEWS

### TI develops robotics system

BY LYNTON McLAIN

TI MATRIX, part of the TI group, is about to deliver its first fully automated flexible manufacturing system (FMS), as the first stage of a company strategy to treble the share of turnover taken by FMS.

Flexible manufacturing involves computer-controlled robot trucks feeding a range of products to computer-controlled machine tools in a flexible way which allows dozens of different products to be handled.

Mr Kirk Forrest, sales and marketing director of TI Matrix Herbert-Churchill, the marketing arm of TI's machine tool companies, said the £500,000 order from Deep Sea Seals, of Havant, Hampshire for TI's first FMS was "important to the long-term prospects of TI Ma-

trix, even though it is only a small order." The field is dominated by U.S. companies.

TI Matrix has already won its second order for an FMS, worth about £1.5m, for an unnamed customer.

The flexible manufacturing system is designed to cut by 80 per cent the machining time for the propeller shaft seals made by Deep Sea Seals. The Havant company also aims to double its £3m turnover in five years with the commissioning of the computer-based system next month.

The system will be used initially with the Deep Sea Seals' product range of about 20 seal sizes, in two different metals. The computer in

the system has the capacity to handle up to 200 products.

The complete system has been put together by TI Matrix as prime contractor, but much of the associated equipment has been supplied by other companies. TI Matrix designed and made the computer-numerically controlled machining centre in the system.

An associated vertical turning lathe, also computer controlled, was supplied by Webster and Bennett and the automatically guided robot vehicle with a lifting capacity of 3.5 tons by Babcock-FATA, part of Babcock International. The computer software in the system was designed by Istel, formerly BL Sys-

tems, the programming company of BL.

The automatic vehicle, complete with its heavy load, is capable of delivering parts to the loading, unloading and machining bays under complete computer control with an accuracy of better than one millimetre, TI Matrix said.

TI Matrix has an annual turnover of about £10m. The aim is to raise the proportion of turnover taken by FMS orders from the 5 per cent attained with the current order to about 15 per cent.

Much of the rest of the turnover is accounted for by more conventional grinding machines, with 90 per cent exported.

### Swan Hunter delays delivery of Cunard vessel

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE ATLANTIC Conveyor, successor to the Cunard container ship sunk in the Falklands war, has been further delayed at the Swan Hunter shipyard on the Tyne in North-east England which won the £40m order after strong political and industrial opposition in Britain to the contract going to the Far East.

The yard, with Cammell Laird on Merseyside and Vosper Thornycroft in Southampton, is also hoping for one or both of the Type 22 frigate orders (£135m each) that the

Ministry of Defence is likely to place next month.

The Atlantic Conveyor is not expected to enter into service with Atlantic Container Line (ACL), the consortium in which Cunard is a shareholder, until mid-January.

The delivery time had been revised from the third quarter of 1984 to this month, but the yard, which shifts for two weeks at Christmas, will not have the ship ready until next month.

After the political furore about the possibility of the order going to Japan or South Korea in the sum-

mer of 1983, Lord Matthews, then chairman of Cunard, said of Swan Hunter that "as long as they can make August 1984, that will be satisfactory."

Beyond that, however, "we're in very serious trouble," he said. Cunard, part of the Trafalgar House group, has not said what level of penalty payments it might claim from Swan Hunter for the late delivery.

A recent overtime ban at Swan Hunter held up work on the vessel. The yard said yesterday military work on the Atlantic Conveyor,

which received government funds to equip it for a naval support role, had also caused delays.

The three ACL ships built at the Kockums yard in Sweden were all delivered on time, though the fifth of the new ships in the total order, being built in France, has also been delayed.

ACL, which has French and Swedish shareholders, has had to charter vessels to offset the delay in the Atlantic Conveyor. This year has seen hectic cargo trade to the U.S., although eastbound business has been slack.

### BNFL will invest £150m more to cut nuclear discharge

BY DAVID FISHLOCK, SCIENCE EDITOR

BRITISH NUCLEAR Fuels is spending an additional £150m on effluent treatment plant for its Sellafield reprocessing factory in Cumbria, to reduce its radioactive waste discharges into the Irish Sea to "virtually zero," Mr Con Alday, chairman and chief executive, said yesterday.

This is the price to be paid for the latest leak at the Sellafield factory, in November 1983, when a substantial discharge of radioactive effluent contaminated Cumbrian beaches.

The cost will be met partly by the main customers for Magnox fuel reprocessing — the Central Electricity Generating Board and the South of Scotland Electricity Board — and partly by BNFL itself, which operates its own Magnox reactors and reprocesses fuel for two overseas customers.

The Government and its Radioactive Waste Management Advisory Committee have accepted the company's plans for reducing radioactive discharges to the levels being achieved by Sellafield's French counterpart at Cap la Hague near Cherbourg.

The main beneficiaries of the £150m extra investment by 1991 will be British civil and chemical engineering companies, British

Steel and the local authority in increased rates, BNFL said.

Three main investments will be required: an additional effluent treatment plant to remove alpha-activity from waste streams and to clean up effluents already stored at Sellafield, extra storage tanks to retain effluent until the new plant is ready, and extra filtration of the effluent from the £130m site ion exchange effluent plant (Sloop) due on stream next year.

● Britain is dumping millions of tonnes of waste each year from which materials worth £750m could be recovered.

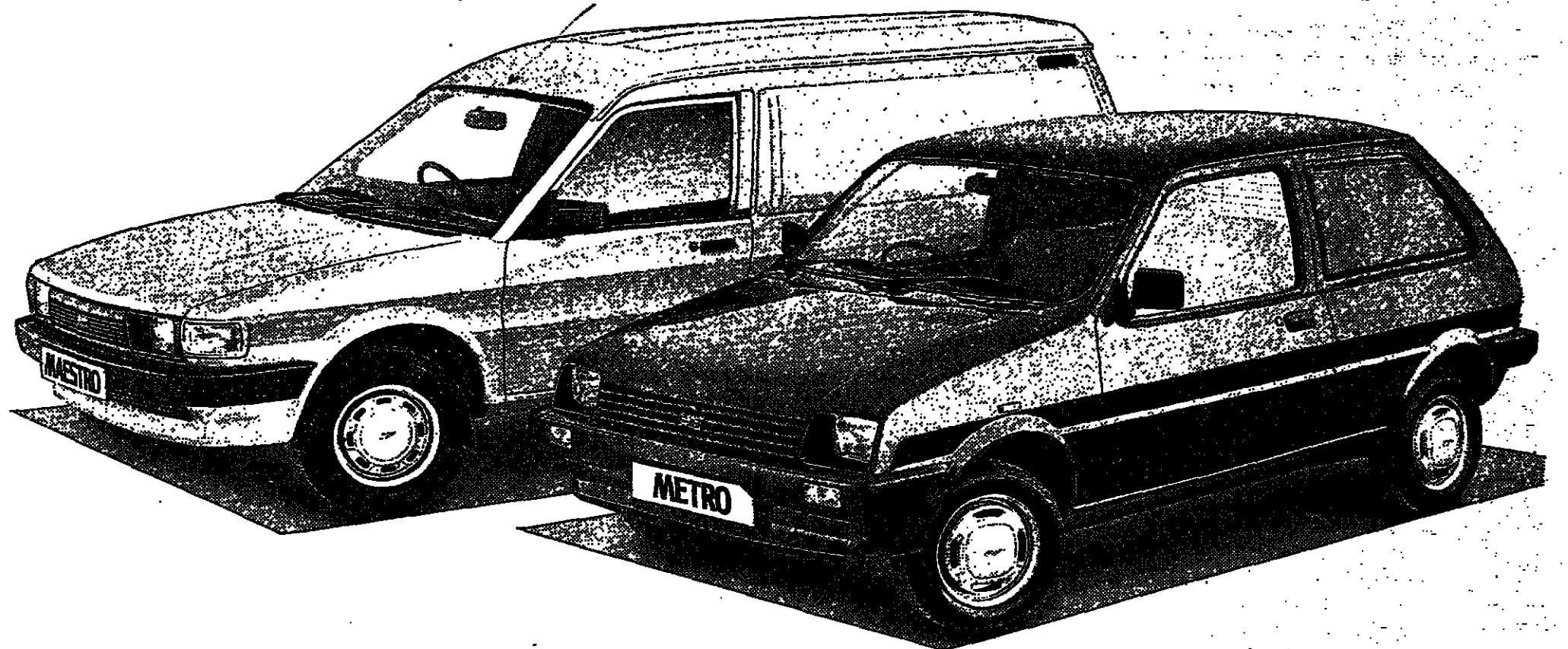
A minister with responsibility for waste could help realise the cash potential of discarded paper, metals, glass, textiles and plastics and awaken local authorities and industry to the advantages of recycling, according to a report, "The Wealth of Waste," published today by the Trade and Industry Committee of the House of Commons.

The report recommends that the new minister should be given overall charge across departments for recycling policy. The committee felt there was an "obvious confusion" between the roles of the Trade and Industry and Environment departments.

### AUSTIN ROVER

## THE NEW AUSTIN VANS.

# DELIVERING MORE SPACE, MORE WEIGHT.

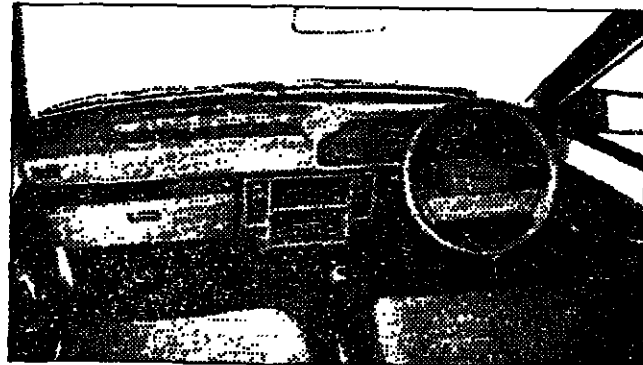


#### HOW MUCH

#### MORE SPACE AND WEIGHT?

The exciting new Austin Van range is out to set new standards.

The Austin Metro Van with a payload of 310 kg, and over 38 cu.ft.\* of usable



AUSTIN MAESTRO L VAN INTERIOR.

load space. And the new Austin Maestro Van range has over 85 cu.ft.\* and a choice of 500 and 700 kg. models.

#### HOW ABOUT THE DRIVERS?

The driver gets plenty of attention too, with the comfort, equipment and handling usually reserved for passenger cars. Handling brought about by the benefits of

front wheel drive.

As for economy, the Austin skill at delivering more miles per gallon produces car-like figures; The Metro 1.0 litre produces 59.7 mpg\* and the 1.3 litre Maestro 500 can achieve over 45 mpg\*.

#### WHAT ABOUT PRICE?

The prices are better too. For example, although the 500 and 700 kg Maestros carry more than their nearest rivals, they cost a little less.

#### HOW ABOUT SOME DETAIL?

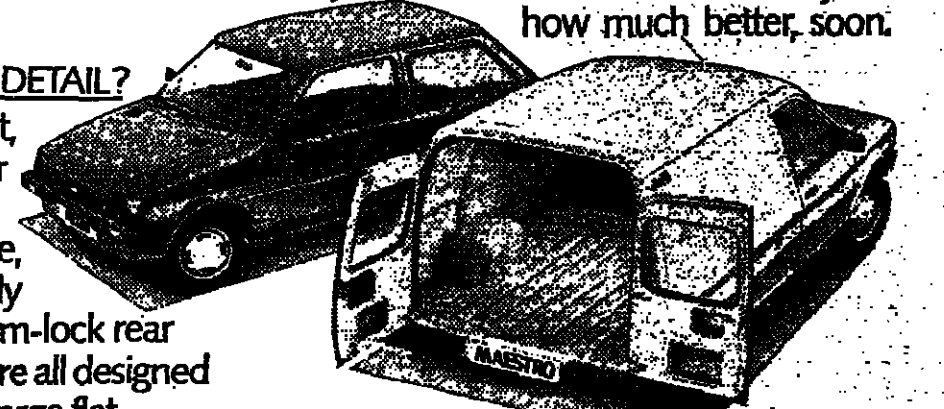
Being truly purpose built, the new Austin Vans are better right down to the last detail. Taking Maestro, for example, heavy steel bumpers, securely recessed headlamps and slam-lock rear doors opening through 180°, are all designed for heavy use. And so is the large flat payload floor with its recessed anchor points.

Metro shares many of the same features, with a wide, deep tailgate giving clear access to an equally flat payload

floor. Both vans offer a choice of City models, or even more specification and comfort on the 'L' models.

Austin Vans are built to last, using the same paint protection process that qualifies Austin Rover cars for their 6 year corrosion warranty. Further assurance comes with the comprehensive benefits of Supercare, Austin Rover's complete customer care plan.

The new Austin Vans are better vans. Let your Austin Rover dealer show you how much better, soon.



## THE NEW AUSTIN METRO & MAESTRO VANS

FROM £3,733 to £5,347

DRIVING AT ITS BEST.

Manufacturer's figs. Metro 1.0 L simulated urban cycle 45.7 mpg (6.2 L/100 km), constant 56 mpg 59.7 mpg (4.7 L/100 km), constant 75 mpg 40.2 mpg (7.0 L/100 km). Maestro 500 HC simulated urban cycle 35.2 mpg (8.0 L/100 km), constant 56 mpg 45.7 mpg (6.2 L/100 km), constant 75 mpg 32.3 mpg (8.7 L/100 km). \*Manufacturer's data. Prices correct at time of going to press excluding number plates and delivery. Models shown Metro 310 L at £4,196 and Maestro 700 L at £5,347.



# State borrowing may overshoot £8.5bn target

BY PHILIP STEPHENS

BRITAIN'S public borrowing was estimated at £1.8bn last month, bringing the total since the start of the financial year in April to £9.8bn and raising some doubts in the City of London over whether the Government can hit its £8.5bn target for the full year.

The view in Whitehall, however, was that the Government is still on course to achieve the target. Officials pointed out that public finances frequently run into surplus in the last months of the financial year.

The £8.5bn figure was confirmed by Mr Nigel Lawson, the Chancellor of the Exchequer, in his autumn economic statement last month after being revised upwards from the £7.2bn initially set in the budget.

Government revenues will be boosted in coming months by the receipts from the sale of shares in British Telecom - £1.9bn in gross terms - and by the impact of new rules accelerating VAT payments on imports.

There is still some concern in the City, however, that the public sector borrowing requirement will overshoot, particularly since the miners' strike now seems set to continue into the new year and the privatisation

of British Airways has been delayed until the next financial year.

Brokers said that it would be unusual for the Treasury to change its forecast now since the margin of error at this stage in the financial year is about £2bn either side of the official target.

The autumn statement, however, assumed that the miners' strike would be over by the end of this month. If, as many observers believe, it continues until the spring, it could add another £1bn or so to the PSBR, the brokers say.

This could be particularly offset by higher-than-expected revenues, particularly from oil, but the Treasury no longer has the cushion which the sale of shares of British Airways would have provided.

Brokers have, also been focusing on the pace of public spending, with supply services, the best guide to departmental outlays, rising by an annual 6% per cent since April against a government target of 5% per cent.

Yesterday, however, financial markets reacted calmly to the November total since it had been widely discounted after last week's money supply figures.

# ACT and Tandy to run computer shops

BY JASON CRISP

APPLIED Computer Techniques (ACT), of the UK has linked up with Tandy, the U.S. electronics retailer, to form what they claim will be the largest chain of computer shops in Europe. The group is expected to have sales of £50m in its first year.

The two companies have formed a joint venture which will start trading in February with 70 stores, called TA-ComputerWorld. It will be 50 per cent owned by each company and will take over ACT's 21 existing franchised ComputerWorld stores and 49 Tandy computer stores.

Mr Roger Foster, founder and managing director of ACT, the fast-growing personal computer group, said yesterday: "We view this deal as one of major strategic importance on a par with setting up Apricot Inc."

ACT recently raised nearly £13m to set up Apricot Inc to market its range of business computers in the U.S. If successful, Apricot is expected to have sales of \$150m by 1987 and profits of about \$15m. Apricot is using the former distributors of Apple Computers to sell its products in the U.S. There is no intention that Tandy will supply ACT products in its retail outlets there.

The new TA ComputerWorld chain will stock computers made by both ACT and by Tandy. Unlike independent dealers, the ACT and Tandy stores have not previously offered customers a choice of makes. The deal will also mean that ACT products will be sold in a further 430 Tandy outlets in Europe, including franchised stores and the

computer departments in general Tandy stores.

Tandy is the world's largest electronics retailer with more than 6,000 company-owned stores and more than 3,000 dealers and franchised outlets in 100 countries. It is also a large supplier of business computers, which are sold only through its own stores.

The joint-venture company has been set up with an initial capital of £3m comprising £3m equity, £3m loan capital and £3m in bank facilities. It will buy the 70 retail operations from ACT and Tandy.

Victor Technologies, the troubled Californian computer group recently taken over by Datatronics of Sweden, is taking legal action against ACT, which until recently was its biggest customer.

Last month, Victor announced it was entering the UK market and was ending ACT's exclusive distribution rights of the Sirius computer. Since then relations between the two companies have deteriorated. Victor is seeking the UK rights to the name Sirius in the courts and appears to be refusing to supply ACT with any computers after January 1.

ACT said it owned the rights to the Sirius name which it bought from ICL and was not willing to give it up because of the goodwill created by its own efforts. It also said it still expected Victor to continue supplying the Sirius computer next year.

ACT is selling about 150 Sirius computers a month to existing customers.

# MacGregor pressed to restructure coal board

By John Lloyd, Industrial Editor

MR Ian MacGregor, the National Coal Board (NCB) chairman, is under increasing pressure from his managers to reverse the radical structural changes he has instituted.

The British Association of Colliery Management (BACM) which represents the 15,000 middle and senior managers in the industry, has been pressing discreetly but persistently for an end to the MacGregor style within the coal board - so far without concrete success.

BACM leaders are to continue their talks, with both board and Government, in an effort to change what they see as a crisis of leadership in the board. They have been outspokenly critical of the functioning of the Office of the Chief Executive (OCE) - the apex of the board managerial structure, comprising Mr MacGregor and Mr James Cowan, the deputy chairman.

The main criticisms made by BACM - reflecting in particular complaints from the senior level of board management - are that the OCE has bypassed the consultative machinery, and traditionally consensual style, of managerial decision-making.

While it is acknowledged that more frequent meetings of senior managers - as of area directors, for example - have been held, it is felt that only board level changes can improve the position.

Such changes would, however, strike at the heart of the transformation effected by Mr MacGregor in the board. In place of a board largely composed, under his predecessors, of full-time officials, usually mining engineers, he has created one on which six part-time members, all businessmen, outnumbering the five full-timers, two of whom are himself and Mr Cowan.

# TSB public share sale will favour savers and employees

BY DAVID LASCELLES, BANKING CORRESPONDENT

DEPOSITORS, including children, who opened accounts at the Trustee Savings Banks before last Monday, will be at the head of the queue for shares in the group when it is publicly floated at the end of next year or early in 1988.

Priorities for share allocations were announced yesterday by Sir John Read, chairman, to coincide with the Government's White Paper on the reorganisation and sale of the group to private investors. The TSB's 25,000 employees will also get preference, and a few special shares will be allotted to charities.

Nobody will be allowed to own more than 5 per cent of the TSB stock for five years after the flotation. The ceiling will then be raised to 15 per cent.

The TSB Bill, also released yesterday, will be put before the present parliament.

Mr Ian Stewart, the economic secretary to the Treasury, said he was anxious that the TSB "should be in a position to realise their full potential and to play a full part in the development of the banking sector. This will increase competition and consumer choice in retail bank-

ing at an important stage in the evolution of financial markets."

Although the Treasury is handling the flotation, the sale of the TSB differs from earlier privatisations in that the Government does not own the group. Its ownership status is unclear, and one purpose of the "sale" is to make the TSB accountable to shareholders and enable it to raise capital.

That means the proceeds from the flotation - which City of London analysts estimate anywhere between £500m and £1bn - will stay within the TSB and give it a significant capital boost, instead of benefiting the Treasury.

The decision to set the TSB under the Companies Act (like other large banks) rather than as a mutually owned (like a building society) was one that the TSB itself strongly supported, Sir John said. It means, UK, though its branch network and total deposits are smaller than those of the big clearing banks.

Aside from banking it has interests in credit cards, insurance, hire purchase and car rentals. Its aim, according to Sir John, is to become an all-round financial service group.

public relations firm that handled the British Telecom issue, has been appointed to advise on publicity.

Labour's Treasury spokesman, Dr Oonagh McDonald, attacked the White Paper as an attempt by the Government "to privatise something that does not belong to them."

She said the assets could better have been transferred to the TSB's savers and employees to allow social ownership of the group.

In 1983 the TSB made a pre-tax profit of £185m. Sir John said 1984 results, which are due to be announced in February, "won't be a bombshell." He declined to be drawn on how the TSB would spend the proceeds of the flotation except to say that the group was "examining other possibilities."

With about 13m accounts the TSB has the largest personal customer base of any banking group in the UK, though its branch network and total deposits are smaller than those of the big clearing banks.

Aside from banking it has interests in credit cards, insurance, hire purchase and car rentals. Its aim, according to Sir John, is to become an all-round financial service group.

# Ninth North Sea oil licensing round will raise over £120m

BY DOMINIC LAWSON

THE GOVERNMENT will receive a windfall of over £120m as a result of cash bids by the international oil industry for 15 "auction blocks" offered in the ninth round of UK offshore oil licences.

This is almost four times as much as was raised by a 15 block auction in the previous licensing round of 1983. The result was described yesterday as "astonishing" by Mr Colin Philippe, chairman of the Association of British Independent Exploration Companies.

It appears that about £250m was actually offered for 13 of the 15 blocks by the time that bids closed on Monday. Some of the blocks, however, were bid for by many consortia, and only the highest single bid will be accepted.

The Government opened up a total of 185 blocks for licensing, and 147 applications were received from 130 companies, setting a record for a UK offshore licensing round. About 100 blocks have been applied for, and it seems certain that the Government will be able to license more than the target of 80 it set it-

self at the outset of the ninth round in February.

The main characteristic of the round was the opening up of frontier areas in the deep waters west of Shetland and the Scottish mainland. The Government attempted to attract the oil industry into such a speculative venture by saying that volunteers would be treated preferentially in the allocation of more obviously desirable acreage.

The result has been that offers have been made for all the frontier areas opened up by the Government, including totally unexplored areas west of the Hebrides.

A number of oil companies yesterday warned that any feeling of euphoria about prospects for large new UK oil finds would be misplaced. They argued that only five or six of the discretionary blocks on offer were of compelling interest, and that the Government's linkage between prime blocks and speculative ones could create a misleading impression of the oil industry's view of prospects in UK waters.

# Tories revolt on spending cuts

BY ANDREW ARENDS, KEVIN BROWN AND JOAN GRAY

MR Patrick Jenkin, the Environment Secretary, faces an embarrassing revolt by backbench Conservative MPs in the House of Commons today over cuts in local authority capital spending.

Protests were so widespread that Mr Bernard Weatherill, the Speaker (chairman) granted a Labour request for a three-hour emergency debate today.

Mr Jenkin received a mauling at the hands of Conservative critics as he announced a clampdown in the amount of money available to be

spent by local authorities generated from sales of council houses and other assets. Some estimates put this figure at more than £1bn in 1985-86.

Mr Jenkin was supported by only two Conservative MPs.

Dr John Cunningham, the Labour environment spokesman, said the announcement was a kick in the teeth for the building and construction industry, and a betrayal of Government promises.

Mr Jeff Rooker, a front bench Labour spokesman on the environ-

ment, said "the contemptible and disgraceful" cuts would cost 100,000 jobs in the construction industry next year.

Mr Jenkin said local authority capital spending next year would be set at just over £4bn. Receipts were expected to be about £2.1bn, and the cash limit on net expenditure was being set at £1.95bn.

Local authorities had accumulated reserves of capital receipts estimated at £5bn, and unless corrective action was taken cash limits on spending could be breached.

# Seabed contract won

BY DAVID FISHLICK, SCIENCE EDITOR

A BRITISH scientific research council has won a £12m contract from the U.S. Government for seabed surveys off the U.S. coast.

The contract involves the use of a unique British technique for remote-sensing of the ocean bed at depths as great as several kilometres.

In London yesterday, the Natural Environment Research Council signed a six-year agreement with the U.S. Geological Survey to use

its sonar technique to map up to 200 miles off the west coast, from the Canadian to the Mexican border.

The U.S. Geological Survey plans to publish atlases as the survey progresses, as "road-maps" for anyone wanting to explore or exploit the seabed.

The technique, known as Gloria, is a low-frequency sideband sonar system under development for nearly 20 years by the council's Institute of Oceanographic Sciences, at Wormley, Surrey.

# No Laker indemnity, BA told

By Michael Donne, Aerospace Correspondent

THE GOVERNMENT does not intend to indemnify British Airways (BA) against any damages it may incur as a result of the litigation brought in the U.S. anti-trust courts by the liquidator of Laker Airways.

The liquidator, Mr Christopher Morris, is seeking an estimated \$1bn damages from British Airways and others on the grounds that their actions in introducing "predatory" fares on the North Atlantic air route drove Laker out of business in early 1982. BA and the other airlines deny the charge.

It is now accepted by the Department of Transport that the issue is not likely to be settled in time to achieve privatisation of the airline by February 14, as originally planned.

No new target date has been set, but May next year is now considered more realistic.

The Government remains committed to the privatisation of BA. It feels that it is up to the airline to prove its case against the Laker liquidator's charges, and BA has consistently denied liability.

Lawyers for the two sides are discussing the position, but there is no sign of a settlement. Meanwhile, the Department of Transport remains deeply concerned about the way in which the U.S. Justice Department persists in regarding the anti-trust laws as superseding the Anglo-U.S. Bermuda Two air agreement.



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# BUILDING SOCIETIES SURVEY

It is proposed to publish a survey on the above subject on Saturday 16th February 1985.

For further details and advertising rates please contact JEREMY DEEDES Financial Times, Bracken House 19 Cannon Street, London EC4P 4BY Telephone 01-248 3000 ext. 4008

# Anglo-French helicopter engine tested

By Our Aerospace Correspondent

THE ROLLS-ROYCE/Turbomeca joint helicopter engine, the RTM-322, has successfully made its first test-bed run at Rolls-Royce's Hatfield, Hertfordshire, factory.

The RTM-322 is intended for helicopters such as the Anglo-Italian EH-101 and the RAF's proposed helicopter, the AST-404, which could be any one of three candidates - the Westland W-30, the French Aerospatiale Super Puma or the U.S. Sikorsky S-70A Black Hawk.

The U.S. Army is studying the RTM-322 to decide whether to buy it to re-engine its large fleet of Sikorsky Black Hawk and Hughes Apache helicopters. If successful, the engine could win orders worth hundreds of millions of dollars.

The Anglo-French development programme on the RTM-322 is shared between Rolls-Royce and Turbomeca, the French engine company with which Rolls-Royce has been associated for many years on other engine programmes.

Work on the first 12 prototype engines, and the £100m launch costs, are divided between the two countries, with the costs shared equally between the companies and the two governments.



MANAGEMENT

UK merchant banking

The biggest chases the best

David Lascelles on Kleinwort Benson's aspirations after its launch of British Telecom

HEARTY self-congratulation is not the style of Kleinwort Benson, where they tend to wear dark suits and speak in measured understatement. But having just qualified for the Guinness Book of Records as organisers of the stunningly successful 54th British Telecom flotation—the biggest ever—the UK's biggest merchant banking group also wants to be thought of as the best, a title that has tended to elude it, at least by the gossipy standards of the City lunch-table.

THEY FEEL they have earned their Christmas holidays in the corporate finance department at Kleinwort Benson. For the last 21 years the 60-strong staff have spent most of their time on the BT flotation. "The power behind the issue" is one wisecrack doing the rounds. "What are the lessons from BT?" "It's shown that the London market has the capacity for really big issues. We needn't have an inferiority complex about the Americans any more," says David Clementi, one of the directors involved. "It's also shown that the commission structure is cheaper in London than the U.S."

than loyalty to the Government. But then the bandwagon began to roll, partly because of the autumn stock market boom. But Kleinwort also ascribes the sell-out to the highly visible marketing campaign it launched which created the vital ingredient to stir potential buyers: a fear of scarcity. "We actually burnt out and sold the shares. That's something quite new for the UK," says Clementi. "We didn't just sit back and say 'Here they are.'"

Hawkes of the nightly TV commercials that carried Kleinwort's name. Some merchant banks have pooh-poohed Kleinwort's speciality of Government flotations (it has done several others including British Aerospace), saying it is unwieldy work which diverts management from pursuing more glamorous and lucrative business. There may be something in that, but it has not stopped them entering the "beauty contests" for future flotations. Lazards has won the contract for the Trustee Savings Bank, Hill Samuel for British Airways, and Rothschild for the Royal Ordnance Factories. Kleinwort, which was not allowed to tender for other business while BT was going on, has now been appointed adviser to another privatisation candidate, British Nuclear Fuels.



Michael Hawkes: "trying to capitalise on BT"

Not that BT was always set to be a sure-fire success. Kleinwort had an uphill slog in the early stages to persuade institutions that they should buy shares for reasons other

London gold market off to Switzerland. In recent months Kleinwort has also embarked on one of the most internationally ambitious operations now being put together by City institutions. It has committed nearly £70m to a worldwide dealing and broking business, which includes forging an alliance with Grieseson Grant, one of London's leading stockbrokers, and establishing a presence in the U.S. Government securities markets.

The group wants to become an issuer, dealer and broker in all the major financial markets—the UK, the Eurozone, the U.S. and Japan—both to trade in its own right and as an adjunct to its corporate finance business, which will become more "transaction-oriented" or concerned with putting deals together rather than just advising. It will also back the group's fund management side which will control over £3bn.

De Zoete and Bevan's banking analysts recently calculated that Grieseson would probably account for about 10 per cent of the after-tax profits of the merged entity, which would leave Kleinwort much less exposed to the vagaries of the securities markets than, say, Warburgs, where the share will be closer to 40 per cent.

UK gilt-edged broking business) looks like the start of a major international dealing operation account for about 10 per cent of the after-tax profits of the merged entity, which would leave Kleinwort much less exposed to the vagaries of the securities markets than, say, Warburgs, where the share will be closer to 40 per cent.

BUSINESS PROBLEMS

Stamp duty

I wish to sell my business and retire. I understand that, because of my age, I can obtain exemption from CGT up to £100,000 for the sale of my shares, provided I have held them for at least one year and one day. I had 50 shares and my wife also had 50, but in view of the possible sale, my wife transferred 49 to me last April. I did not, however, realise that I should have advised the stamp duty office and have just kept the share transfer form.

Can I put things right by advising the stamp duty office, apologise for my ignorance, tell them that I put it in the company's share register and state my wish to pay now whatever stamp duty I should have paid at the time? My company has made a small loss for the past few years but I may be able to get about £50,000 for the sale.

We recommend that you consult the company's solicitors and/or auditors, because an offence appears to have been committed under section 17 of the Stamp Act 1891 (as amended by the Criminal Law Act 1977).

You could take the opportunity also to consult them upon the likelihood of your doing yourself tax-avoidance, a scheme being frustrated by the application of Furniss-v-Dawson principles.

Roll-over

I have recently disposed of a newsgents, tobacconist, confectionery and grocer's shop, which included freehold property, for the sum of £50,000 and goodwill for the sum of £25,000 and according to my calculations there will be a capital gains tax liability of approximately £12,500.

I am, however, in the course of purchasing a guest house for the sum of £60,000. I will be supplying a service in that my car will be used and breakfast and I hope to remain open throughout the year unlike most guest houses in the area which tend to close for the winter season.

It therefore occurs to me that I will be able to claim roll-over relief and I would therefore appreciate your comments. The property I have in mind requires a certain amount of work before it can be satisfactorily let and the saving of the capital gains tax would enable me to carry out the necessary work on the proposed property.

You will find general guidance in two free booklets, which are obtainable from your tax inspector's office: IR28—Starting in business; and GCT11—Capital gains tax and the small businessman.

Even if you have managed without an accountant up to now, we recommend that you seek professional guidance through the ICA (and legal) firms at least for the change-over from one business to the other. The solicitor who is acting for you in the property purchase will be able to give you tax guidance at the same time, no doubt.

Going it alone

I am a technical manager working for a multinational company, within the space of the next few years, I expect that I will be "invited" to take early retirement, with, I hope, a near full-term retirement pension amounting to perhaps £2-3,000 pa, which I would happily accept.

My participation of that I have a notion of forming myself into a private company to act as, say, a technical sales agency/consultancy to take commissions from other firms as business clients. The intention would be not so much to create a full-time job in retirement, but rather to spend 2/3 days a week (at most) discharging commissions/consulting rates for clients/customers throughout the UK.

Would this enable me to claim expenses (eg for purchase/lease of a car, phone, secretarial assistance, travelling, etc. etc)? I recognise that these expenses may well exceed the income, but would a business—what would happen in these circumstances? In the extreme case, is it there were little or no income from the business, might these expenses still be claimed? If so, would they be deemed from my other source of income (ie my pension) in arriving at my taxable income?

Ask your tax inspector for copies of the free booklets IR28 (Starting in business) and IR18 (Corporation Tax).

On the bare facts outlined, we do not recommend the formation of a company, but you should consult a professional in crystallising your ideas.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Kleinwort has already been beefing up its corporate finance staff to engineer the big, complex and frequently multi-million-pound deals which a self-respecting merchant bank must be able to do these days, though having made a speciality of government work Kleinwort will do that too despite the relatively small reward, at least in cash terms (see box).

But if Kleinwort lacks the mystique of, say, Warburgs or Morgan Grenfell, it is not far behind. "They used to be third and slipping. Now they're third and steady, maybe even rising," says a competitor.

Even without BT, Kleinwort has been involved in most of the big City stories recently: the defence of Waddingtons, the recapitalisation of Johnson Matthey, the trans-Atlantic split-up of Bowater, the Al-Fayed purchase of Lonrho's stake in House of Fraser and the reorganisation of Massey Ferguson.

It also has the largest pure banking business of the merchant banks and, through its subsidiary, Sharpe, Pixley, plays a leading role in the gold market. (Kleinwort pushed the Bank of England hard to rescue Johnson Matthey Bankers, fearing that the collapse of the bullion bank would damage its own standing and frighten the

gold it was holding on behalf of its customers). But that is virtually finished now, and the bank is running the large profit increases it reported at the height of the gold bonanza in 1980-81, because they are hard to better.

The bullion business is flat, and if profits for Kleinwort as a whole are rising it is, Hawkes says, because the rest of the group is "going like billy-oh!" But if Kleinwort people are sensitive to suggestions that they are big rather than best, there is an air of solidity about the bank's lower in Fenchurch Street, much talk of "team spirit" within it and a sense that Kleinwort has got what it takes to be a major force in the UK as well as internationally.

"Some merchant banks have too many clients," says Hawkes. "They just cannot service them. I think we can." Unlike other merchant banks where the top man spends much of his time butting up their big corporate customers, Hawkes leaves most of that to his polished vice chairman, Martin Jacob, and concentrates on running the group and getting transactions going.

But the key to Kleinwort's future, as with most of the large London merchant banks, depends on how well the building securities venture shapes up.

Kleinwort started badly by seeming to pay a lot of money—the agreed total is an eventual £44m—for the goodwill of Grieseson. But Hawkes calls it a bargain. The going rate to buy funds under management, he says, is 1 per cent of the sum involved. Since Grieseson manages £4.5bn, Kleinwort appears to have paid for that alone "and got the stockbroking business free." He only wishes it could buy the whole of Grieseson now (it only has 5 per cent), rather than wait for the Stock Exchange to change its ownership rules, probably in 1986.

Kleinwort's shareholders were also told that even though the acquisitions would cost the equivalent of a quarter of its capital and reserves, this was "not disproportionate," and that the rest of the bank would continue to be well supported.

De Zoete and Bevan's banking analysts recently calculated that Grieseson would probably account for about 10 per cent of the after-tax profits of the merged entity, which would leave Kleinwort much less exposed to the vagaries of the securities markets than, say, Warburgs, where the share will be closer to 40 per cent.

Grieseson will be completely integrated: the whole 25,000 square feet of the first floor on Fenchurch Street has been earmarked for 200 dealer positions. All duplicate operations will be merged. But it is a huge and costly exercise in which technical and cultural strains are bound to develop. Kleinwort will also be absorbing Charlesworth and Company, the small jobbing firm it bought for £200,000.

In the U.S., Kleinwort paid \$27.3m for ACLI Government Securities in April, making it the first foreign bank to own outright a primary dealer in U.S. Treasury securities, and followed that up in October by buying a Chicago financial future broker. UK-Japanese government negotiations 1979 also led to Kleinwort and a couple of other UK merchant banks being allowed to open branches in Tokyo.

Any of the combination of ACLI, Chicago and Grieseson (which has 10 per cent of the

TECHNOLOGY

Security Fencing around

FAST FENCING for latter-day supporters of the Enclosures Acts comes from Jacksons Express Fence of Stowting Common in Kent.

It can be erected at the rate of 4 metres a minute, according to the company, and this rate of assembly can be achieved by two men using only an 8 mm spanner, say the manufacturers.

No holes have to be dug as the fencing is mounted on cast concrete feet, each weighing 50 kg—handholds have been moulded into the feet to facilitate transportation.

The fencing is fabricated in galvanised 41.5 millimetre steel tube, and the infill is galvanised steel wire chain link of mesh size 50 millimetres square. The infill is held rigid by vertical stretcher bars and each section of the fencing is 2.03 metres high and 3.5 metres wide.

According to Jacksons, its fast fence is suitable for use on construction sites and industrial areas where temporary, secure storage or vehicle parking facilities are needed, but it has a wide range of other uses in docks, harbours, airports and so on.

It could, for example, be used at sporting events to create temporary crowd control areas or by airport authorities to create a secure area for storage—anywhere in fact where speed of assembly and security are important. Jacksons is on (023 575) 393.

THE ART AND SCIENCE OF YULETIDE BAKING

Mystery of Christmas pud mould

BY PETER MARSH

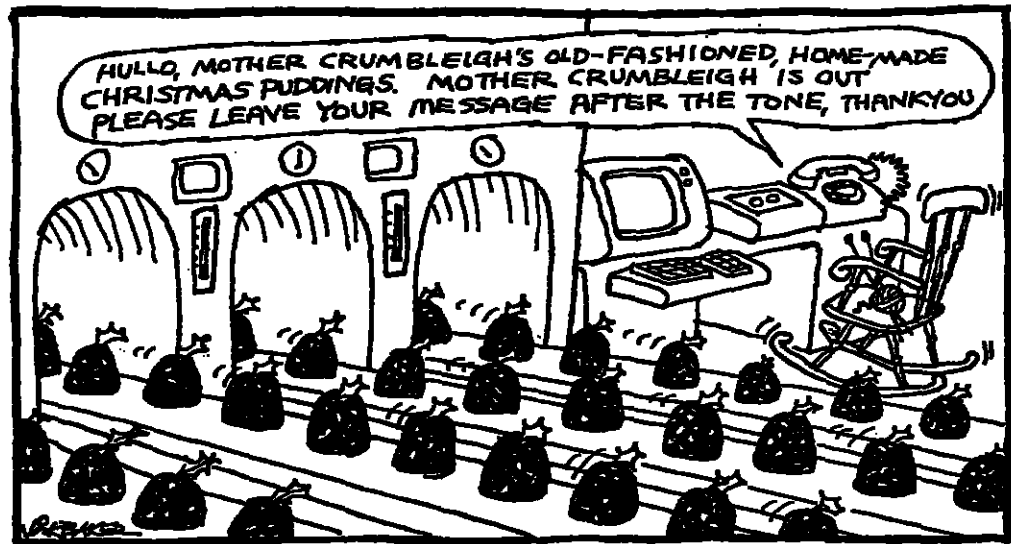
IT HAS been a good year for Christmas puddings. Britain's pudding companies, which make each year some 15m of the items worth about £20m have reported few problems in the sometimes tricky cycle by which the products are made.

As a result, it looks as though UK consumers who every Yuletide munch their way through about 10,000 tonnes of puddings, will not be affected this year by a phenomenon that can cast a shadow over the Christmas dining table—pudding mould.

Bacterial growth can form if too much moisture enters the space between the top of the pudding and the container. To control this factor is at the heart of Christmas-pudding manufacture. Last year, shockwaves were sent through the Christmas-pudding community after Peek Frean, the biggest manufacturer, reported mould growth in some of its products. The company, part of the Nabisco group, employs 50 people who make puddings all the year round in a factory in Bermondsey, London.

Peek Frean received 100 complaints from people who bought the faulty puddings—almost certainly, the number of affected products was much higher. The company had without making the puddings for long enough during a key stage of manufacture.

This was not the first time the company had been hit by mould growth. It suffered a sinking feeling in the late 1970s after adding too little fruit in the mixing stage, which again resulted in excess moisture.



This year the company says it has had no problems of this sort. Its puddings should normally last 2-3 years if stored in a cool, well-ventilated place. The Flour Milling and Baking Research Association, in Chorleywood, Hertfordshire, says it normally hears from manufacturers if they run into mould difficulties—so far this year, all has been quiet.

In Christmas-pudding manufacture, workers put the pudding mixture into small basins and load them into steam ovens. Steaming normally takes about three hours, although Derbyshire allows six hours for this process. The puddings are taken out and stored before being sold to shops.

crucial. Too much water can lead to mould: the Chorleywood research association recommends moisture content should not exceed 25 per cent.

Manufacturers can lower the risk of mould by adding more solids such as sugar and dried fruit that dissolve in the water, reducing the water vapour in the space above the pudding. But too much of these solids can make the pudding dry—another possible cause of complaint.

Other ingredients usually include bread crumbs, fat, flour and eggs. "Up-market" manufacturers, such as William Gunstone of Sheffield, add alcohol in place of some of the water. In contrast, the recipe of Peek Frean (which produces relatively cheap puddings) does not include alcohol.

The seminal scientific paper on this subject, entitled Christmas pudding manufacture and quality control, appeared 25 years ago in the Journal of Food. James Robertson of Manchester (which is part of the Avanta food group) is the next biggest producer after Peek Frean. In third place is Matthew Walker, which sells half its puddings under its own label and the rest to supermarkets which put their own labels on the products. The company's recipe, based on a formulation dreamed up in the last century by the founder's grandmother, is a closely-guarded secret. Matthew Walker has a file on long-lived puddings: the record is held by a pudding whose owner kept it for 14 years before eating it.

PROLONGING THE LIFE OF FRESH PRODUCTS

Why meat needs gas protection

CHRISTMAS is a time for massive meat consumption as well as of Christmas puddings. Consumers are demanding more fresh meat on the supermarket shelves which has led makers to seek ways of prolonging product life.

Gas packing is a technique which has been developed to fulfill this need. Within five years its application in Marks and Spencer, for example, has grown to cover 95 per cent of all chilled red meats sold in its stores.

Gas packing is simply the replacement of air in a meat pack with a mixture of carbon monoxide, nitrogen and oxygen. The exact proportions of the gases is a closely guarded secret. To accommodate the gas, meats are usually placed in a clear plastic box rather than vacuum packed. This means that suppliers to Marks and Spencer can offer thinly sliced meats in attractive packages. With a conventional vacuum pack, for example it would be impossible to separate thin slices of cooked or fresh meat.

rather than being an innovator, and its food suppliers worked closely with equipment manufacturers in the UK to develop a British source of the equipment. Gas packing was originally developed in West Germany and Denmark.

Initially, however, a Swedish company called Ackerkand and Rausling in Helsingborg helped the food chain adapt equipment for the British market. Then Multivac, a West German company with a UK subsidiary and Rose Forgrave made equipment in the UK.

RAILWAY SYSTEMS

Automatic trains in London Docklands

THINK OF one of today's computer controlled by train sets writ large and you'll have some idea of the kind of system which GEC-General Signal is to supply to the London Docklands. It is claimed that the signalling and train control system will be among the most technically advanced in the world.

It will be installed on the Docklands Light Railway, 12 kilometres of track running through one of London's fastest developing areas.

The trains running on the track will be driven automatically although there will be an attendant on board. The control system will use a number of safety monitoring techniques to make automatic operation possible. These will include:

- A system for monitoring the speeds of trains on the track based on a technology being supplied by GEC-General Signal for the Recife Metropolitan Railway in Brazil. It ensures that speed limits are observed and that trains do not enter an occupied sector or block of track.
- There are no lineside signals for a fully automated system so

signalling is entirely a matter for the computer which detects whether a block is occupied or not and allows trains to proceed only if conditions are safe.

Trains are driven from station to station following a predetermined speed pattern—the system can choose either an energy saving pattern or minimum journey time pattern. This system, says GEC is a development of that used on the Birmingham Maglev people mover.

Other computer systems will monitor the position of all vehicles in the system, call for routes to be set, authorise train departures from stations and allocate speed profiles.

It ensures trains run to the timetables, prevents train bunching, and optimises control of junctions.

GEC claims that unlike a toy train set, its Dockland system cannot be run at the pattern of the automatic control system meant for any reason the train attendant will have access to a manual control panel. The operator at the control centre will be able to communicate with the attendants and the passengers in transit and at the 16 unmanned stations.

TEXTILE INDUSTRY

Cutting cloth costs

HOW CAN a manager be shown most easily the way to maximize energy savings? This is the first time such a step has been possible.

The system is based on taking a backward look at the pattern of energy use in relation to known influencing factors. Total energy use is computed in common units, a best-fit equation relating total energy use to the influencing factors is worked out and the means for evaluating future energy use worked out from the details.

Once monitoring has been established data collection can be organised at factory level on a weekly basis, allowing greater control over energy use and costs.

To obtain maximum benefit from the system, according to Shirley, an energy audit should be made.

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Once monitoring has been established data collection can be organised at factory level on a weekly basis, allowing greater control over energy use and costs. To obtain maximum benefit from the system, according to Shirley, an energy audit should be made. The use of monitoring and target setting is now being promoted throughout the industry and a handbook has been produced to help companies.

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**Energy Solar systems**

A SET of tracking dishes built by McDonnell Douglas could be a feature of solar energy systems later in the 1980s.

The corporation has built in Huntington Beach, California, a prototype of its "Disk/Satellite" electric plant that with the aid of a number of such dishes converts the sun's energy into electricity. Each 18-metre diameter dish has 82 highly reflective mirrors, with computer-controlled motors, the dish tracks the sun and focuses radiation into a power conversion unit over the mirror. Each dish generates up to 25 kw. A typical system might have up to 2,000 such devices.

Three electricity companies—Southern California Edison, Georgia Power and Nevada Power—are participating in the development programme and will receive single dishes for testing next year. A key to the system is the set of conversion units, developed and built by United Sterling of Helsinki in Sweden. McDonnell Douglas has an exclusive agreement with the Swedish company to use the units.

Metals

Religious tapestries

A BRITISH company has gained an unusual export order—selling precious-metal wire to Saudi Arabia for weaving into religious tapestries. Mathey Metals of Wembley is providing the Ministry of Endowment of Saudi Arabia with 3 tonnes of wire worth £1.5m. The material, made from gold and silver, will be used in tapestries to cover a holy shrine in Mecca.



La Traviata/Teatro Comunale, Florence

William Weaver

Just as all the other Italian opera houses are opening their winter season with gala productions, the Florence season closes (to give the Comunale ample time to prepare for the Maggio musicale in the spring). But this year, the final Florentine offering was as gala as any inauguration: a Traviata to be shared with Covent Garden...

There are other miscalculations even more surprising from a man of Zeffirelli's experiences. One instance: at the end of the first act, when Alfredo's voice is heard off stage, we are unable to see Violetta's reaction, because Miss Gasdia has vanished behind a screen...

Even Kleiber was something of a disappointment. There were, to be sure, memorable moments (the gossamer accompaniments to several arias, notably "Dei miei bollenti spiriti"), but at other times he seemed to be indulging the soprano, limiting himself to conducting a good, but not strongly characterised reading.



Peter Brooks's award-winning production of "Carmen" (Helen Delavault, left) for Channel 4, subsidised by programmes like "Coronation Street" (right)

Television/Christopher Dunkley

Why BBC advertising would be a disaster

There is nothing sacrosanct about the licence fee and, indeed, nothing sacrosanct about the BBC. Who can forget that it was the BBC which shelved Panorama earlier this year to make way for The Thorn Birds? And despite their scaremongering about new technologies turning British television into "wall to wall Dallas" who is it that already brings us Dallas, thereby winning their highest ratings? Why, the BBC of course.

Moreover Britain's commercial television has repeatedly proved its ability to produce high quality programmes. It was ITV with Made in Britain which won this year's Prix Italia for drama and Channel 4's Carmen which won the music prize. ITV made the most celebrated series of the year, Jewel in the Crown and ITV swept the board in New York last month to win all five International Emmy awards.

Why then should we go to the barricades to defend the BBC against Margaret Thatcher and Saatchi and Saatchi with their reasonable sounding suggestion that instead of raising the licence the BBC should sell just a little bit of advertising on its less serious channels? My answer is as a viewer actually willing to declare a liking for television, and as one obliged to admit that judged as a whole, British television really is just about the best in the world - is not ideological but pragmatic. As a viewer it is the practical effects which concern me.

First, anybody who has watched television in the US knows how awful it is not to have a single channel uninterrupted by commercials. After an American trip it is a huge relief to come home and watch entire programmes without interruptions. Many Americans now pay premiums for cable and satellite services precisely because they do not carry advertising.

But surely the suggestion is not that commercials should be carried on all BBC channels only on a few of them? The idea of going a little bit commercial is rather like the idea of getting a little bit pregnant. Once the principle of a non-commercial public service broadcasting system has been breached no later government would be able to resist extending the process.

Jack and the Beanstalk/Richmond

Michael Coveney

This is a perfectly reasonable pantomime in the beautiful theatre on Richmond Green, but I had been led to expect Fairy's company to be better. Richmond has acquired a reputation over the past few years. The script by John Morley and Dick Hurran (the latter also directs) is not so much limp as crippled.

blue thing; and Kenneth Connor as an excellent Dame Trot, milking the cow for laughs and corpsing professionally in the traditional drill routine, dressed as an over-age brownie with bosoms that go bump and then pop in the night.

Hugh Durrant has designed some picturesque one-dimensional sets, the giant's lair evincing a distinct aroma of Mervyn Peake. The giant himself is like one of Maurice Sendak's Wild Things, his earthling henchman the dastardly Fleethreep, whom Keith Barron plays rather benignly and not very well, as a clone of Oliver's Richard III.

Most children responded warmly to ePter Goodwright's cheerful Simple Simon, and the highlight was undoubtedly his leading, with Dame Trot, of the community singing. On our side we sang "She'll be coming round the mountain" (clean version), while the others and Dame Trot had a go at "When the Saints Come Marching In". The two songs fitted together beautifully. The contest was declared a draw, but we sang loudest. Oh yes we did.

Susan Atughan is the Princess Melanite, no longer Bobby's IGrl, thank heavens, and she successfully conveys the sort of pantomime brainlessness that requires her to mingle patronisingly with skipping villagers before bursting, for no apparent reason, into an adynopoejic song.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday. December 14-20

Theatre

Kabuki (National Theatre): Daidoji Mutsuhigoyasu (Helen Hayes) in the most important classic play, Monzemon Chikamatsu, centres on the love-suicide of a merchant's wife and shop clerk. The play includes scenes in Bunraku puppet style, showing the close relationship between these two 17th century types of theatre. Yoshiwara Sumire is a dance leshuring husband and wife peddlers in the Yoshiwara pleasure quarters of old Tokyo. English programme and earphone guide. (285 7411)

Shimpa (Kabuki-Zen): This genre of Japanese theatre covers 19th and early 20th century period plays written after Japan's opening up to the West and the influence of contemporary Western melodrama. Shimpa actors were the first women to appear on the stage in 250 years and the plays dealt with the important events of the day. They were also used as a vehicle for political protest against various policies of the Meiji government (1868-1912). As historical pieces which document Japan's early westernisation, Shimpa plays are fascinating. The evening performance stars the leader of the most important Shimpa troupe actress Yashiro Hironori and Kabuki actor Tammasuro Bando. Kabuki's best actor of female roles. (541 3131). Takarazuka All Girls Revue (Takarazuka Theatre, near Imperial and Palace hotels): Two original musicals, Metanet Wa Hitori Chi (a detective comedy) and Lala Flora. This troupe, a Japanese specialty with the girls playing the male roles, is the counterpart of Kabuki. Spectacular and technically good, simple plot and English synopsis. (581 1711).

NEW YORK Sunday in the Park with George (Booth): Not your conventional musical. Stephen Sondheim's latest is an inspired pairing with director and playwright James Lapine to bring Georges Seurat's painting to life, with Mandy Patinkin as the painter and Bernadette Peters as his imagined girlfriend. Dot. (239 8282). Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to trending music is visually stunning and choreographically felicitous, but based only in the sense of a rather staid and overblown idea of theatricality. (239 6282). 42nd Street (Majestic): An immediate success of the heyday of Broadway in the '30s incorporates gags from the original film like Shoppie Off To Buffalo with the appropriate brass and leggy hoofing by a large chorus line. (977 9020). Torch Song Trilogy (Helen Hayes): Harvey Fierstein's brilliant and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his doting Jewish mother. (944 9450). Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence

despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (239 8200). On Your Toes (Virginia): Gallina Panova with presumably a genuine Russian accent leads an exuberant cast in the remake of Rodgers and Hart's 1938 comedy of Russian ballet tours, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (977 9370). Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organisation has generously decided to name the theatre after the generation's outstanding box office draw. (787 8940). The Real Thing (Plymouth): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer, is directed at a fast clip by Mike Nichols. (239 8200). Cleopatra Glen Ross (Golden): The Chicago cast from the Goodman Theatre provided David Mamet with a Pulitzer Prize for his latest work that pits fast-talking real estate salesmen against the world and each other. (249 8200). A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as audi-

tions rather than emotions. (239 8200). Noises Off (Brooks Atkinson): Dorothy Loudon brings Michael Frayn's backstage slapstick farce to Broadway in a production with a programme that includes Brian Murray, Paxton Whitehead and Victor Garber in her backstage conspirators. (249 9420). Belm in Gilead (Minnetta Lane): John Malkovich's energetic but nostalgic revival of an early Lanford Wilson play brings back the wide-eyed, drugged out 1960s and '70s to the accompaniment of Bruce Springsteen songs. (420 8000). Quilters (Jack Lawrence): Based on American pioneer women's descriptions of their work in making quilt blankets, Molly Newman and Barbara Damashek's musical arrives in New York reimagined from its most original in Denver. (307 5432). LONDON Mother Courage (Barbican): Fine RSC presentation by the design team of Cate - John Napier and David Hery - say - with Judi Dench as a scavenging, music hall and finally moving Courage pushing her elaborate cart of stage machinery through the Henyrside Layer. Howard Davies directs, good support from Trevor Peacock, Stephen Moore and Zoe Wanamaker. (829 7375). Phedra (Old Vic): Glenda Jackson remarkable as the nearly incestuous tragic queen in a thrilling production by Philip Prowse. Costumes of shot silk and taffeta, and Robert David MacDonald's translation bravely takes on the challenge of Racine's untranslatable Alexandrines. Gerard Murphy, Tim Woodward and Georgina Hale in a strong cast. (829 7616). Two Into One (Shaftesbury): Donald Sinden and Michael Williams bear the cast of a blissfully funny farce by Ray Cooney in the old Whitehall tradition. An irate manager, Lionel Jeffries, declares: "There's far too much sex going on in this hotel, and I'm not having any of it." Not to be missed. (879 5899). The Real Thing (Strand): Jenny Quayle and Paul Shelley now take the leads in Tom Stoppard's fascinating, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (238 2850/4143). Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels; gym slugs, hockey sticks, a cliff-top rescue, stout moral conclusions and a rousing school hymn. Suffing if you're in that sort of mood. (437 1582). Noises Off (Savoy): The funniest play for years in London, now with an improved third act. Michael Bakemore's brilliant director of backstage shenanigans on tour with a third-rate farce is a key factor. (836 8888). WASHINGTON Crossed Words (Folger): A Christmas season pantomime is not much of an American tradition, but with John Neville-Andrews, English head of the company, and the Globe Theatre as the setting, there is hope it can still catch on. Ends Jan 6. (546 4000).

The Marriage of Figaro/Croydon

Martin Hoyle

The Carmen Jones treatment for Figaro? Well, not quite. Despite the updating of Nicholas Broadhurst's production to "France in 1960," evoking memories of Roger Vadim's cinematic modernisation to Les Liaisons Dangereuses with Michael Sattler, Struyberg et al sim, my complaint is that it goes nowhere far enough.

The plot still hinges on the Count's feudal right to enjoy any tenant's bride on her wedding night. The last act's tangle of disguises and mistaken identities looks wildly artificial in modern dress (especially when both the Count and Cherubino have an unimpeded face-to-face conversation with the Countess whom they have to take for Susanna); and despite a some handy new lyrics ("Non non non" becomes "All the girls will be safe in their beds now," and Susanna ends the panicky little duet when Cherubino leaps from the window with "He's Fred in a Right and Tenko, aren't you on the second floor?") odd lines from Edward J. Dent are glimpsed like old friends.

Above all, the dialogue, especially when touching on "that unmentionable privilege," reverts to the formal prolixity of what might be the first translation.

We lose Marcellina, Barbarina and Bartolo: the climactic confusions are engineered by an eavesdropping Basilio (Michael Sattler's dapper young smoothie in spotted bow-tie is a change from the music-master's usual seedy lubricity). The Act 2 finale ends with the discomfiture of the gardener Antonio, and we miss the sextet of family revelation that Mozart himself loved above the other numbers in the score.

Reference to numbers and lyrics suggests a musical. Sure enough, the Figaro is fresh from Little Shop of Horrors, the Cherubino last charmed me in Manchester's Carousel. Tony Britten, who worked on the National Theatre's Guys and Dolls, has reduced the score for violin, viola, cello and "key-board" (not the half-expected synthesiser!).

If purists react with horror at this selection of numbers linked by speech, the opera's last two acts condensed into one, they should reflect on the introduction to opera it provide for the uninitiated or even hostile.



Amanda Redman and Prue Clarke

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Wednesday December 19 1984

## New directions in China

MRS MARGARET THATCHER, in today signing an agreement over Hong Kong's future with a China very different from the politicised and threadbare country she first visited as leader of the Opposition in 1977.

Then, just a few months after Mao's death and the fall of the Gang of Four, the process of dismantling Maoism had barely begun. Now, not only Maoism but even Marxism appear less and less relevant in the context of the new consumerism which the leadership has encouraged to motivate the drive to prosperity.

While Mao has retained his pedestal as founding father of the Chinese revolution, and Marx his status as its inspiration, the economic theories of both have been progressively shelved. The Chinese argue that the country remains socialist because the means of production and factories are publicly owned, but small-scale capitalism, such as market gardening or the running of restaurants, is thriving on a substantial scale.

### Reforms

China's new rich are mainly the products of Deng Xiaoping's agricultural reforms which have allowed the peasants to grow and sell what they like, apart from a few compulsory quotas. The "open door" policy of attracting foreign traders and investors has blossomed beyond what could have been imagined in 1977. China claims a figure of around \$8bn worth of inward foreign investment since the policy was adopted five years ago. External trade has more than doubled. As important as the inward cash flow is the impact of foreign businesses and technicians on a wide range of Chinese people, — from mid-level bureaucrats to students and oil rig hands — who previously were excluded from first hand contact.

Deng's ideas are popular with a great number of people in China, the rural families who no longer have to endure penury, intellectuals who get a much better deal and the thoughtful officials in industry and the bureaucracy who see them as supplying the motive power for the first real leap forward that post-1949 China has known. It

now seems most unlikely that in Deng's active lifetime China will switch back to Maoist ways.

Yet it is certainly possible that from now on the pace of change will slow. The most difficult innovations are still ahead. Deng's next step, announced in October, is to reform the urban economy, developing power and responsibility to factory managers and revising China's topsy-turvy pricing system.

The Chinese have already said they will exercise caution in implementing these reforms. They have little experience of running the kind of urban economy they envisage, and they have not worked out in detail what they intend to do. The economic consequence of a bumpy transition to new pricing system and new forms of management could be stagflation, shortages, inflation, and lack of employment.

### Programme

These would severely shake the confidence of China's city dwellers. And the introduction of the planned hire-and-fire system, the new requirements for managers to go out and sell, and even the simple need to keep proper track of costs and profits, could generate strains which might require course corrections.

So this reform programme, on top of ambitious plans for the development of energy, transport and industry, contains plenty of potential pitfalls. With Deng's ideas as we know them muddle through successfully to create the infrastructure needed for the 1990s. But without him, it is still a moot point whether any of his likely successors have the strength and charisma to keep China firmly on its present track.

There is still a band of mid-level officials, recruited during the cultural revolution, whose ideas were formed in the radical atmosphere of those times. While they may not be ideologically committed to the extremes of Maoism, they are not likely to be efficient managers of a semi-market economy. Nor do they want to give up power to the technocrats. It is still too soon for Mrs Thatcher to regard Deng's policies, with all their implied reassurance for Hong Kong after 1997, as permanent.

## Scrooge rules in council housing

MR PATRICK JENKIN, who seems to share with Mr Nicholas Ridley the role of official sceptic of all the more unpopular aspects of the Government's policies, has been trapped again. With scarcely concealed distaste, he announced yesterday that the imposition of a new set of treasury rules and forecasts will result in a severe cut in local authority capital spending, mainly on housing, amounting to some £900m.

The ruling, which will offend the building industry as much as it does the housing lobby, seems to arise from a particularly mean-spirited application of the Government's heads-we-win, tails-you-lose approach to local authorities. Two or more incompatible sets of rules are imposed, and whichever one produces the most unfavourable answer is held to apply. In this case, the local authorities are subject in general to a restriction on their borrowing, which is legitimate within the terms of the medium term financial strategy; but they are also subject to a cash limit on their capital investment. When, as this year, they can spend without borrowing, the more restrictive rule is imposed.

Mr Jenkin's attempt to justify this in terms of smooth-

ing the flow of funds resulting from asset sales is not convincing; arbitrary and unexpected changes in capital plans are not an efficient form of smoothing. He was clearly embarrassed by the clear contradiction between this announcement and the general strategy for public houses could be used to build new ones, a policy which effectively mobilises the public sector housing stock. Selling houses and banking the proceeds affects nothing but the statistics.

More fundamentally, it is far clearer why cash limits should be applied to capital spending at all, as opposed to borrowing limits. Given reasonably sensible rent policies—which are now the general rule—house building should now be self-financing measured against indexed borrowing. The programme meets a clear need, it uses resources which are under-employed and available at very favourable real costs, and curbs financing from existing cash balances. It is true there is a contingent liability for rent subsidy to poor and unemployed tenants; but does the Government prefer that they should remain homeless—often housed at public expense in squalid "hotels"?

## A marriage will not now take place

THE BREAKDOWN of merger talks between the worldwide accounting partnerships of Price Waterhouse and Deloitte Haskins and Sells will be welcomed by most people apart from the group of partners who initiated the plan and have now been made to look very silly. There are several reasons.

As yesterday's announcement demonstrates, the arguments for a marriage were not persuasive. The main motive seemed to be a wish to strengthen the firms' consultancy business in the U.S.—which was not particularly relevant to partners or clients elsewhere. In addition, there are legitimate grounds for anxiety about the size and range of consultancy work being developed by such firms. The question is whether the activities are compatible with the independence and objec-

tivity essential to their role as auditors.

A merger would not have created anything approaching a monopoly which is why it was cleared — after some thought — by the relevant anti-trust authorities. But it would have led to further polarisation in the auditing of major companies, which is already tending to concentrate around less than a dozen international firms. And it could well have led to further defensive mergers among competitors.

Finally, such a link would have put an enormous strain on the concept of the partnership. Senior members of the two firms are already shown to be out of touch with colleagues who have rejected their nuptial plans. The idea of running a firm with more than 40,000 partners — which is what a merger would have meant — hardly bears thinking about.

THIRTY YEARS ON

# The dawning of the day of the robot

By Peter Marsh

THIRTY YEARS ago this month the worlds of science fiction and production engineering collided. The result was an industry in robots, a fledgling business that in the coming decade could profoundly affect the way people live and work.

The event was the filing in the U.S. of a patent in "programmed article transfer." Its progenitor was Mr George Devol, a prolific inventor who had developed audio hardware for the first talking movies and radars used in the D-Day landings.

The sale of industrial robots, defined in technical parlance as computer-controlled arms for factory jobs, evolved from this patent. Today 500 companies sell the machines, generating a world turnover of about \$2bn.

Yet the day of the robot as the true engineering device—as opposed to something dreamed up by science-fiction writers—may still be in the future. The devices are increasingly becoming part of automated systems in factories that link a variety of production tasks such as machining, assembly and inspection.

These networks of hardware promise to change the way workshops operate by making goods more efficiently and with quicker turn-rounds.

In a development whose consequences could be still more far-reaching, a small cadre of engineers around the world is working on intelligent robots with rudimentary reasoning power and senses such as vision. Such hardware would work in people's homes and in service industries such as food preparation, security work and cleaning.

In the forefront of these moves is Mr Joe Engelberger, a charismatic U.S. engineer who teamed up with Mr Devol in 1960 to form Unimation, the first company to sell industrial robots. Engelberger, who sold Unimation to General Motors two years ago for \$107m, has set his sights on raising \$25m to produce a robot for petrol stations.

The machine would take the place of a station attendant (or, as he would be called, a "driver") in pouring fuel into cars and lorries. Unlike the so-called "first generation" robots that populate factories, the hardware would be on tracks or wheels and have sensors such as TV cameras to provide information, for instance, the type of vehicle and the location of the filling cap.

The devices could be controlled by advanced computers, of the sort that electronics researchers are struggling to build, that would make elementary decisions. "I was there at the beginning and I feel it's my destiny to take a lead in the production of service robots," says Mr Engelberger.

"The technology today is so hard and deep that I feel it's easier to make an advanced robot for service industries than it was to set up Unimation in the 1960s."

In Mr Engelberger's assessment, a fully-fledged household robot—"an honest-to-God robot, not a toy"—could be on sale in six years for jobs such as window cleaning, while the filling-attender device could appear in two years.

A machine to perform more simple tasks, to give patients their meals in hospitals for instance, could be developed within 18 months, says Mr Engelberger.

Interested such hardware is not confined to the U.S., where several small concerns such as RB Robot and Androbot have sold for several years (and with varying degrees of success) small robots for hobbyists that cost several thousand dollars. The machines are dismissed as playthings by veteran robot-makers such as Mr Engelberger.

In Sweden, researchers at Electrolux are examining ideas for home robots that would vacuum the floor. In Japan, engineers started last year a \$75m project backed by the Ministry of International Trade and Industry to develop by 1991 intelligent robots to work in hazardous environments, such as under the sea, in nuclear power stations or in rescue work after earthquakes.

Reekie Research, a tiny company in Richmond, west London, plans to produce in February a small, mobile machine that will initiate the robots with rudimentary reasoning power and senses such as vision. Such hardware would work in people's homes and in service industries such as food preparation, security work and cleaning.

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begun to emulate people, they will by a circular route have returned to the original principles of robot-building.

Prior to the Engelberger-Devol partnership in the 1950s, people had thought of robots as makeshift characters in science-fiction stories whose essential feature was their likeness to people. The pair's achievement was to abandon the quest to build such machines, which with the technology of the time would have been too difficult, and concentrate on something more practical.

Both men admit that they chose for their creations the word "robot" simply to attract publicity. Mr Devol says the word caught the attention of executives.

Mr Devol's patent was aimed at automating handling operations of which every factory contains a huge variety.

He realised that only when the operation was part of a high-volume manufacturing activity (in which perhaps tens of thousands of items are made in very long batches) could a production engineer justify the costs of installing specialised handling equipment based on mechanical devices such as stops and cams.

Most factories, however, made things in small batches in which the size and shape of component change from day to day, or even hour to hour — this fact is as true today as it was in the 1950s.

As a result, most handling jobs had to be left to people, a state of affairs that Mr Devol characterised in his patent as "exceedingly wasteful of precious manpower."

The solution, said the inventor, was to link to mechanical arms magnetic memories of the kind that were appearing in the

early computers. Mr Devol had gained experience of such devices through working for Remington Rand, one of the first computer manufacturers.

To change the operation of the arm, an engineer would simply alter the software (in the early days, this was a set of punched cards) that feeds information to the memory.

"The present invention makes available for the first time," said Devol in his patent, "a more or less general purpose machine that has universal application to a vast diversity of applications where cyclic control is to be desired."

At a cocktail party in 1956, Mr Devol, then 44, met Mr Engelberger, who was 13 years his junior and a disillusioned

But the reuse of applying the word "robot" to a piece of factory equipment backfired. With robots having entered the popular culture as nasty, threatening creatures, factory managers (to say nothing of the workers) disliked the unpleasant connotations of the term.

Ford, for instance, insisted on calling the machines "universal transfer devices" for some years after Unimation started selling them.

Unimation installed the world's first industrial robot in 1961, at a General Motors factory in New Jersey. But Unimation made slow progress and failed to make a profit until 1975. Other American enterprises such as AMF, Hughes

Tool and Borg-Warner that started making robots in the 1960s suffered similar problems.

The robot industry left the plateau stage in the mid-1970s when manufacturers showed more interest in the machines

According to many analysts, the robot market is suffering from an over-abundance of suppliers which has left customers confused. Anxious not to be left out of what appears to be a glamorous technology, major U.S. companies such as General Electric, IBM, General Motors and Westinghouse (as well as several big Japanese concerns) have joined the robot business over the past few years.

"The big companies jumped into an industry that wasn't ready for it," says Mr Engelberger. "They are losing millions of dollars trying to carve out a share. Before the business is really settled, we will see a shake-out."

About 40,000 industrial robots, worth roughly \$2.4bn, should be sold around the world next year, according to one forecast from IBM. Some observers see sales growing at roughly 30 per cent a year, producing a \$6bn business by 1990. About 40 per cent of all robots are sold in Japan, with Europe and the U.S. accounting for roughly equal shares of the rest.

Customers increasingly require robots to be part of complex networks of automated hardware that turn out goods in a flexible fashion so that the

type of product can be altered between batches. The individual machines are linked by data highways in much the same way as offices are connected by the ordinary telephone system.

As a result of this development, robot suppliers are forced to become not just purveyors of mechanical hardware but skilled in software and the art of integrating segments of manufacturing apparatus under computer control.

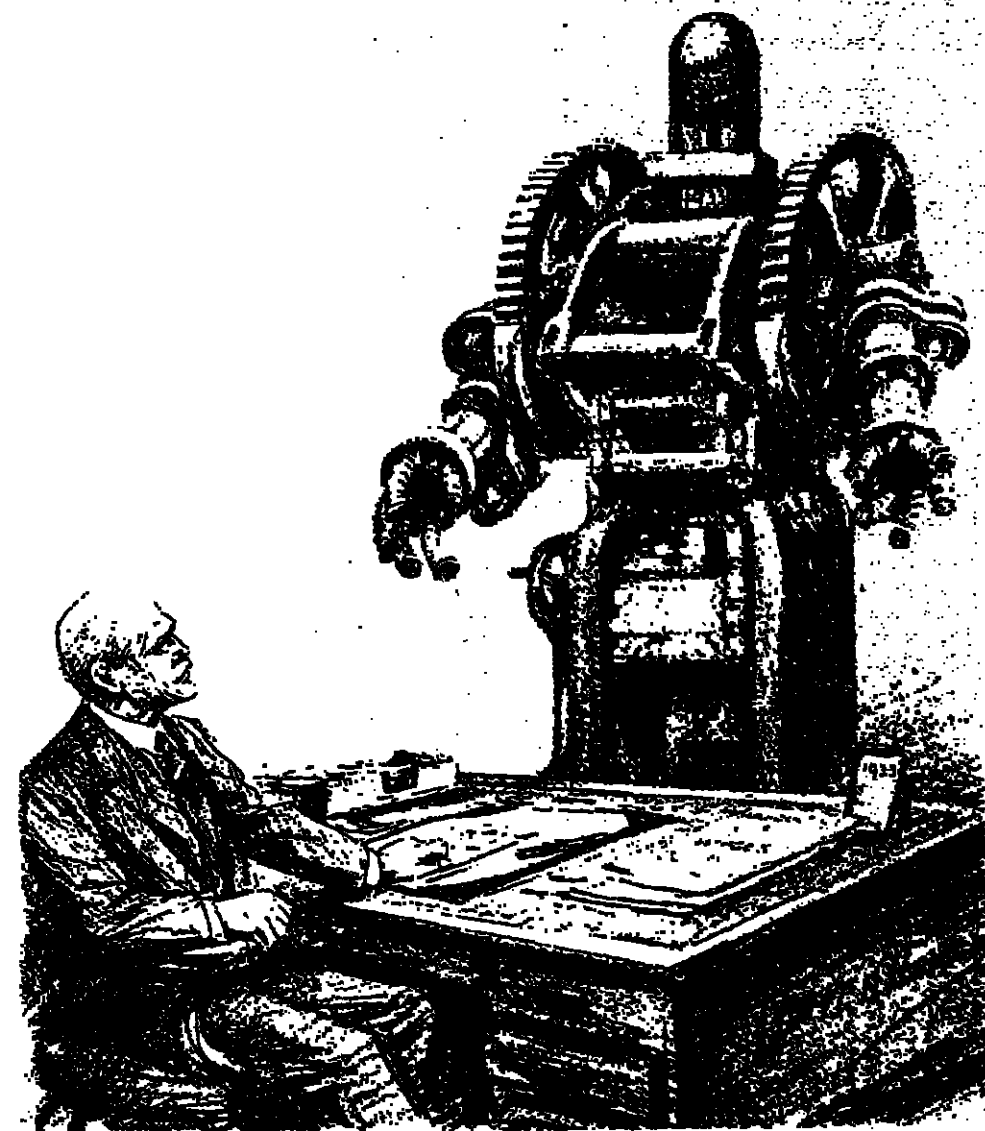
"A customer won't go out and just buy a robot," says Ms Laura Comigliaro, an analyst with Prudential-Bache Securities of New York, who studies technical trends in manufacturing. "He is looking for a complete solution to a production problem."

According to some experts, new technologies in sensors and computers, many of which are under development in academic laboratories, may strengthen the role of robots in factories by broadening their capabilities.

The links between the robots of science fiction and those of the real world were neatly summed up by Mr Astimov in a foreword to an engineering manual on industrial robots that Mr Engelberger produced three years ago.

Alluding to his famous collection of short stories on robots published in the 1940s, he wrote: "I did not at that time seriously believe that I would live to see robots in action and robotics becoming a booming industry."

"Of course, the robots that now exist... are not yet as complex, versatile and intelligent as the imaginary robots of 'I, Robot'—but give the engineers time!"



THE SAVING OF LABOUR

THE ROBOT: "Master, I can do the work of fifty men."  
EMPLOYER: "Yes, I know that, but who is to support the fifty men?"

By courtesy of "Punch"

engineer in the aircraft industry. The two became friendly. Mr Engelberger already had a keen interest in robots as a result of reading the science-fiction stories of Mr Isaac Asimov.

Mr Engelberger eventually set up Unimation with financial help from Pullman, an enterprise best known for its rail-ways carriages. Unimation bought the patent know-how from Mr Devol.

## The robot industry left the plateau stage in the mid-1970s when manufacturers showed more interest in the machines

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### A tip for the Kremlin

It may have been a Freudian slip—the Press Association report which yesterday described Mikhail Gorbachev as "wildly tipped" to succeed Soviet President Chernenko, instead of "widely tipped."

But was this a reminder of the pitfalls of predicting what is going to happen in the Kremlin.

The Old Kremlin-watcher's rule of thumb is that the more a man is tipped to succeed, the less likely it becomes. Trotsky, lost out to Stalin, Malenkov to Khrushchev. And even before Gorbachev landed in Britain, the Foreign Office seers were warning that persistent press stories describing him as the Kremlin's number two could only damage his chances of reaching the top.

Press men believe they have sound reasons for disregarding such caution. But the very success of the Gorbachev visit has reinforced some fears about the boomerang effect in Moscow.

Praise for Gorbachev's quick-witted affability, and his chic wife, Raisa, personalises the

And what will be made of comments like that of Mrs Thatcher—"I like Gorbachev, we can do business together" with Morgan Stanley and Bankers Trust?

And times may be changing. Gorbachev, after all, survived the last succession to become in even hotter favourite for the next.

## Men and Matters

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But nothing that Gorbachev has said shows him to be a soft touch. And times may be changing. Gorbachev, after all, survived the last succession to become in even hotter favourite for the next.

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## Whip-crack

In taking the unprecedented step of depriving Lord Alport of the Conservative whip in the Lords, Government Chief Whip Lord "Bertie" Denham has shown that his formal title, Captain of the Gentlemen at Arms, for all its Gilbert and Sullivan overtones, still carries some clout.

But the move hardly squares with the classic definition of the purpose of the whip advanced by Lord Halsbury, Lord Chancellor. He described it as "a summons to attend and not to vote."

Former Tory minister Lord Alport's crime was that he did vote—against the Government.

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### Trade mark

Coincidence? — surely not. Nissan will start assembling its cars in the UK in 1986. But it cannot expect to be free of the quota controls on Japanese car imports until it commits itself, as expected, to full-scale manufacture a year or two later.

It looks like a dig in Government ribs, therefore, to have opened its London office at Arlington Street, St James's, in a building which was once the London home of Britain's first Prime Minister, Robert Walpole—possibly the most ardent British free trader of all time.

Observer

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New technology in UK newspapers

# Slowly but surely comes a revolution

By David Goodhart

THERE IS no single sector of the British industry where new technology poses a more dramatic challenge than in newspapers.

For 20 years unions in Fleet Street have to varying degrees successfully blocked new processes which are now commonplace in most of Europe and the U.S.

But outside London it is beginning to be a different story. Parts of the provincial press — 1,300 titles with a total daily circulation of 7m and 5m copies — may now at last be on the verge of an industrial transformation.

By the middle of next year in at least two companies a costly, time-consuming and technically unnecessary stage of the production cycle will have been shed forever. And to many people's surprise it is almost certain to be done with union agreement.

The way in which this change is taking place has implications well beyond the newspaper industry. For while the new technology will sweep away production jobs, international experience suggests that the total number of jobs in the industry will actually expand. Craftsman whose skills have disappeared have found themselves doing jobs they never imagined they would be doing in such areas as sales and marketing.

For employers and unions the management of such change is a formidable problem, the more so because the industry is — like so many others in Britain — one in which several unions are jockeying not only for position, but also for survival.

The impact of the changes on the product or indeed on the industry may not be great in the short term. But the new computer systems make it far easier to produce papers and are a lot longer and much cheaper to operate than such papers can also be profitable with much smaller circulations.

At the heart of the new technology is what is called a "front end" production system. This allows the designer to input a "copy" direct into a video terminal and then — at the press of a button — transform it into

computer-set columns of type. But the computer set columns of type can also be assembled electronically on a large, page-size screen and turned into a full page. Then, at the press of another button, this page can be made automatically into a plate ready to be clipped on to a press, men, will go.

In one medium-sized evening paper the first stage of single-keying will mean the 80-strong composing room shedding about 20 jobs through redeployment and natural wastage.

The phasing out of page make-up work will probably cut the same number again — and eventually at least half the jobs will go including those of the readers who check proof copies.

The inter-union problems in the provincial press arise primarily from the fact that the disappearing jobs are almost all represented by the strongest unions in the industry, the National Graphical Association.

The changes should, over the next five to 10 years, mean that NGA membership in the provincial press will fall from about 11,000 to under 6,000 in an industry which now employs 43,000. But the NGA is already fighting back with some success by trying to redraw the union map to its advantage.

It is a daunting task for the 105,000-member union. It will have to prove in the process that it can mutate from being a disciplined, blue-collar union to being a more flexible, white-collar one. If it does not, it will fail to hold the mobile and less unskilled workforce of the future.

In the meantime, the two other main unions — the National Union of Journalists (7,000) and the semi-skilled and clerical Sogat '82 (8,500) — have also to be prepared to accommodate former NGA members in "their" areas. And that will not be easy.

At the Portsmouth News, the NGA has successfully persuaded the management to transfer two compositors into sub-editors' jobs in the editorial department — but 73 NUJ members are now on strike because of it.

Mr John Ibbotson, deputy

general secretary elect of the NGA, is unequivocal: "A Portsmouth-type transfer deal is now a condition of moving forward on technology in all companies."

Mr Jeremy Gardner, NUJ Father of the Chapel (office branch) at Portsmouth, replies: "Of course we welcome properly retrained NGA members taking editorial jobs but since they move into this department we must represent them as has always happened in the past."

But if the NUJ tries to launch an industry-wide "holy war" against the NGA's veto, it will probably be the loser. Managements will continue to be tempted to do deals with the stronger union. And the NGA, careful not to fight on two fronts, is coming to agreements with Sogat — on paper at least — for 50:50 representation in the relatively non-unionised clerical sector of the industry.

Union resistance has, until recently, been matched by management inertia on the "electronic newsroom." But the battering handed out to most papers by the recession in 1980-82 coincided with the growing encroachment of free newspapers on to their advertising monopolies put an end to that in some companies.

Project Breakthrough, the technology farside of the Newspaper Society, the provincial employers' body (excluding Scotland), may have failed in its stated aim of reaching an unions or single-keying by January 1, 1985, but it has succeeded in increasing the pressure on the NGA.

When the Messenger Newspaper Group proved last year that the union could be by-passed (as the Nottingham Evening Post had done nearly 10 years before) the fear of others following suit also increased the need to make at least local agreements something more than an ever receding horizon.

The NGA is only too aware that the American conflict "model" for the introduction of single-keying has seen membership of the printers union, the International Typographical Union, slump from 140,000 in 1967 to 35,000 now at a time when total employment in the



Compositors at work at the Liverpool Daily Post and Echo

industry has increased from 345,000 to 421,000. It is true that the NGA is more difficult to by-pass because it also has members in the machine rooms, but British provincial papers have shown on several recent occasions that it is possible.

The concession came — almost in disguise — earlier this year in the Way Forward document by Mr Tony Dubbins, the NGA's master-strategist and new general secretary. For the first time, formally, in writing, the NGA relinquished control of the keystroke as long as the direct-imprinting is still done by a union member.

The rest of the document was concerned with the politics of inter-union relations — guided both by the unspoken self-preservation instinct of the NGA bureaucracy and a real anxiety about de-unionisation.

For NGA leaders recognise that all unions will be weakened by an electronic technology which will make it far easier for managers to keep papers coming out during disputes.

An ingenious NGA plan to relax the traditional job-related union structure in favour of a more abstract one third each breakdown between itself, the NUJ and Sogat has been nipped at by the other two unions.

One union for the printing industry would sidestep this divisiveness, but a mixture of national incompatibilities and membership resistance makes the prospect almost as distant as it was six years ago when serious talks first began.

The Portsmouth and Sunderland Group has chosen to negotiate a way through this minefield and despite occasional threats and conflicts is now

achieving results. Last week the company had the first and apparently constructive round of discussions with Mr Dubbins on final stage of the NGA's three-stage negotiated route to single-keying.

Away from the Breakthrough spotlight several other negotiations have continued at local level — where progress has always been more likely.

In the general print, the NGA rejected a national coaling agreement on new technology two years ago, but now the employers have got most of what they wanted locally.

Several other companies have either advertising/editorial systems or are on the point of buying them from one of the many, mainly American, suppliers who have recently set up bases in this country with an eye to the provincial market.

They include the Birmingham Post and Mail; Eastern Counties Newspapers; East Midlands and Allied Press, the Bolton Evening News, and the Wolverhampton Express & Star.

The bigger groups such as Westminster Press, United Newspapers, Associated Newspapers, Thomson Regional Newspapers and Reed International all have their technological front-runners, but they are generally waiting and watching to see how single-keying works in the smaller groups before making the major investments necessary.

In the longer run by lower the cost of entry into the market it may be in America that the trend towards small local free newspapers, if they also encourage more editorialisation and genuinely local news

European aerospace

# The right framework for multinational projects

By Henri Ziegler

IN 1944 under the Yalta agreement, the U.S. and the Soviet Union set down their aim of maintaining superiority over their respective spheres of influence in the western and eastern parts of the world by controlling flows of advanced technologies such as in the nuclear and aeronautics sectors.

France, under the leadership of Gen de Gaulle — as China was to do under Mao — affirmed its will to keep an independent place in the world by promoting independent programmes in nuclear energy, aeronautics and later space activities.

In 1945, as an engineer attached to the French Air Ministry, I was asked to carry out a study on how to bring recovery in the French aircraft industry, seriously weakened by the war.

My main conclusion was that no European country disposed sufficient financial and economic means to carry through alone important projects, especially in aeronautics. Such projects could be launched only through a policy of European co-operation.

This approach, just as it does today, raised some criticism and nationalistic opposition from sectors of administration and industry. But in the end, realism prevailed. And, nearly 40 years later, the message is as urgent as ever: in projects such as the European Jet Fighter project, Europe has no option but to pool together its resources.

Among the European projects put into effect since 1950 have been the Lynx helicopter programme linking Sud Aviation and British Aerospace; the Milan, Hot and Roland missile development by France and West Germany; the multinational Breguet-Atlantic project; the Franco-British Jaguar and the Anglo-German-Italian Tornado.

In the space sector, which has become of fundamental importance for defence, observation and exploration of the planet, and communications, Europe has succeeded in co-operating on numerous satellite programmes. And, above all, it has established a position of autonomy in satellite launching through the Ariane programme, started in 1973 with the participation of 10 European nations.

Concorde, of course, has to be mentioned as an example of technical prowess which unhappily could not escape commercial failure.

But the example is balanced by the success of co-operation over the Airbus programme. This is now a fundamental part of Europe's commercial aircraft industry, linking principally France, West Germany and Britain but with participation too from Spain, the Netherlands and Belgium.

And now, in 1984, five European nations — France, Britain, West Germany, Italy and Spain — have agreed to pool their resources for the development of a European combat aircraft for the 1990s. This is a project of the greatest importance for European defence policies, industrial activity and employment in the aircraft sector.

Misunderstandings among the industries involved must not be allowed to hinder its development. What lessons have we learned from this experience of co-operation? It is clear that

This system — which was one of the reasons for the difficulties of Concorde — proved totally inefficient, leading often to significant delays and a big increase in costs.

The most effective method is undoubtedly to set up, for each multinational project, an autonomous legal structure in which partners can freely discuss their views through a board in which they are represented in line with their financial responsibilities.

Along the lines decided by the board, executive responsibilities are delegated to a management selected on the grounds of competence and efficiency, irrespective of nationality.

I established this type of managerial organisation for the first time, more than 30 years ago, with the Societe Europeenne de Construction du Breguet Atlantique. Since then, a number of similar specific companies have been set up for the Jaguar, Euromissile and helicopter projects.

In space, European governments have also put together a collaborative framework through the European Space Agency, while the banks and industries are grouped together through ArianeSpace.

For the Airbus programme, launched in 1980, a consortium (Groupement d'Interet Economique) was established, sharing the financial participation and risks, which today groups Aerospaciale, Deutsche Airbus, British Aerospace and Casa of Spain.

An important German personality, Herr Franz Joseph of the supervisory board, with Strauss, was named chairman the management including executives from all associated industries. This organisation has proved its efficiency on the world market.

For the European Jet Fighter, it is essential that nationalistic misunderstanding or rivalries over leadership of the project should be set aside. A corporate legal structure, along the lines of Airbus Industrie, should be seriously considered both for the aeroplane and maybe also for the engine, as the right way of carrying the project forward.

The author, now retired, was chairman of Sud Aviation and Aerospatiale between 1968 and 1972 and administrator of Airbus Industrie between 1970 and 1975.

## Compulsory liquidation

From the Director General, Institute of Directors.

Sir,—Your editorial of December 12 leads me too quickly to welcome the Insolvency Bill's proposal to disqualify automatically the directors of any company which is compulsorily wound-up.

The proposal is flawed because it makes such businessmen guilty until proved innocent. Automatic disqualification would even apply to boards which themselves sought the assistance of the court to supervise a liquidation. Many professional bodies have pointed out that compulsory liquidation does not necessarily involve culpability, blameworthiness or attempts to defraud creditors.

As the Law Society pointed out, legislation designed to catch the guilty is preferable to that which, at considerable expense in court and professional time, seeks to excuse the innocent.

Were this proposal to be enacted, venture capital companies and agencies would undoubtedly and understandably be most reluctant to lend the skills of their staff to the boards of many company start-ups or turn-around situations.

The need is to get the balance right. To bring to justice those who deliberately or recklessly abuse limited liability; yet to enlarge rather than restrict the scope for new business and more jobs. This balance has been recognised elsewhere in the Bill by the introduction, as this Institute requested, of a standard of the reasonable and diligent director against which to measure fault and personal liability for wrongful trading.

The Department of Trade and Industry has, for whatever reason, proved unable to make effective use of its existing powers to prosecute trading with intent to defraud creditors under the 1948 Companies Act, or under the 1976 Insolvency Act to seek disqualification of those unfit to serve on company boards. Rather than give up the struggle and cast its burden on the court to sort out, it should amend its Bill. It should require that liquidators and receivers must in every liquidation, voluntary or compulsory, report to the Secretary of State whether or not directors acted in a manner which was, in the circumstances, in the best interests of the company's creditors.

The Bill must also implement the Cork committee's proposals to reduce the preferred status in liquidations of government departments. Small business creditors receive little after local authority rates, corporation, capital and development land taxes, PAYE and national

## Letters to the Editor

Insurance contributions have swallowed up available funds. Many compulsory liquidations are triggered by the Inland Revenue or other government departments. To make compulsory liquidation still more penal while failing to rectify the overwhelming imbalance against small trade creditors in an insolvency is unfair and unreasonable.

(Sir) John Hoskyns, 116, Pall Mall, SW1.

Largest savings content

From the Chairman, Crossley & Partners

Sir,—The report (December 5) of Mr Phillip Chappell's speech at the Institute for Fiscal Studies Conference where he calls for any tax relief on pension schemes on the basis that this is the biggest factor in complicating and distorting the tax system appears to be a somewhat naive statement.

It might be true that the distortion arises if, in addition to existing reliefs in the United Kingdom, as in the United States, a large number of allowances can be made by the individual as a charge against his income before tax, thus facilitating the accretion of personal wealth. In the UK, however, this is not the case and most employees rely heavily, rightly or wrongly, on the element of corporate sponsorship and the underlying tax advantages of the company pension plan as the only way to provide for their orderly and economic retirement.

In addition Mr Chappell also claims that doing away with tax advantages would not increase employers' costs. It should be clearly stated that this is not the case as, if all reliefs were even phased out, the increased cost for companies providing final pay based pensions would increase by up to 10 per cent of payroll.

At the same conference it was stated that the present system is a system of tax deferral rather than relief. This is a correct statement and the system creates the largest single saving content in the British economy. Many pension scheme commitments and insurance company contracts have been developed on the assumption of continuation of the current

reliefs and any significant change would either involve extremely complex transitional arrangements or serious financial difficulties.

If the reliefs were terminated the fabric of employment costs would totally change and, as we have seen in the United States, the result would be a progressive termination by companies of defined benefit plans and the adoption of money purchase, book reserve financing or even no advance provision at all.

It is time that those in the UK who hold themselves out to be experts on these matters looked outside these shores to gain the advantage of other countries' experience. The problems we face today in the UK are not new.

Martin J. Crossley, 39, Queen Anne Street, W.1.

Closer EEC trade

From Mr P. Oppenheim, MP

Sir,—The complaints (December 12) of M Jacques Dondoux, director of the French state telecommunications administration, that Britain is dragging its heels on proposals for closer EEC co-operation on telecommunications ring rather hollow.

Whereas Britain is virtually the only European country to have liberalised its telecommunications market and opened it up to overseas suppliers, France remains obdurate in not allowing British manufacturers to sell equipment in its home market. There are currently several items of French telecommunications equipment either in the process of approval or which recently received approval, yet there is no reciprocal access to the French market for British manufacturers.

Perhaps M Dondoux's whingeing would be a little more convincing if he would attempt to practise what he preaches. Phillip Oppenheim, House of Commons, SW1

Charismatic leaders

From Mr J. Pilditch

clearly and communicate them ... and from their concern for morale and training. What he didn't do is why they bother to be good at these things.

I suggest it is because they know that, in the end, everything depends on the people you've got.

If, as he claims, they can't get the consent of their troops for granted, they'd hardly bother.

I submit military leaders can assume loyalty and consent because they take endless pains to establish and nourish them.

There is probably no institution or organisation on earth that spends more time caring about its people than our armed forces. Caring about the people they lead is a dominant concern. It is bred into all ranks.

If that is so, and it is, then the analogy of the charismatic military leader as "the great man on a white horse" and any implication that he is autocratic and authoritarian, is likely to be out of date.

Here is the twist: businessmen should look to military leaders not because they are hard-handed but because they are hugely aware of the value of their people.

And doesn't it show, by the way, how it is possible to be caring without being weak, the thing macho managers fear most?

The essential point about modern business, certainly in Britain, and one mentioned by Mr Lorenz, is that "business leaders continually have to create and sustain consensus."

If that is what carrying people with you is called, then who knows more about it than the armed forces? I don't mean ruling by fear; that is not how they do it, but by shared values, high training, high morale, clear communications and so forth.

Christopher Lorenz is right about something else, too. He says that businesses are very complex, facing not one "enemy" but several, all the time.

That very complexity makes it impossible to manage from a distant peak. The modern manager simply has to select good people, train them well, inspire them with purpose, give them clear aims and plenty of responsibility and keep them informed. In every one of those departments, the forces are miles more advanced than almost all industry.

If the question is: can businessmen learn from the military, the answer is "yes", but they already do! It is hard to think of a single maxim from any business school that hasn't obvious military antecedents. The trouble, I have tried to say, is that we don't always draw the right conclusion.

We all have much to learn from the military, but being "macho" isn't what they teach. James Pilditch, 62, Cadogan Square, SW1.

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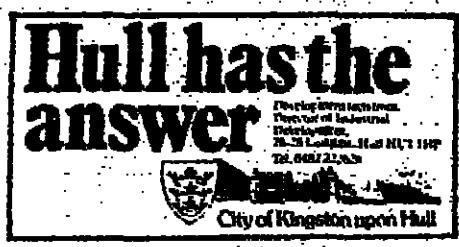
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Shimon Peres

## Religious party row threatens Israeli coalition

By Our Tel Aviv Correspondent

A LONG-SIMMERING dispute between two small Israeli religious parties came to a head yesterday and threatened to bring down the coalition led by Mr Shimon Peres.

The right-wing Likud bloc, one of the two main pillars in the multi-party unit government, made clear it was standing firmly behind Shas, an ultra-orthodox faction which left the Cabinet at the weekend.

Mr Yitzhak Shamir, the Likud leader and Foreign Minister, threatened to resign. He said that Mr Peres, the Prime Minister, had until Thursday to satisfy Shas's demand that it have control over most religious affairs.

Mr Peres's Labour Party has so far sided with the more moderate National Religious Party (NRP), which is demanding that it should run religious affairs.

Mr Shamir stalked out of an emergency Cabinet session and gruffly told reporters: "This Government is in danger... the situation is very grave."

He charged that Labour had made no serious attempt to settle the Shas-NRP dispute, which has been rumbling since the Government took office three months ago.

Mr Shamir initially gave Labour only 24 hours to come up with a solution to the dispute, but he said later that the Likud ministers would put off a decision until tomorrow.

It took Mr Peres almost two months of tireless negotiating to form his Cabinet following last July's inconclusive general election. Likud's resignation from the coalition would almost certainly bring on another long political crisis.

The Prime Minister, facing important decisions on the inflation-plagued economy and Israeli military withdrawal from Lebanon, said the religious parties' dispute was not important enough to topple a government.

"We have no right to push aside all the burning issues confronting us, and begin a new political game," he said.

He listed three priority issues that would be affected by a new outbreak of coalition haggling - negotiations on more U.S. aid, withdrawal from Lebanon and the continuation of the current freeze on wages and prices.

The stalled talks with Beirut on withdrawing Israeli forces from Lebanon go into holiday recess tomorrow.

## Thatcher faces fresh revolt by Tory MPs

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

THE UK Government faces revolts from its own members of parliament on both the Civil Aviation Bill and proposals for public housing investment, following one of the roughest maulings given to senior ministers seen in the House of Commons for some time.

First, Tory opponents of the development of Stansted in Essex as London's third international airport succeeded, for the second week running, in blocking discussion of the Bill in a House of Commons committee, leading to an unprecedented political and constitutional stalemate.

This has forced Mr Nicholas Ridley, the Transport Secretary, to reconsider the future of the Bill, on which he will make a full Commons statement probably today.

Second, on the floor of the Commons, Mr Patrick Jenkin, the Environment Secretary, was savaged for an hour by Tory MPs as well as opposition members over his proposals on local authority investment, which, the critics say, will squeeze housing. The Speaker of the Commons (chairman), unusually, agreed to an emergency debate for today, and last night a sizeable number of

Tory MPs were thought likely to rebel on the issue.

Moreover, in the House of Lords, there was the unprecedented step of a Conservative peer being disciplined by his party. Lord Alport, a minister in the Macmillan administration in the late 1950s, had warned last week that, if the Prime Minister continued with her present policies, she would destroy the Conservative Party, and he had then voted for a Labour motion attacking the Government.

These events, together, have unsettled Tory leaders at Westminster, just when they hoped that the water was calming ahead of Christmas.

The revolts also raised questions about the long-term political future of both Mr Jenkin and Mr Ridley, especially the latter, who has been strongly criticised by Tory MPs, not only for his airports policy but also for the privatisation of British Airways and proposed liberalisation of bus services.

The Civil Aviation Bill proposes limits on aircraft movements in and out of Heathrow, which rebel Tories argue must lead to a large expansion of Stansted, though this is denied by the Government.

The Government has three main options. The first, believed to be favoured by Mr Ridley, is to seek another attempt to start discussion in the committee. The second is to promise to amend the Bill, and the third, sought by Labour and by the outright Tory critics, is for the whole Bill to be withdrawn. Suggestions that the rebels might be removed from the committee were last night regarded as improbable.

Even if discussion of the Bill goes ahead, it is now clear that there is a majority in the House in favour of significant amendments to the Bill, in particular the raising of the limit of 275,000 movements a year in and out of Heathrow suggested by Mr Ridley.

The discussions in the committee yesterday morning were conducted in a highly charged atmosphere, with Tory whips scurrying to and fro, trying to persuade the rebels to toe the line. Later, Mr Peter Snape, Labour's Aviation spokesman, called for the Government to withdraw the Bill, in view of its unprecedented failure to carry the sittings motion twice running.

## Sweden serves up aces in world tennis

By John Barrett, recently in Gothenburg

SWEDEN'S devastating Davis Cup victory in Gothenburg this week over the most powerful American team ever fielded underlines the spectacular advance made by this sports-mad Scandinavian country since Bjorn Borg fired the imagination of their tennis youth in the 1970s.

Sweden, with a population of 8.5m and an estimated 400,000 tennis players, now has four men - Mats Wilander, Henrik Sundstrom, Anders Jarryd and Joakim Nystrom - in the world's top ten and a fifth, Stefan Edberg, at No 20. In the 18 years of open tennis only Australia once (1969) and the U.S. five times (1977-81) have had more.

Borg's prodigious achievements led to a doubling in the number of tennis players in Sweden between 1973 and 1976. As a result local authorities throughout the country were forced to build permanent indoor courts. Some were constructed of local timber, others of steel. They even tried putting strong plastic sheeting over a steel frame. The costs which varied from £125,000 to £900,000 (\$1.68m) for a three or four-court complex according to size and materials was a one-off charge against the rates, and good design kept running expenses for staff and heat to a minimum.

Consequently there are now 1,400 indoor courts around the country among the 950 tennis clubs, whose 125,000 registered members pay annual fees of about £10 for advance booking rights. Any member of the public can play at any club if the courts are unreserved. Court fees range from 50 at peak hours to 24 in the off-peak hours of the day, and in these off-peak hours juniors can often play for nothing. Thus cheap tennis has been made available to the masses in a unique way among European nations.

It is hard to believe that tennis rates only eighth in the list of most popular sports in Sweden until you learn that 2.5m Swedes - over 25 per cent of the population - are involved in one or more recreational activities. One secret of Sweden's success lies in the organisation of sport throughout the 23 administrative districts within the country. Each sport's governing body is mirrored at district level and within the districts each club has similar committees.

This produces a framework for an excellent coaching system - much of it amateur - in each sport. There are only 30 full-time tennis coaches in Sweden with 100 or so trained part-timers, all of whom attend the annual conference where technical and tactical problems are discussed. The strength of the system, however, lies in the amateur coaches in the clubs - 8,000 of them have attended courses in the past decade - who set the very youngest off on the right lines.

Short tennis, a mini-version of the game played with a sponge ball and a plastic paddle, has encouraged five-year-olds to time a moving ball with proper strokes.

A pyramid of competitive events - from club competitions in the districts to vast national tournaments like the Kalle Anka (Donald Duck) event with its 13,000 entries each year in three age groups (between 11 and 15) have provided the pathway for ambitious youngsters to taste success; Borg, Wilander, Sundstrom and Edberg are all past winners.

At the top of the pyramid national junior squads in the 14, 16 and 18 age groups are under the guidance of a top coach who takes them to compete in tournaments and team events throughout Europe and America. Lately, sponsored squads have enabled them to take the post-junior group on extended tours to take the meagre £1m that is the entire annual income of the Swedish Tennis Association - a sum that depends upon a grant from the central government (approximately one fifth), from the Swedish championships in Bastad, from TV and radio fees and product testing.

## THE LEX COLUMN

# Moving target for the TSB

The hard news of a flotation timetable for the Trustee Savings Banks, was blurred yesterday by the fact that the impact day could be anywhere in the interval from autumn 1985 to the following spring. However, late the TSB group's actual arrival on the market, the banks and their advisers will need all the time they are given to solve an exceedingly complicated set of problems. The tangles arise from the fact that nobody owns the company that is being sold.

Had the TSB been owned by the Government - or even by its depositors - the sale would have been a reasonably simple affair. One obvious way to value the new company would be on some multiple of its earnings. Yet because the issue proceeds will go straight to work in the TSB balance sheet, instead of paying off previous shareholders, whatever multiple was first thought of must turn out to be too low.

Even supposing that the extra capital has no more earnings power in the TSB's hands than its present equity, and should be accorded a similar multiple, the flotation price will have to rise in order to reflect this. That means in turn that a surplus of capital will be sucked into the issue, however it is priced. In their nightmares, the TSB's promoters may see this as an endlessly explosive process - with no price being high enough to cool it off.

Fortunately, though, the reaction does settle down eventually. At a given prospective multiple, it should be possible to work out just how much extra capital the issue must raise in order to get the valuation numbers right. Thus, on a p/e of about 8 - perhaps a little unambitious - the TSB issue would have to pull in something like £1bn for the after-market to avoid the worst excesses.

It could be just as much of a popular draw as British Telecom. As a

banking investment, its low gearing, low funding costs and freedom from Latin American banana skins will make it attractive to the institutions, if depositors give them a look in. The last thing either need fear, after the initial cash injection, is any kind of rights issue.

The main question for Beecham must be whether the inherent growth in cosmetics will measure up to the 15 or 20 per cent it is seeking. Down 2p to 373p yesterday, the shares gave no sign of the market's thinking.

## Beecham/BAT

So far as BAT's market rating is concerned, it does not seem to matter whether the company is buying or selling; at present the market clearly enjoys the constant stream of takeovers and disposals. Buying Hambro Life over the weekend was worth 27p on the BAT share price, and yesterday's sale of BAT's obviously peripheral cosmetics business for £125m encouraged a further 5p rise to 343p. It is a sobering thought that the shares have more than doubled since the acquisition of Eagle Star was seen up just under a year ago. Anyone who had predicted at that point that BAT would now be yielding a full point less than the market would have got a rather dusty reception.

Yesterday's deal is, for all that, rather more significant to the purchaser, Beecham. Looking for good cash flow activities - preferably with strong brands - to support its hungry pharmaceutical side, Beecham must have been high on BAT's list of possible buyers. If losses in the U.S. part of the business can be stemmed in 1985, perhaps an optimistic assumption in view of the sticky American retailing scene, there could be UK taxable profits of something near £20m from the newly acquired range. Profitable UK sales of Yardley and Lenthéric will help, moreover, to reduce Beecham's 65m ACT backlog. Beecham's marginal rate of corporation tax is only 10 per cent, so the effective multiple on which it has dealt is rather less than it looks.

## Markets

Yesterday's public borrowing figures would have left Mr Maclean looking very miserable indeed. The latest money supply figures had led the markets to expect a large gap between income and expenditure in November, but the provisional PSBR figure of £1.84bn was no less dismal for that.

There is - as the Treasury still insists - a chance that the cumulative total can be clawed back to the targeted £3.5bn by the end of the financial year. Neither Telecom nor the VAT on imports has yet contributed to published revenues, while the Treasury can count on whopping corporation tax receipts early in 1985. But yesterday's figures did nothing to dispel the impression that expenditure is running at too high a level and that sizeable tax concessions in the next budget would have to be predicated on fairly optimistic oil revenue assumptions.

And forecasting oil revenues is rather an inexact science just at present. It was principally concern about oil prices which sent sterling tumbling to new lows against the dollar yesterday, and only a steady stream of good news from the U.S. prevented a glib-edged run following the currency dump. If today's U.S. GNP figure bears out the impression of yesterday's personal income and housing start statistics, the New York bond market could end up celebrating a very merry Christmas.

## Tebbit firm on comeback plans

BY OUR POLITICAL EDITOR IN LONDON

MR NORMAN Tebbit, Britain's Trade and Industry (DTI) Secretary, said yesterday that he would return to his office early in the new year. He was speaking in his first television interviews since being seriously injured in the IRA bombing two months ago.

His aim in the interviews was to signal his return to active political life after five operations and a slow recovery and to knock down recent speculation that he might be moved in an early ministerial reshuffle.

Mr Tebbit said he had "a lot more to do" at the DTI and he knew of no proposition at the moment to move him.

There has been authoritative speculation at Westminster that, depending on his medical condition, Mr Tebbit might become chairman of the Conservative Party.

It has been suggested that he might be replaced at the DTI by Mr George Younger, the Scottish Secretary, whose job would be taken by Mr Malcolm Rifkind, now a Foreign Office Minister of State.

The present party chairman, Mr John Gummer, would then move to the Foreign Office as Minister for Europe.

Such a switch no longer seems imminent in view of Mr Tebbit's desire to stay on at the DTI, which is strongly backed by Mrs Margaret Thatcher, the Prime Minister.

Mr Tebbit, however, left open the possibility during yesterday's interviews of moving to Conservative Central Office at a later date when he said that the chairmanship was "an interesting job that someone will have to pick up and take us through to the next election."

Even before the bombing at Brighton, on the south coast of England, colleagues had thought that Mr Tebbit might become chairman towards the end of 1985.

During his interviews Mr Tebbit stressed that his main priority for the coming year was the regulation of the City of London and the financial services industry.

## U.S. quits dairy pricing body

BY IVO DAWNAY IN BRUSSELS

THE U.S. yesterday fired its first shot in its struggle to liberalise world farm trade markets by withdrawing from the International Dairy Arrangement (IDA), which fixes minimum prices for milk products.

The decision, formally reported to the General Agreement on Tariffs and Trade (GATT) secretariat in Geneva, follows closely on a declaration from Mr John Block, the U.S. Agriculture Secretary, that the Reagan Administration wants a greater role for market forces in farm trade.

It also demonstrates U.S. anger at an exemption, reluctantly agreed in Gatt, for substantial EEC sales of 18-month-old butter to the Soviet Union at prices well below agreed minima. This allowed the Community to export about 200,000 tonnes of butter at an average value of \$850 a tonne, against the \$1,300 IDA price.

While the U.S. represents only a small proportion of the world dairy

trade, possibly under 5 per cent, its decision could have a significant impact on prices because substantial U.S. stocks remain in store.

More than 50 per cent of the world trade in dairy produce is supplied by the EEC, with most of the remainder coming from New Zealand.

A substantial decrease in U.S. prices could, however, force down the level of returns achieved by its trading rivals. This in turn could have serious ramifications for the EEC in increased costs incurred through export subsidies paid to reduce Community surpluses.

New Zealand yesterday expressed its "deep concern" at the U.S. move but reaffirmed its commitment to the IDA. It also intends to urge the U.S. not to depress prices by lowering its charges for butter and skimmed milk.

"We have no option but to take a pragmatic approach to recent events within the IDA, both to protect our dairy interests and to limit

the damage to the world dairy market," the New Zealand Farm Ministry said.

The U.S. withdrawal, however, signals the beginning of a more competitive approach to agricultural trade which is already expected to become markedly more aggressive in 1985 when the U.S. plans to cut supports to farmers' incomes. This is expected to trigger cheaper prices for many products on world markets.

Meanwhile, confusion continues to surround the response of EEC member states to a demand from the European Commission for payment of the "superlevy" on excess milk production.

It now seems that only the West Germans have raised the levy from farmers, despite a Community requirement that the money should be paid by the weekend. The West Germans, however, say they will withhold payment from Brussels until other countries comply with the rules.

## UK takeover warning

BY ALEXANDER NICOLL

THE Takeover Panel, which acts as the referee in British bid battles, yesterday warned companies that they would be subject to swift reprisals if they misled shareholders in offensive or defensive circulars.

The Panel is concerned that there has been a number of recent takeover circulars which have failed to measure up to adequate standards. These have included inaccurate or misleading statements of comparisons and in particular unsatisfactory graphs and diagrams," it said.

It will now require a correcting circular to be issued within two days of its being alerted about a misleading statement and may also censure publicly the originators of the circular.

The Panel named no culprits. Earlier this month, however, it required the British group C.H. Beazer to re-scale and rebase a graph comparing its earnings record with that of its bid target, Bath & Portland, and in September, both the property developer John Finlan and its target Lincolnton Kilgour ran into trouble with the Panel over graphs.

Yesterday's statement said: "Some matters are simply unsuitable for graphic illustration."

Although the Panel itself vets documents before they are sent to shareholders, it said it could not always stop misleading material because "often it is only the other side which has the background information to know whether a particular item is misleading."

## U.S. rates fall again

Continued from Page 1

yesterday of upward pressure on domestic interest rates.

The decline in short-term U.S. rates was led by a further marked drop in the Fed funds rate, which fell to 7 per cent in early trading despite the intervention of the Fed to drain reserves through overnight matched sales and closed at 6 per cent compared with 7.95 per cent on Monday.

The fall in the Fed funds rate brought other short-term rates tumbling. The three-month Treasury bill rate closed 18 basis points lower on the day at 7.78 per cent and short-term bank certificate of deposit (CD) rates fell by as much as 25 basis points.

Reflecting the sharp decline in bank funding costs, Bankers Trust

and several smaller U.S. banks cut their prime lending rates by half a percentage point to 10.75 per cent, matching the move initiated by Manufacturers Hanover on Monday. The benchmark U.S. bank corporate lending rate is now at its lowest level since August last year.

The White House welcomed the banks' move to a lower prime rate. Mr Larry Speakes, White House spokesman, said, "We are pleased with the drop in the prime rate and we hope it will continue as the President predicted it would."

On Wall Street the precipitous drop in U.S. short-term rates sent bond prices soaring again. At the close, the Treasury long bond was a full point higher at 103 1/2% extending the gains it made on Monday

### World Weather

City	Temp	Wind	Cloud	Humid	Pres
Ajaccio	16	10	10	70	1012
Algeria	17	10	10	70	1012
Amman	16	10	10	70	1012
Amsterdam	8	43	10	70	1012
Antwerp	10	10	10	70	1012
Athens	18	10	10	70	1012
Bahia	18	10	10	70	1012
Bangkok	23	10	10	70	1012
Barcelona	14	10	10	70	1012
Berlin	10	10	10	70	1012
Bombay	28	10	10	70	1012
Buenos Aires	18	10	10	70	1012
Calcutta	28	10	10	70	1012
Cardiff	10	10	10	70	1012
Chennai	28	10	10	70	1012
Cairo	22	10	10	70	1012
Canton	18	10	10	70	1012
Cebu	28	10	10	70	1012
Colon	28	10	10	70	1012
Dublin	10	10	10	70	1012
Edinburgh	10	10	10	70	1012
Hankow	18	10	10	70	1012
Hong Kong	28	10	10	70	1012
London	10	10	10	70	1012
Lyons	10	10	10	70	1012
Manila	28	10	10	70	1012
Medan	28	10	10	70	1012
Miami	28	10	10	70	1012
Madras	28	10	10	70	1012
Mumbai	28	10	10	70	1012
Nairobi	28	10	10	70	1012
Osaka	18	10	10	70	1012
Paris	10	10	10	70	1012
Perth	18	10	10	70	1012
Rangoon	28	10	10	70	1012
San Francisco	18	10	10	70	1012
Singapore	28	10	10	70	1012
Sourabaya	28	10	10	70	1012
Taipei	28	10	10	70	1012
Tokyo	18	10	10	70	1012
Yokohama	18	10	10	70	1012

## Beecham buys BAT cosmetics unit

Continued from Page 1

calls said, Mr Ted Bond, finance director, said.

Beecham's shares fell 2p to 373p yesterday while BAT rose 5p to 345p.

The purchase caps Beecham's 20-year strategy of expanding into the perfumes and fragrances sector. Starting with the takeover of Margaret Astor, a middle-range cosmetics house, in West Germany in 1964, Beecham now has a business with annual sales of £400m.

The BAC purchase gives Beecham, in the words of Mr Don McLure, main board director with responsibility for cosmetics, the

"critical mass" to market its brands in the main markets of Europe, North America, and the Middle and Far East.

Beecham has over the past five years taken on the manufacture and distribution of BAC's Yardley brands under licence in the U.S., Mexico and Venezuela. That meant it was one of the first companies BAT approached when it put the cosmetics business on the market six months ago.

BAC's difficulties with its Montell brand in the U.S. explain why Beecham is paying only £125m for annual turnover of £200m. Normally

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INTERIM DIVIDEND UP 10%

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- ★ Thistle Hotels - excellent results
- ★ Cash flow positive

	Unaudited half year 26.10.84	Unaudited half year 30.10.84	Audited year to 28.4.84
Turnover	£m 354.2	£m 348.0	
Operating Profit	41.5	35.3	
Pre-Tax Profit	37.3	31.6	
Dividend per share	1.90p	1.73p	
Earnings per share	8.7p	7.7p	

**Business Activities**

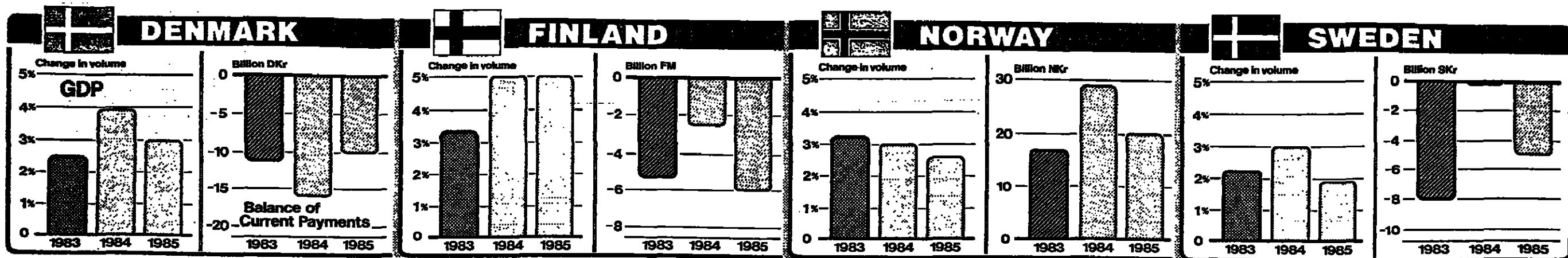
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For a copy of the full Interim Report, please contact:  
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# FINANCIAL TIMES SURVEY



1984 and 1985 figures are forecast.

FOR TWO years the Nordic economies have staged a strong recovery. Growth in Sweden, Finland, Denmark and Norway has clearly outpaced the rest of Europe and the region has made significant steps towards attaining a better economic balance.

The open Nordic economies, which depend on exports for between a third (Finland and Sweden) and half (Norway) of their gross national product have benefited greatly from the upturn in world trade and have won back significant shares of international markets.

Growth in the Nordic region is expected to reach as much as 3.5 per cent this year following an expansion of 2.7 per cent in 1983, while average growth in Europe is likely to be lagging behind at 2.1-2.3 per cent.

Problems remain. Inflation in the region is still running above levels in competing countries, and fast rising labour costs are a constant threat to the Scandinavian countries' international competitiveness.

The benefits gained by Sweden's dramatic devaluations of 10 per cent in 1981 and 16 per cent in 1983 are being successfully eroded, and Norway in spite of the unrivalled strength of its current account, has carried out two small devalued devaluations this year to try to avoid a deterioration of its mainland industries' ability to compete on foreign markets.

Since July of this year the value of the Norwegian krone has decreased by some 4.5 per cent.

In spite of the progress made in 1983 and 1984 both Denmark and Sweden are still burdened by large central government deficits and the resulting structural problems which result appear certain to plague econo-

mic policy-making in both countries for many years to come. Both countries face severe problems in reducing the mountain of foreign debt run up in recent years, although in the case of Sweden, at least, a temporary respite has been reached with a return to balance this year on the current account of the balance of payments.

The surge in economic activity in the region and a rediscovered sense of confidence after the setbacks of the late 1970s and early 1980s, have been reflected too in the new-found vigour of Nordic financial markets.

In the case of Sweden in particular, the liberalisation of the markets and the creation of a well-functioning money market have owed much to the pressures created by the need to finance the state deficit while keeping the inflationary impact of state borrowing needs to a minimum.

Earlier most of the financing of the budget deficit in Sweden had taken place through the banks, insurance companies and pension funds, which had to purchase fixed-rate, long-term Government bonds or borrow from the central bank. Mr Kjell-Olaf Peldt, Sweden's Social Democratic Finance Minister, admits that "this led to the credit markets growing more and more regulated and less and less efficient."

Concern over the rapid growth in the money supply and the resulting surge in inflation meant the Government was keen to find ways of financing the budget outside the banking system.

Nordic monetary authorities have become increasingly disenchanted with regulation as an efficient means of achieving

## Nordic Banking FINANCE AND INVESTMENT

A surge of economic activity and a rediscovered sense of confidence have led to a new-found vigour in Nordic financial markets

### Strides towards better economic balance

By Kevin Done, Nordic Correspondent in Stockholm

the aims of monetary policy, and in more turbulent and sophisticated world financial markets, they have realised the limitations on their independence of action.

For many years the policy had been to keep interest rates lower than market levels. The effects on lending growth were supposed to be curbed with the help of direct regulation.

As Norges Bank, the Norwegian central bank, admits in its latest quarterly report, however, "the finance markets have gradually become increasingly developed, and the opportunities for circumvention therefore greater."

"In principle it has been accepted therefore that direct regulation should be avoided or used only pending action to

rectify the underlying circumstances which have produced the excess demand for credit. From this year the authorities have opted to gradually reduce the use of direct regulation." With tight money policies aimed at curbing inflation, interest rate levels are high through the region.

As a further element in the programme of financial liberalisation, the Norwegian Government has recently announced that it is to encourage the introduction of a market for bank certificates as well as a market for commercial paper.

At the same time the state will operate with Treasury bills sold at market rates, thus reducing the state's needs to raise money through bonds which carry administered interest

rates.

The Government is also tentatively abolishing the obligation for the banks to invest in Government and other priority bonds.

There is still some way to go and there have been several examples of the monetary authorities taking two steps forward and one back, but the wheel of deregulation has been set firmly in motion.

In other respects too the Nordic region has been retreating from its earlier financial isolation. Next year — in the case of Norway — and in 1986 — in the case of Sweden — foreign banks will finally be allowed to establish local operations.

Entry for foreign banks was ceded by Denmark in the mid-1970s and the first foreign

banks opened their doors in Finland in 1982.

The growing financial strength of the Nordic economies has been reflected too in several spectacular events recently in the international capital markets, where Nordic borrowers have long been courted assiduously.

In one recent transaction where Sweden raised \$200m through the sale of short-term money market notes at auction it gained terms better even than the rate at which the banks themselves seek to raise deposits in the money markets.

Finland has demonstrated its confidence in its own economic outlook by cancelling all the stand-by credits on the books of its central bank which have been used to protect the

country against fluctuations in its reserves and balance of payments.

Its foreign exchange reserves have quadrupled over the last year. According to Mr Matti Vanha, a director of the Finnish central bank, "With our reserve and balance of payments situation in general as well as the stable monetary outlook, we feel that this sort of buffer is no longer needed."

Denmark, meanwhile, has followed the example set by Sweden and is busily refinancing its debts at a lower cost. With its cash reserves growing — among several factors the private sector has increased its borrowing — the kingdom is for the moment no longer a large net borrower. This year gross borrowings have been about \$3bn, of which some \$2bn went to refinance debt at lower cost.

Denmark, whose Dkr 106bn of foreign debt once appeared to be growing inexorably can currently pick and choose in any market.

Norway, buoyed up by its growing output of oil and gas from the North Sea, is rapidly building itself a very special position in the Nordic financial scene. With a current account surplus, rapidly approaching a level equivalent to 6 per cent of GNP and the strongest foreign exchange reserves position of any industrialised country (measured in relation to import cover), it is on the verge of becoming a substantial capital exporter.

International demand for the Norwegian krone is growing, and a couple of weeks ago the Government was forced to ban the sale of domestic bonds to foreign investors in an attempt to stem unwanted capital inflows. Norway has removed

many of its foreign exchange regulations and the Government is increasing efforts to encourage the internationalisation of companies and financial institutions.

Prospects for 1985 in the Nordic region also appear promising, although growth is not expected to repeat the levels of 1984. In a recent published study four of the region's leading banks, Svenska Handelsbanken, Copenhagens Handelsbank, Kansallis-Osake-Pankki and Den Norske Creditbank, foresee an expansion in the Nordic countries' gross domestic product of 2.5 per cent in 1985 compared with 3.7 per cent in 1984 and 2.7 per cent in 1983.

For Scandinavia as a whole 1984-85 must be considered as years of high economic activity in line with the years of 1978 and 1979. The increased activity means that several export sectors are operating close to full capacity, and higher production means that there has been some reduction in the number of people out of work.

The picture varies widely across the region, but unemployment is still seen as one of the foremost economic problems, particularly in Sweden and Norway, which are both facing general elections next year.

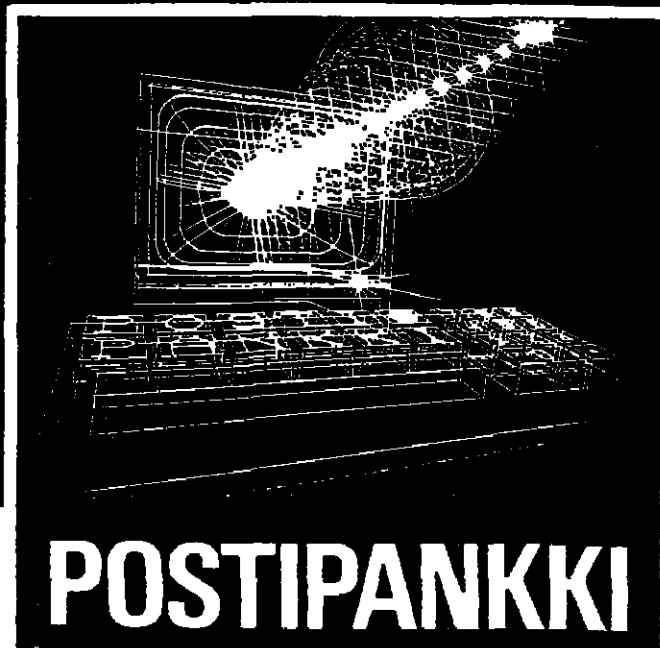
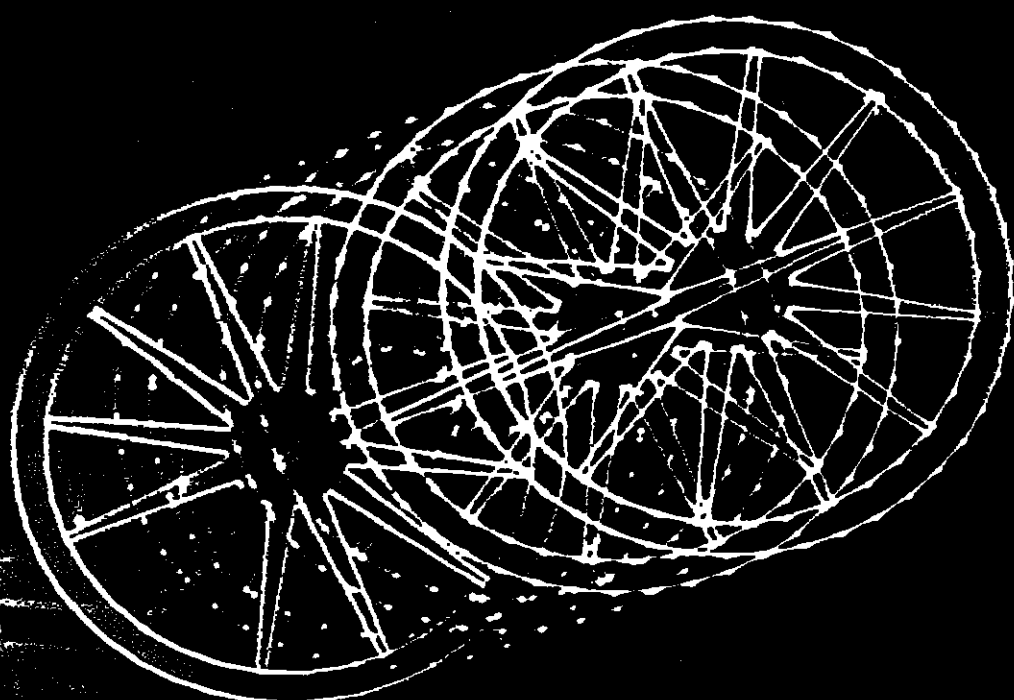
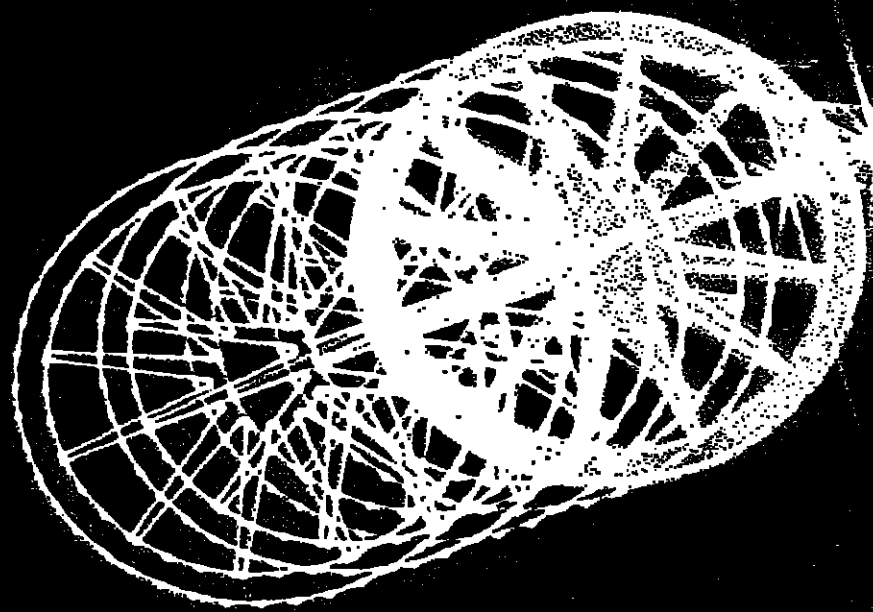
Sweden and Norway pour considerable funds into comprehensive job creation programmes and have been able by this means to keep at least the official unemployment figures as low as 3.1 and 4 per cent of the workforce.

Unemployment in Finland is currently running at around 5.5 per cent, while Denmark provides the main source of concern with the number out of work still exceeding 10 per cent of the workforce.

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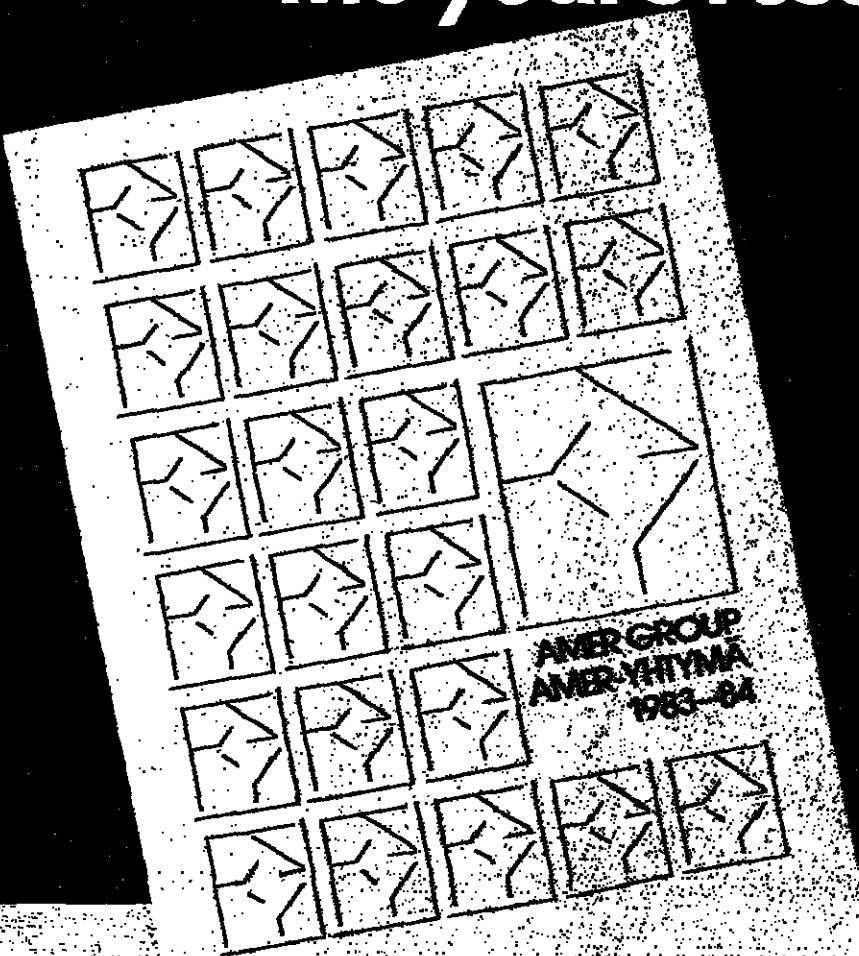
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## Nordic Banking and Finance 2

### Wage blow to the economy

Iceland  
KEVIN DONE

ICELAND'S bold attempt to curb its chronic inflation problem has been thrown sharply off course. A series of inflationary wage settlements pushed through after a four-week public sector strike in October have raised fears that the island is heading back into the vicious circle of devaluations, surging prices and inflationary wage deals that marked the island's economy for much of the 1970s and early 1980s. The pattern was broken in May 1983 when the new Centre-Right coalition Government introduced an ambitious package of austerity measures aimed at restoring stability to the hard-pressed economy, which was plagued by inflation rates that for short periods had exceeded 160 per cent. Wage indexation was abandoned at a stroke, existing wage settlements were extended for several months, and low nominal wage increases were imposed during 1983 and the first half of 1984. The currency was devalued by 14.6 per cent, but the Government then made a commitment to pursue a firm exchange rate policy and steps were taken to deregulate financial markets. Most interest rate controls were finally swept away in August this year. The strategy was highly successful in breaking the inflationary spiral. In the space of 18 months inflation was cut to an annual rate of less than 25 per cent. Inevitably the Government's tough policies also implied some sacrifices—at least in the short-term—in the form of lower living standards, however, and this autumn

Icelanders' patience with the experiment finally snapped. The Government's anti-inflation fight has coincided with a prolonged deep recession in the Icelandic economy, which has seen gross national product fall by 10 per cent in three years. Icelanders' living standards have fallen by 17-18 per cent in the space of just two years, and public sector workers have been particularly hard hit. State and local authority employees claimed that the purchasing power of their wages had plummeted by around 25 per cent in two years. They insisted on a renegotiation of their wage contracts, and when the Government stubbornly refused to give way to their claims for increases of around 30 per cent, they began a strike at the beginning of October. Four weeks later, with the island's foreign trade at a virtual standstill and with sectors of industry starved of raw materials warning of large-scale lay-offs, the Government gave way and agreed to wage settlements giving rises in the region of 25 per cent over the 14 months to the end of December. The repercussions of the wage settlement have come quickly. With an uncomfortably high deficit on the current account of the balance of payments equivalent to around 5 per cent of Gross National Product, Iceland could ill afford the blow to its international competitiveness dealt by the big jump in labour costs. The Government's response was to allow the krona immediately to depreciate by the 5 per cent allowed under the terms of its currency basket, but pressures quickly built up for a full-scale devaluation. Just under three weeks ago the currency was devalued officially by a further 12 per cent. The Government is

### Iceland economy

	1982	1983*	1984†
Gross National Product	-1.5	-5.3	-1.3
Fisheries export production	-14.5	-6.9	5.0
Real disposable household income	2.1	-18.2	-4.1
Cost of living	51.0	55.2	29.5
Balance of goods and services as % of GNP	-10.0	-2.4	-3.2
Unemployment as % of total labour force	0.7	1.01	—

\* Provisional, † September forecast  
Source: Icelandic National Economic Institute

expected to try to keep fluctuations next year within a band of plus/minus 5 per cent. It believes that despite the unfavourable wage settlements the bottom of the economic recession has been reached. It expects a small rise of close to 1 per cent in Gross National Product next year, helped by some rise in fish catches. The prospects for inflation have clearly darkened, however, and instead of an average increase of 13-15 per cent in 1985 compared with 1984 the Government has accepted in its revised budget that an increase of at least 26-28 per cent is likely. "This is a setback, but it is not something that cannot be overcome," said one senior official in the Finance Ministry. The Government has not tried to take back the wage increases through higher taxes, but they will rapidly be eaten up by the devaluation and consequent rise in inflation. The wage contracts recently agreed are supposed to run to the end of 1985. The trade unions can demand a renegotiation during the summer, however, if the purchasing power of wages falls too drastically. It is not until the next wage round is completed that it will become clear whether Iceland's new bout of inflation is only a temporary setback on the road to a more balanced economy, or whether the fires of inflation have been stoked to a point where drastic Government intervention is again needed. The four-week public sector strike has already shown that there is a limit to the Govern-

ment's resolve to stick to its chosen course and the leaders of the coalition will have to work hard if they are to build a new consensus behind their economic strategy before the next wage round. The problems of this autumn should not obscure the fact, however, that the authorities in Iceland have made significant progress not only in managing the economy, but also in de-regulating the island's financial markets. For more than two decades the monetary authorities regulated interest rates on all deposits and loans. That system has been crumbling gradually since 1978, but the big transition from regulated low interest rates and attempted credit rationing to a system where interest rates are not only positive, but very high even on an international scale, came earlier this year. In August the deposit money banks were allowed to decide all interest rates, other than those on general savings accounts—which were raised to 17 per cent by the central bank—and rates on rediscountable produce loans and penalty rates. By late autumn interest rates on common loans were in the range of 20-30 per cent and interest rates on three-month deposits 20-21 per cent. The issue of regulated interest rates has hardly been permanently removed from the political agenda, however, and if interest rates surge on the heels of sharply rising inflationary expectations, calls for Government intervention will soon return.

### More restrictive credit policy

Sweden  
KEVIN DONE

AFTER enjoying record profits in 1983 helped by falling interest rates Swedish banks have been brought back to earth this year as the financial authorities have pursued restrictive policies aimed at holding back domestic credit demand and restraining inflation. The earnings of the Swedish banks are strongly affected by the domestic interest rate level. The banks have earlier been forced to place a considerable share of their assets in bonds, which have fixed yields while the costs for funding fluctuate with changes in interest rates. Money market rates started to rise in the second half of May this year and at the end of June the official discount rate was raised by one percentage point to 8.5 per cent. At the same time the penalty rate for borrowing by the banks from the Riksbank, the Swedish central bank, was raised by two percentage points to 13.5 per cent. The moves hit hard into the banks' net interest earnings with Skandinaviska Enskilda Banken, the leading Swedish bank, reporting a fall in net interest earnings, for example, of SKr 80m (86.2m) per month in July and August. Without any further change in interest rates S-E Banken forecast last month that its operating profits would be about the same or slightly lower than in 1983. The earnings of PKBanken, the country's third largest commercial bank, have been even more adversely affected by

Sweden's restrictive monetary policy and the bank expects a decline of around 10 per cent in its operating profits for 1984. Earlier this year PKBanken, formerly wholly owned by the state, fulfilled a long-expressed desire to launch its shares on the stock market with a new share issue to private investors. As a result of the issue the state's stake has been reduced to 55 per cent and further shares sales to the public have not been ruled out. One of the chief reasons the PKBanken share sale was sanctioned by Sweden's Social Democratic Government was the state's need to ease the pressure on its own sorely pressed finances. The bloated state budget deficit continues to be a major influence on developments in Sweden's financial markets. At the same time it is the budget deficit that also ensures that the Swedish financial authorities are forced to follow restrictive credit policies. Lower Swedish interest rates will only be possible as a response to a general fall in world rates led by the U.S. A recent report from the Riksbank accepted that economic development in Sweden had taken "a turn for the better in several respects. The growth of the Government's budget deficit had been broken and the deficit on current account has been more or less eliminated." But in the same breath the central bank stressed that "this does not mean that the fundamental conditions for interest policy have changed." The Riksbank maintains that the long series of years with large deficits on both the Government budget and the

current account have generated the combination of high domestic liquidity and massive external debt. "There is a continual risk of destabilising currency outflows. This means that Sweden is still highly vulnerable to the development of the international interest level." A major factor behind the development of currency flows is Sweden's relative interest level, and the Riksbank justified the last jump in interest rates during the summer on the grounds of the sizeable flow of currency out of the country which followed the rise in international rates. The bank admitted, however, that the higher interest rates also dovetailed well with the general direction of Government economic policy. Economic activity had strengthened appreciably and "warranted a tighter monetary policy," which would help to subside incipient inflationary tendencies and create conditions for a further improvement in the balance of current account. Fears of too sharp a rise in domestic consumption next year which would both fuel inflation and draw in more imports thus worsening the current account, also lay behind the recent package of tax increases imposed by the Government. A number of specific purchase taxes have been increased—mainly from the beginning of December—on items ranging from petrol and electricity to alcohol, tobacco and foreign charter travel. The Riksbank appears determined to use its influence to counter any moves by the Government to loosen its grip.

"There must be a further reinforcement of the balance on the current account and a reduction of the Government deficit," it says in its latest quarterly report. "Increased Government borrowing as a substitute for a tighter interest policy would not acknowledge the continued existence of fundamental imbalances. It is not until a balance of payments has been consolidated that there is greater scope for a more independent interest policy." The strain emanating from the state budget deficit has also been a pressure for reform in the Swedish financial markets. With a monetary policy in 1982 the Government began to move towards a much more market-orientated financing method. The first new ground towards the creation of a functioning money market was broken in 1982 when the banks introduced certificates of deposit, but the pace began to quicken in 1982 with the launch by the state of Treasury bills. At the end of 1983 the banks began to establish a market for commercial paper, and last year the Government launched Riksbankobligationer, market rate state bonds to tap the liquidity of the corporate sector at the long end of the market. The credit market has been revitalised by the new debt instruments that have been introduced, but it has also been encouraged by a number of other deregulation measures. Bank liquidity requirements have been abolished, bond issue controls have been made less rigorous and bank interest controls have been replaced by a recommendation of the central bank.

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## Freer credit market as shackles come off

**Norway**  
FAY OJESTER

THIS YEAR has seen a number of significant moves by Norway's Centre Right Coalition Government towards a freer credit market. Many of the controls which have shackled the country's banks and credit institutions since World War Two have been lifted, or earmarked for abolition soon.

On January 1, direct regulation of bank lending, reimposed in summer 1983, was once again revoked — although primary reserve requirements were raised, from the same date, by one percentage point to 5 per cent, in the hope of discouraging a lending surge.

Simultaneously, the bond investment obligation applying to banks and insurance companies was eased. This had required both groups to invest a large share of any increase in their assets in bonds. In January it was cut from 15 per cent to zero for the banks and from 40 per cent to 30 per cent for the insurance companies.

Although the marginal requirement was dropped, in the banks' case, they still had to maintain bond holdings at the end-1983 level. A further relaxation of the rules, from January 1, 1985, will abolish this obligation completely, for the banks, while the insurance companies' marginal requirement will be lowered from 30 per cent to zero.

Another step in the right direction was the abolition, from June 30, of regulations limiting the extent to which finance institutions could guarantee so-called "grey market" loans—that is, loans

raised on the unregulated credit market. These rules had been introduced to curb the boom in grey market loans which followed the imposition of direct controls on bank lending. When the latter were lifted, the grey market's share of consumer borrowing immediately began to decline, and the guarantee restrictions were no longer needed.

Direct control of factoring and leasing loans by finance companies was also abolished from mid-year, and replaced by primary reserve requirements—although other kinds of loans by these companies continue to be directly regulated. Their loan totals—excluding factoring and leasing—must not expand during 1984, by over 8 per cent.

From January 1, 1985, "framework guidelines" aimed at regulating bond issues by credit institutions, on behalf of business and industry, will also be abolished.

Banks and insurance companies are now allowed to issue bonds, but moves are afoot to permit banks and finance companies to issue short-term negotiable paper (deposit certificates), and an attempt will be made to establish a market for such paper issued by well-established companies.

The finance ministry is also considering the possibility of offering treasury bills at market rates.

After representations by the Norwegian Commercial Banks' Association, the Government agreed—a couple of years ago—to let the banks make kroner loans to the oil sector. This arrangement is now being extended to other foreign customers, although subject to a ceiling for 1985.

The Association also appears to be winning acceptance for its argument that the Bank of Nor-

way should place part of its vast foreign exchange reserves with Norwegian banks, provided that the Norwegians can offer competitive terms.

The national budget for 1985, tabled early in October, foresaw a gradual liberalisation, next year, of private sector capital exports. It said that Norwegian companies with foreign currency income would be allowed greater freedom to spend this money abroad. Moreover, Norwegian-based companies, and individuals resident in Norway, would be allowed to buy foreign bonds—up to a certain limit.

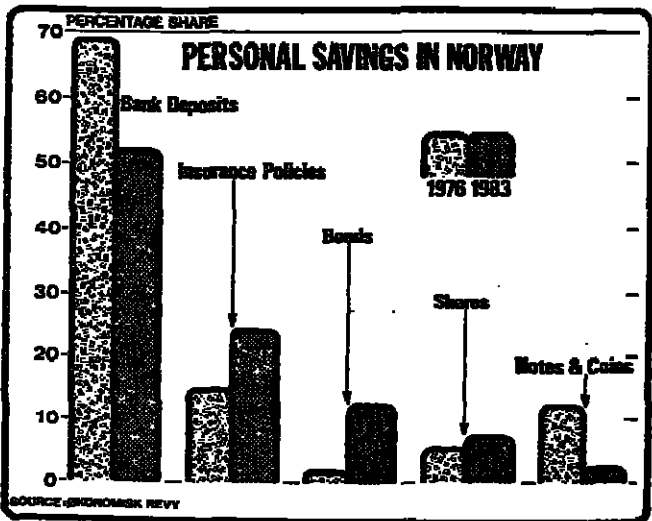
This was meant to match the freedom which foreigners have had, until recently, to buy Norwegian bonds—up to a limit of Nkr 1m (\$129,000) per individual investor.

Norway was recently forced to bar foreign purchases of Norwegian bonds, however, because of a worryingly large inflow of capital under just this heading. Between October 1 and November 15 foreigners bought some Nkr 5br worth of Norwegian bonds. They were attracted by the stable krone and the relatively high interest rates prevailing in Norway.

**Payments surplus**

The Bank of Norway pointed out that Norway with a substantial payments surplus because of its North Sea oil and gas, did not need all this foreign cash.

While much progress has been made in liberalising the credit market there is some way to go yet. Banks and life insurance companies, for instance, may not charge what the market will bear on their loans to customers. They must keep their average interest rates within limits announced periodically by the Minister of Finance.



The minister's last "interest rate declaration" on June 26, specified an average rate of 12.6 per cent per annum for short-term and 13 per cent for long-term loans. This compared with the 12.5 to 13 per cent, which the Bank of Norway was then charging for short-term funds—since raised to 13-13.5 per cent.

The Government's regulation of bank and life insurance company interest rates keeps the cost of borrowing from these institutions artificially low. At the same time Norway's tax system—which makes all debt interest deductible—also encourages borrowing.

With these two powerful stimuli to loan demand in operation, the banks are expected to keep their total lending within guidelines set twice yearly by the Government—in the national budget, tabled in October and in the revised national budget, which comes some seven months later.

The virtual impossibility of complying with official lending ceilings is demonstrated by the fact that the Government has so often had to resort to direct regulation of bank lending.

When direct regulation is abolished, as it was in January this year, lending volumes soar. In the first 10 months of this year the increase in lending by

the commercial and savings banks totalled Nkr 26.4bn—some Nkr 5.9bn more than the guidelines allowed.

The increase has occurred despite Government steps to discourage it. Minimum reserve requirements for South Norwegian banks have been raised three times this year—most recently on August 31, from 7 to 10 per cent—while the Bank of Norway has increased its charges for short-term funds, in order to make bank borrowing more costly.

The net effect of these developments has been to squeeze the banks' interest margins. This was reflected in most of their eight month reports, published in October. Fortunately, however, the trend has been largely offset by an improvement in profits on other activities—particularly share trading, reflecting Norway's stock market boom, and currency dealing. Labour costs have risen less than in previous years, following the relatively moderate wage settlement reached last spring.

On the whole, therefore, Norwegian banks can expect a 1984 profitability rate—profits, in relation to total assets—equal to, or only slightly lower than, the excellent results which most of them achieved last year.

## Interest rates exposed to economic forces

**Finland**  
LANCIE KEYWORTH

THE past twelve months may well be remembered as the year in which the swaddling clothes were finally removed from the Finnish infant money market and it was eventually exposed to the strange perils of more open economy forces.

The result has been some lumpy bawling, but the prognosis seems to be satisfactory. It is perhaps unfortunate that 1984 was not a "normal" year, due to a confluence of circumstances.

Paradoxically, the surge in confidence in the strength of the Finnmark earlier this year, which was a desired aim of the Bank of Finland's monetary policy, led to a flood of short-term capital imports as Finland's Western exports rose sharply.

This was not the object of the exercise. The Central Bank was keeping money tight at home to contain inflationary pressures during the current economic upswing, indeed mild boom of sorts.

The bulk of the new money inflow was placed in the unregulated financial market where interest rates were around 16-17 per cent. Companies and other corporate bodies made a quick killing by placing their surplus short-term liquidity in the banks' finance companies.

Early in September, the Bank of Finland decided to revise its two main instruments of monetary control, the cash reserve deposit system and the regulation of average lending rates.

The base for calculating the reserve that deposit-taking banks must place in the Bank of Finland had been the Finnmark deposits from the public at regulated (also called administrative) rates plus half the deposits denominated in foreign currency. The base has now been broadened to take in all

foreign currency deposits, unregulated money deposits, and from January 1 1985, deposits from companies which, with Bank of Finland approval, finance their export receivables or imports through loans raised in their own names from foreign financial institutions.

As the cash reserve requirement was kept at 5.6 per cent (upper limit 8 per cent), the base was broadened by about 30 per cent, according to the June figures, which increased the maximum deposit requirement from FM 9.2bn (\$1.5bn) to FM 12.2bn.

The immediate increase for the banks was about FM 2bn and this deposit collected progressively in October-December. Simultaneously, the Bank eased its regulation of average lending rates. In practical terms, this meant that if a bank's average deposit rate rises by one percentage point, it may raise its average lending rate by 0.3 points.

This applies to funds included in the bank's balance sheet, not the unregulated funds channelled through its finance company.

The joint delegation of the banks met towards the end of October and decided to modify their old cartel agreement of deposit rates, not to abolish it as had been expected earlier.

From May 1, 1985, interest rates on cheque, one to five month deposit and Post giro accounts will be freed from the inter-bank agreement. The newer agreement on unregulated (also called fiduciary) deposit rates will end with the current year.

This left in force the unregulated rates on all other unregulated deposits, provided that their tax-

free status is renewed by law for a further four years until the end of 1988.

The Bank of Finland's convertible currency reserve stood at about FM 18bn at the end of October, four times the total a year earlier. Possibly at least as much again has been blocked by strong central bank intervention during the year in the Forex market. The Bank had no further need of its standby credit arrangement and cancelled it. But it kept its call money market rate high, over 15 per cent.

As the call money rate has come to be used as a sort of reference by the banks for the unregulated money rate, the latter has been hovering around 15 per cent.

These rates compare with the Bank of Finland's base rate, 9.5 per cent, the financial institutions' 8 per cent on 12-month deposits, and average lending rate of 10.5 per cent on advances at regulated rates.

Thus, the liberalisation of short-term money rates has produced lending rates which companies now consider are too expensive for the start of urgently needed new investments.

But the central bank with the inflationary scars of similar though smaller-scale situations of the recent past as a reminder, still refuses to be pressured into precipitate action.

The priority is containing inflation, which is down to about 7 per cent this year, and the aim is 5 per cent in 1985.

Finnish bankers wanted to open interest rates to market forces. Now they have seen what can happen. But the growth of Western exports is expected to slow considerably next year and the massive inflow of short-term funds can be reversed as long as they are locked up in the financial market and not placed in fixed investments.

## Barriers come under attack

**Denmark**  
HILARY BARNES

THE MOST intriguing development on the Danish financial scene was not a banking move but the decision by the country's largest insurance company, Hæfna, to invite shareholders to place their shares in a newly-established holding company.

The significance of this move is that while insurance companies cannot, by law, conduct other than insurance business, the holding company is not so restricted. Hæfna has not yet published its plans for the holding company but it is no secret that Hæfna's managing director, P. Villum Hansen, has long-term visions of the establishment of so-called financial supermarkets, to which customers can go to conduct banking, insurance and mortgage business.

There is a fairly rigid compartmentalisation between these three forms of financial business and Hæfna wants to break the barriers down. However, there is considerable resistance to Hæfna's ideas.

The national bank (Central Bank) has expressed its satisfaction with the present situation, a signal which has not gone unnoticed.

The banks themselves are stand-offish in their attitude too. Mr Tage Andersen, chairman of the Bankers' Association and general manager of Danske Bank, said that the current division of labour among the financial sectors works well.

"The division has produced a suitable degree of specialisation. There is expertise in the different areas at a satisfactory high level. If everyone trades in everything, the expertise may be spread too thinly," he said. He suggested that financial

shopping centres might be a better concept than financial supermarkets, where the best possible expertise can be sought out, but each maintaining its specialist features.

Whatever the future holds for the more ambitious plans for bringing together banking, insurance and mortgage credit business under one roof, if not into a single office, the past year has seen a spate of new products launched in co-operation between the insurance companies and the banks or mortgage institutions.

The innovations—insurance-linked to bank service accounts linked to bank service accounts against inability to pay bills in case of sudden disability, insurance for the same reason linked to mortgages, and similar products—are probably more a result of the competitive situation in the financial markets in 1984 than a sign of a lowering of the barriers between the sectors.

**Rapid decline**

Large profits were made in the financial sector in 1983. They were generated by a rapid decline in yields and a rise in prices, in the bond market between the Autumn of 1982 and the Spring of 1983, when yields fell from around 22 per cent to under 13 per cent.

These movements generated very large capital gains. As the banks report the change in portfolio values between the end of each year as a profit or loss in their accounts, bank profits were formidable.

With a similar effect in the insurance and mortgage businesses, there was a lot of scope for the expansion of financial services in 1984 and fierce competition for market shares.

In 1984, interest rates have risen again slightly, which means that there will be little or no gain in portfolio values (unless bond prices rise significantly between now and the end

of the year) in the banks' reports for the 12 months. This may even be banks which find themselves with a bottom line figure in red.

The banks' interim reports, however, indicated that they have succeeded in improving their operating profits quite considerably this year, mainly because the demand for credit was far stronger than in 1983. The heavy provisions for losses, which the banks have made for the past three or four years, will be substantially lower this year, also helping to prevent results from deteriorating too sharply.

Prospects for 1985 point to a less exuberant period for the economy and therefore also for the banks. The Central Bank has this autumn tightened its monetary stance, placing restrictions on bank lending which will be permitted to increase by about 15 per cent this year, but will fall to an annual rate of about 10 per cent this winter. In the first half of this year bank lending expanded by 18 per cent (over 12 months).

The economy has grown fast, with GDP probably increasing by 4 per cent or more. Industrial investment, in real terms is expected to increase by 25-30 per cent, an unprecedented boom. But most economists expect that the recovery will level out.

Crucial for the development of the economy in 1985 will be the spring collective wage negotiations. The present non-Socialist Government has succeeded in bringing wage inflation down from about 10 per cent a year to 4 to 5 per cent and it is hoping for wage settlements in the spring which will bring the rate of wage increases in 1985-86 down to only 2 per cent. This, however, may be more than the unions are prepared to go along with.

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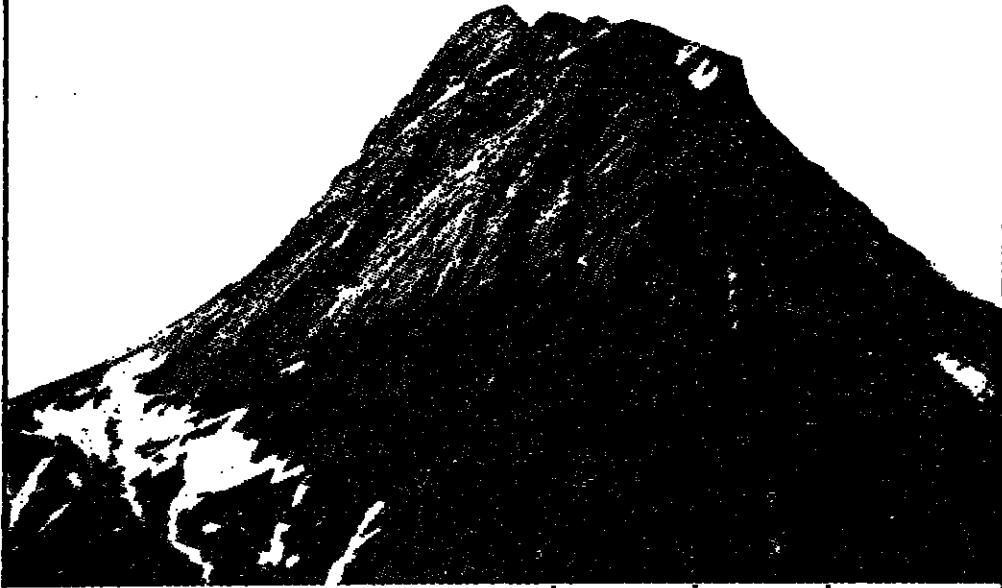
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Biggest commercial bank	15.4	14.9	15.0
Second biggest commercial bank	14.0	14.1	14.0
All others together	14.6	14.6	14.4

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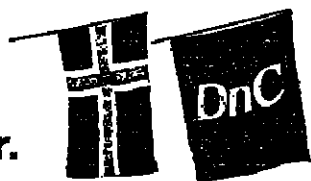
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## Nordic Banking and Finance 4

# Shake-up of overseas debt management

### Foreign Borrowing

PETER MONTAGNON

AN IMPROVED balance of payments outlook coupled with favourable borrowing conditions in world capital markets has allowed Nordic countries to embark on a radically new strategy of foreign debt management this year.

The region's two largest borrowers, Sweden and Denmark, have both begun to concentrate on restructuring their foreign debt to reduce interest charges, while Finland recently announced that its central bank is to cancel \$1.5bn in standby credits from international banks.

The credits are no longer needed after a quadrupling of the country's reserves during the past year. Norway, which has not been an active borrower for several years, now has to focus its attention on warding off unwarranted capital inflows. Taken together these developments have provided a major headache for the international

banking community which could once count on the Nordic region to provide rich pickings in the form of lucrative credit and bond business.

Now, at best, the returns on such business are dropping as market conditions tilt towards the borrowers. At worst the prospects of gaining new business have evaporated altogether as, for example, Finland withdraws from the market.

A stark measure of the way in which market conditions have changed over the past year came in November when Sweden's surprise announcement that it was cancelling a \$1.2bn floating rate note arranged as recently as January 1983.

The National Debt Office in Stockholm simply regards the interest rate (a 1/2 per cent margin over the London Interbank Offered Rate for eurodollars) as too high.

Other borrowing operations suggest that Sweden could now borrow at or even below this rate and though the elimination of the 1/2 per cent margin might seem trivial it adds up to a lot of money when the country's total debt volume is considered.

Like Sweden, Denmark has found itself in a particularly strong position as its balance of payments and reserves have improved.

In the first 10 months of the year the cash reserves of the central bank and commercial banks rose from Dkr 37bn to Dkr 40bn. This means that the country's gross borrowing needs (apart from refinancings) have shrunk to only about \$1bn a year, and next year net borrowing needs could be as low as about \$300m.

For banks, the hope is that some money can be made by trading the floating rate paper in the market, as pure lending margins have been whittled away to almost zero. But for Sweden it obviously makes sense to profit from this new situation in the market and reduce costs.

This year it has made a concerted effort to refinance virtually all its floating rate foreign debt to reduce costs and stretch out maturities. A similar process has been under way in Denmark which has refinanced about \$2bn in loans at much finer rates.

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### Thought too high

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# Working at becoming an exporter of currency

### Norwegian Krone Lending

KEVIN DONE

"WE DON'T like the idea of the Norwegian krone becoming a Eurocurrency with flows back and forth, but it is probably unavoidable if we are becoming a capital exporter," says Mr Lief Eide, assistant director for credit policy at Norges Bank, the Norwegian central bank.

Foreign investors have woken up this year to the attractions of the Norwegian currency and went on a spree buying up Norwegian domestic bonds during the autumn. The attention was not at all welcome to the Norwegian financial authorities, who are currently preoccupied with plans for transforming Norway into a capital exporter.

Fears that the sudden flow of capital imports would loosen their grip on domestic credit policy forced them last month to impose a ban on the purchase by foreigners of domestic bonds.

In the months up to the ban foreigners had bought an estimated Nkr 4.5bn (\$515m-644m)

of domestic bonds compared with purchases of Nkr 100m in the whole of 1983.

The prospects for the Norwegian currency have been transformed by the growing wealth flowing from the North Sea oil and gas wells, which is turning the country into an appreciable capital exporter.

Investors have been attracted by what appears to be a relatively stable currency backed by North Sea oil coupled with interest rates which appear high compared with most continental European countries.

Before the ban investors were nominally free to purchase Nkr 1m per investor, but this ceiling appears to have proved little hindrance.

Since the market for domestic bonds—with a maturity of five years—were paying a little over 13 per cent—has been closed to foreign investors, interest has inevitably strengthened in the small and exclusive Norwegian kroner Eurobond market, where borrowers have been able to find capital at well below domestic Norwegian rates.

Norsk Data, the Norwegian computer company and the latest borrower to come to this market, was able to insist on an improvement in the terms of its issue at the last minute, assisted by the ban on domestic bond sales. With a coupon of 10 1/2 and issued at par plus a quarter the Norsk Data bond has traded well below domestic rates of close to 13 per cent.

Interest in a two-tier market is growing up with much lower interest rates for Eurokroner issues. The Norwegian authorities are trying to control the market carefully to ensure that it is not flooded with new issues and maintains an unofficial queue system.

The market began as long ago as December 1979 with an issue by the Nordic Investment Bank and for several years developed only spasmodically with issues by borrowers such as the City of Oslo, Norwegian Export

Finance, and the World Bank.

Since March this year, however, interest has been pushed up among both investors and borrowers with issues by new borrowers such as SAS, the Scandinavian airline, the Republic of Finland and Norsk Data, as well as more established names in the market such as the City of Oslo and the World Bank.

The size of the issues has also been growing from the average level of Nkr 100m during the early 1980s to Nkr 250m for the latest issues by the World Bank and Norsk Data.

The internationalisation of the currency and the Norwegian financial institutions is a direct result of the growing capital surplus that is being built up as the revenues from North Sea oil production swell the surplus on the current account and the country rapidly pays off its foreign debt.

The current account of the balance of payments has been in surplus since 1980, but this year the surplus has grown dramatically and is expected to exceed Nkr 25bn, equivalent to close to 6 per cent of gross national product.

Norway's foreign debt grew rapidly up to 1979 reaching Nkr 103,6bn or 43.5 per cent of gross domestic product by the end of that year.

With spending on oil tax reserves the Government will have reduced its net foreign debt virtually to nothing by early next year and at the same time the country's net foreign debt will have been brought down to Nkr 70-80bn or 18 per cent of GDP by the end of this year.

One of the most dramatic illustrations of Norway's growing financial strength is the build-up of its foreign exchange reserves, which have jumped this year to around Nkr 80bn, equivalent to around six months' cover for the country's import of goods and services.

Reserves sufficient to cover around three months' imports are considered by most central banks to be adequate and both Norsk Data, the Norwegian central bank and the Government now accept that an excess of funds has been built up and that a different investment strategy can be used for placing

### Norway's net external debt

	1972	1979	1983	Estimates 1983*
Central government	0.4	25.6	17.4	6.0
Local government	2.3	6.9	9.5	10.1
Norges Bank	-0.9	-20.9	-48.6	-50.5
State banks	0.3	16.0	18.7	18.1
Commercial and savings banks	0.1	3.3	11.7	12.6
Overseas shipping	7.6	15.8	27.9	21.4
Oil sector	2.2	23.2	42.3	48.5
Other Norwegian sectors	0.2	22.7	18.6	17.2
Total	14.2	105.6	98.5	94.4
Percentage of GDP	12.7	45.4	37.2	22.5

The large increase in net debt is partly due to a revised grouping of sectors.  
\* Figures for 1983 are mainly based on balance of payments data. Source: 1972-1982 Credit Market Statistics

this surplus.

The build-up of the reserves has reached such a level that Norway now has the highest foreign exchange reserves of any country in the industrialised world, measured against monthly imports.

According to the recent national budget statement the Government has decided "to contemplate placements which are better suited when short-run liquidity considerations are less pressing, in order to ensure high returns on the reserves."

Following pressure from the banking sector, the Government has accepted that Norwegian banks can also be used for placing the "excess" reserves, which will give them an important new source of funding. How this should work in practice has not yet been decided, but the Government has made clear that no subsidies can be involved. "Norwegian banks will be used to the extent that they provide competitive terms," says the Finance Ministry.

The use of the funds will probably be aimed at speeding up the internationalisation of Norwegian industry and financial institutions, however, although the Government has emphasised that profitability must be the sole criterion for foreign projects. "The purpose of establishing abroad must be increased or safer income for the Norwegian parent company and thus for the Norwegian society. This is, from the point of view of the national economy, the only reason."

As a record to date in frittering away part of the country's growing oil wealth on subsidies to keep going unprofitable domestic industries, the Government is laying down clear markers about the criteria for foreign projects. "If a part of the currency reserves is placed on somewhat more long-term conditions, it will be on market terms."

With the currency reserves at

such a high level, Norway has found itself in a position to liberalise many of the foreign exchange controls.

Next year she banks will be allowed to give loans abroad for the first time — potentially opening the way for the creation of a Eurokrona market in syndicated loans — up to a ceiling of Nkr 5bn (including lending to the oil sector).

The rules for companies holding foreign exchange abroad have been liberalised, formalities governing inward and outward direct investments — with the exception of the shipping industry — have been relaxed, and rules on the provision of merchandise credits by foreign credit institutions have been relaxed.

All with the aim of encouraging capital exports, foreign exchange regulations for individuals have also been relaxed, with the removal of restrictions on:

- purchase of currency for travel purposes,
- purchase of holiday homes abroad,
- purchase of foreign shares and foreign bonds.

The growing international role of the Norwegian krone and the liberalisation of Norway's stronger financial position has allowed, has brought a rapid expansion for Norway's leading banks.

Den norske Creditbank, for example, Norway's largest commercial bank, now has more than half of its assets in foreign currencies. "It took us 126 years to reach total assets of Nkr 150bn," says Mr Lief Terje Leedal, chief executive, "four years later we have assets of around Nkr 74bn with more than half in foreign currencies."

The main reason for Den's sudden expansion was its 1979 takeover earlier this year of the London-based Norse Bank, in which it had previously held only 25 per cent of the shares with the rest held by three other Nordic banks.

### Profile: Skandia

By David Brown

## Pressure on profits

SKANDIA, Sweden's largest insurance company (and one of Europe's top 20), is attempting to maintain the momentum of its international expansion despite having been forced by a combination of heavy competition and unexpected losses to sharply revise its forecast for full-year profits.

In a surprise announcement, Skandia reported a steep drop in its pre-tax earnings this autumn and predicted its full-year profit on the non-life business will plunge from SKr 696m to SKr 180m (\$22.3m) for 1984.

Earlier this year, it had forecast profits at "about the same level" as in 1983.

In addition to heavy price competition, Skandia has been hit by a number of heavy claims. Its international business will run up a loss of SKr 25m compared with last year's SKr 230m profit. This is mainly due to a deterioration of its U.S. market, where it is among the top 10 reinsurers and where it suffered large losses as a result of storms and hurricanes, as well as higher liability claims and stricter verdicts in American courts.

In the consumer division, profits are expected to fall by SKr 104m to SKr 10m following a rash of home and car burglaries in Sweden.

Meanwhile, the highly profitable industrial division expects a fall of SKr 214m to SKr 100m in earnings in the midst of heavy premium price competition. It was also hit by a major loss from a warehouse fire in West Germany.

Nonetheless, Skandia is moving ahead at full steam with its international expansion strategy. Recognising the economic and political limitations of the Swedish market in the early 1970s, it moved to emphasise international growth, particularly in reinsurance.

The proportion of income from foreign operations has grown from 40 to 71 per cent over the past two decades and, with the exception of the American market, the international business continues to grow.

For example, in the midst of an upheaval in the City of London, Skandia moved into the financial services field early this year with its acquisition of a 29.9 per cent stake in Quilter Goodson, one of London's 20 largest stockbroking houses.

Meanwhile, the company plays a key role on the Swedish financial scene as the country's largest property holder and the single biggest institutional shareholder with a portfolio valued at about SKr 7bn (or some 3.5 per cent of the total value of listed stocks).

In Sweden, it is required with other insurance companies to invest in low-yield government bonds and housing issues. These soaked up about SKr 4bn last year.

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Nordic Banking and Finance 5

# Sweden eventually lifts ban on outsiders

## Foreign Banks

KEVIN DONE

DURING THE next 12-18 months both Norway and Sweden are coming in from the cold with decisions to finally open their borders to foreign banking operations.

Sweden's stubborn unwillingness to allow entry to foreign banks — hitherto they have only been able to open representative offices — had become a source of severe embarrassment since both its neighbours Finland and Norway had earlier chosen to fall into line with international banking practice.

Ever eager to score points off its Nordic neighbour, Norway took the chance of its plans for liberalisation to point out earlier this year that Sweden would soon be the only country in Europe "aside from the dictatorships in the East Bloc" still to maintain a ban on foreign banks.

Denmark was the first of the Nordic countries to allow the establishment of foreign banks in the mid-1970s, a move forced on it by its entry into the European Community. To the surprise of its neighbours Finland also liberalised its legislation in 1979, which led to the first foreign banks starting operations in 1983.

Three foreign banks now have subsidiaries in Helsinki, Citibank, Chase Manhattan and Banque Indosuez, which has set up a subsidiary in which Postipankki, the Finnish Post Bank, owns 15 per cent. They may soon be joined by Sanzonal Montagu. A foreigner may also acquire and hold shares in a Finnish bank — with the permission of the Ministry of Finance — provided that the total amount of shares does not exceed 20 per cent of the bank's equity.

### Recent plea

Swedish legislation currently forbids any foreign ownership of Swedish bank shares, and there appear to be no imminent plans to relax this restriction despite a recent plea from leading domestic banks.

As part of their response to the threat of increasing foreign competition three leading Nordic banks, Skandinaviska Enskilda Banken of Sweden, Union Bank of Finland and Bergen Bank of Norway decided earlier this year to enter into a far-reaching co-

operation pact under the name "Scandinavian Banking Partners". The venture is aimed at giving corporate customers much improved cash management services throughout Scandinavia along with unmatched access to borrowing in the three local currencies. The venture is supposed to be cemented by an exchange of shares between the three banks — S-E Banken, for example, would take a share of up to 10 per cent in Union Bank and 8 per cent in Bergen Bank — but this move is blocked for the moment by restrictive Swedish legislation.

Ironically it is the foreign banks that will soon be able to lay the best claim to offering corporate clients a pan-Nordic banking service.

A total of nine applications to establish foreign banking subsidiaries in Norway had been received by the September 1 deadline set by the Norwegian authorities and a decision on how many licences will be issued should be made around the turn of the year.

The nine applicants are: Chase Manhattan, Citibank, Banque Indosuez, Manufacturers Hanover, Banque Nationale de Paris, Banque Paribas, Samuel Montagu, Svenska Handelsbanken, and in a joint application Wernlandsbanken and Uplandsbanken, two regional Swedish banks.

Banque Nationale de Paris has applied with the Trondheim-based Forretingsbanken and a share of 25 per cent is sought for the Norwegian partner. Banque Indosuez is also seeking to establish a co-operative venture with the Stavanger-based Rogalandbanken with a 20 per cent share for the Norwegian bank.

The situation is not quite so advanced in Sweden, but during the autumn a special committee of inquiry established by the Government recommended firmly that foreign banks should be allowed into Sweden, too.

The committee laid out a clear timetable which the Government is expected to follow. It suggests that the proposed changes in the banking law should come into force on July 1. The foreign banks would then be given four months in which to lodge their applications with a closing date of November 1 1985. It should be feasible for the foreign banks to start operations around the turn of the year 1983/84.

The committee's report, which is likely to be mirrored fairly closely by the final legislation, includes the following points:

- Foreign banks should establish subsidiaries, not branches. Equity capital will be limited to a maximum of SKr 75m (\$9.3m) and a minimum of SKr 25m in the first years of operation.
- Several foreign banks could co-operate to form a jointly-owned consortium bank, but they should not be allowed to take in a Swedish partner. Foreign banks would not be allowed to buy a holding in existing Swedish banks.
- In the first phase at least foreign banks will be prohibited from establishing further subsidiaries such as finance companies or brokerage companies.
- Foreign banks will have to undertake to provide a "relatively broad range of activities in Sweden". The committee is concerned that foreign banks should not simply cream off lucrative business in their chosen specialities, but should offer a broad range of banking services, including, controversially, retail banking.
- Banks will be favoured that show they are ready to train up their own staff rather than poach from existing institutions.

It is still to be shown how desirable the Swedish market will prove for foreign banks, although close to 30 banks already have representative offices in Stockholm. The Swedish authorities expect applications from 15-20 banks and might well enforce some form of quota system in the first round.

Most of the foreign banks interested in the Swedish market hope to acquire better access to top quality corporate clients by establishing subsidiaries and will concentrate on offering specialised wholesale banking services.

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Profile: Storebrand-Norden  
Keeping it in the family  
BY FAY GJETER

STOREBRAND-NORDEN, Norway's largest insurance group, was formed through the recent merger of the country's two leading concerns in the sector. An odd aspect of the union was that the two partners could trace their respective histories back to companies formed more than a century ago by members of the same family. Storebrand was founded as a fire insurance firm, in 1847, by a group of businessmen, including one Joergen Gjerdrum. Twenty years later, his younger brother Karl Ferdinand started Norden. Approved in 1982, the Storebrand-Norden link-up took effect last year. The group, thus created, has 30 per cent of Norway's risk insurance market and nearly 20 per cent of its life insurance market.

Gross premium income from non-life policies totalled Nkr 5,254m (\$676.5m) in 1983, of which Nkr 2,325m came from foreign business. The latter figure was 21 per cent up on a year earlier, reflecting the group's acquisition, in 1983, of a U.S. company, Swissland General Insurance Corporation of New York.

Storebrand-Norden's areas of activity include — as well as life and risk insurance — marine, and offshore insurance, international reinsurance, and finance and investment. Turnover in 1983 reached over Nkr 5bn, and total assets at the end of the year stood at Nkr 17bn. Share capital was this year increased by Nkr 10m to Nkr 620m.

The group's half-year report, published in October, said its life insurance activities and finance companies had done well in the period, but that profits on non-life insurance were down in the opening half of 1984.

Nevertheless, group results for the whole of this year, excluding life business, are expected to be above last year's total of Nkr 227m.

Premium income in the non-life sector was only 2.5 per cent up at Nkr 2.8bn, of which foreign business accounted for 43 per cent. Despite net financial income of Nkr 150m, operating profits were halved to Nkr 60m, reflecting a significant rise in claims.

Profits on industrial policies fell to Nkr 4m, from Nkr 45m, and motor and marine business showed a deficit of Nkr 40m, twice as high as in January-June 1983.

The deficit on combined insurance rose to Nkr 23m, from Nkr 1m. Maritime, transport and credit insurance showed the most marked growth in premium income.

The group's two finance companies, Custos Finans and Norsk Finans, achieved a profit of Nkr 51m before bad debt provisions — Nkr 29m up on a year earlier.

The life insurance company Storebrand-Norden Liv increased premium income by 28 per cent to Nkr 577m in the half year, while financial income rose by 21 per cent to Nkr 410m. Profits after allocations were Nkr 287m, compared with Nkr 239m.

## Advanced level of automation

### Electronics

ELAINE WILLIAMS

A HIGH degree of automation is the hallmark of most of the Scandinavian banks, with investment in high technology being necessary to improve efficiency in a very competitive market. This trend is most strongly pronounced in Sweden, where the ability to introduce a high degree of electronics has been aided by an agreement to standardise the 14 commercial saving and co-operative banks sharing a common check system.

It has given the country the benefits of cheque truncation for example, where an electronic facsimile of the actual cheque can be transmitted to the bank branch where the cheque would normally have to be physically presented. Britain, in comparison, is a long way from achieving this cheaper system of clearing personal cheques.

Late in 1983, Swedish banks hope to start trials as part of a larger project to establish an on-line clearing system using the bank giro card. This means that the clearing of cheques will take place at the time of the transaction rather than a few hours or even days later.

Other common systems include the sharing of bank automated teller systems — also a feature in Finland. Last year the Scandinavianiska Enskilda Banken, Sweden's largest bank, invested SKr 150m for a new generation of automated teller machines.

For 1984 the main development emphasis of the banks has

been on a single standard banking card called the köpkort. This will be a cash withdrawal card for use with automated teller machines a debit card with applications in supermarkets and shops and a conventional credit card.

Soon bank employees will be issued with the card for the early trials. It may even be valid at petrol stations which are already familiar with card operated pumps.

The köpkort is a concept which is spreading throughout Scandinavia. Denmark was the first country to announce its commitment to such a system. Its Dancard has similar uses to the köpkort. It will be valid at all retail outlets of a planned nationwide network for electronic funds transfer at the point of sale (EFTPOS).

### Thorny question

One of the problems which has held up the introduction of similar networks in Europe has been the thorny question of who actually pays for the equipment which must be installed in retail outlets.

Denmark has found a solution. There banks will pay for the cost of the terminals and their installation, while the PKK, the Danish credit card and banking organisation, bears the communications, administration, computer and marketing costs. Cardholders will not get away entirely free and some charges will be levied.

Norway has chosen to levy a charge of about 10p per transaction on its common card system. This is likely to grow from a small network to a full on-line system next year.

Home banking systems are slow to catch on in most countries, and Scandinavia is no exception. In Sweden more than 90 per cent of all transactions are in cash, which means that there is very little demand for a sophisticated home-banking network.

Finland, by contrast, has dabbled with an electronic banking system. The Union Bank of Finland has a system which is based on a touch tone telephone, and a voice response unit connected to the bank's central computer. When a customer wants to pay a bill or transfer funds between accounts, he dials the computer centre and responds to the spoken instruction given by the computer. After a series of security codes the user enters the details of the transaction.

Automation is not the preserve of retail banking, however. Corporate customers are beginning to reap the benefits of technology, too.

On a united front, the Swedish banks are setting up a network called Banknet which will allow corporate customers to be connected into the national banking system.

SE Banken, being the largest commercial bank in Sweden, has a range of corporate services. It has a comprehensive strategy for its corporate customers which includes the provision of electronic services giving investment advice, loan calculations and tax and financial analysis.

The bank introduced a small computer service which provides computer programs which will run on more than 20 makes of microcomputer. This has been offered at a limited number of bank branches but eventually those with a computer will be able to be connected directly into the bank's central system.

Over the last five years Saab-Scania has established an enviable record of financial growth. That growth is the result of specialization and concentration on well defined market segments and in advanced products within the automotive and aerospace fields. The outcome of that concentration can be seen in the development of products such as the high performance passenger car Saab 9000, the medium heavy truck Scania 92, and the regional airliner Saab-Fairchild 340.

That the strategy is the right one is demonstrated in the latest financial report. Consolidated sales over the first eight months of 1984 have risen by 27% from the same period last year, to

16,200 MSEK (USD 1,950 millions), while consolidated income has improved by 35% to 1,440 MSEK (USD 170 millions). Group sales outside Sweden have increased by 34%, from 7,510 MSEK to 10,087 MSEK (from USD 900 millions to USD 1,215 millions), and represent 62% of company turnover. Pre-tax return on total assets has improved over the last twelve month period to 16.1% from 15.9%. Calculated total assets, noninterest bearing liabilities excluded, the pre-tax return amounted to 22.9% (22.2%).

During 1984 the Saab-Scania Group estimates to achieve an increase in sales of 25%. Earnings will increase at a somewhat faster rate. A large part of these improved results will be used to increase the investment in production facilities. Primarily to meet the increasing demand of export markets, but also for the further development of innovative products.

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## Nordic Banking and Finance 6

Scandinavian stock markets show an increased level of activity

# Oslo boom gathers fresh impetus

THE phenomenal boom on Oslo's Stock Exchange has gathered new strength this autumn, after prices weakened briefly in September under the influence of Wall Street.

By October 31, the composite share price index had risen 25 per cent above the end-1983 figure of 190.5 (January 1 1983 = 100).

Turnover, which quadrupled from Nkr 1.7bn (\$193m) in 1982 to Nkr 7bn in 1983, now seems set to reach about Nkr 16bn this year. The volume of new issues is expected to hit Nkr 4.5bn—around Nkr 1bn up from 1983 and corresponding to more than Nkr 1,000 per capita in Norway.

By comparison, the value of new issues by Norwegian quoted companies in 1980 was only Nkr 300m, while turnover was only just over Nkr 1bn.

Three factors explain the hectic increase in prices and activity over the past couple of years. One is the fairly recent "discovery" of the Norwegian market by foreign investors, attracted by the stable krone and Norway's relative prosperity in a recession-ridden world.

Of equal or even greater importance is the investment strategy of the country's main industrial companies. Most have earned good profits in 1983 and 1984, but are hesitant about investing in new plant and

equipment at this stage because of high interest rates and uncertainty about the future.

Instead, many have gone shopping in the stock exchange, buying stakes—sometimes controlling shares—in other companies. 1984 has seen a very high number of mergers and takeovers, with individual deals running into hundreds of millions of kroner.

One of the largest to date—

share, on November 22, Nkr 310). Only about 18 months ago, Borresgaard and Norcem were contemplating a merger—a fact which says much about the rapidly changing constellations in Norwegian industry at present.

A third factor which has strongly stimulated interest in the stock exchange—although the effect on actual turnover has probably been modest—is

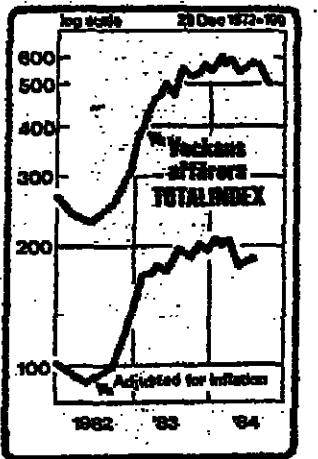
successive budgets tabled by Conservative Finance Minister Rolf Presthus have doubled—to Nkr 4,000—the annual amount which may be earned, tax-free, on profits from the sale of shares held for a minimum of two-and-a-half years (previous minimum period was five-and-a-half years), and the tax on share profits has been cut to 30 per cent, from 50 per cent previously.

Another tax concession benefits people who invest regularly in unit trust funds. It has led to a substantial growth in these funds, unknown in Norway until just two years ago.

Plans are in hand to set up a central register of share transactions, and when this has been done, investment in all types of shares could well qualify for the tax breaks which now apply only to investment in unit trusts.

Much will depend on whether the present Conservative-led coalition government is returned to power in next September's elections. If recent polls are to be trusted, this looks unlikely. But the prospect of a Labour victory in 1985 is apparently still too distant, and too uncertain, to dampen investor's spirits.

Fay Gjester



## The current year on the Norwegian bourse has seen a high number of company mergers and acquisitions

In October—was the Nkr 350m acquisition by Norcem, an industrial group with offshore interests, a controlling stake in the ship and rig-owning company Nordent Jeldske.

Norcem has offered to take all Nordent Jeldske's shares, which would boost the cost of the transaction to around Nkr 650m. To help finance the deal, Norcem recently sold its 106,000 shares in the industrial and forest products group Borresgaard (market price per

the series of concessions to investors introduced since Labour's defeat in the 1981 general elections.

This has brought thousands of new, small investors into the market and Norway's public has suddenly become share conscious. The country's popular papers now carry stories about share dealing fortunes made by well-known personalities, while the serious dailies have considerably increased their columns inches devoted to stock

## Signs of a pick up in Stockholm

BY DAVID BROWN

ONLY a year ago, the Stockholm Bourse led the list for growth among the world's top stock exchanges, jumping from one record high to another. By March, however, the tide took a dramatic turn and the index began a gradual but steady decline which was crowned last month by its worst decline to date.

Led by the top industrial issues, the Veckans Affärer index in early November had already dropped by 24 per cent from its February peak. Most of the decline came in the space of two weeks.

By sector, forest products issues fell an average 15 per cent this year. Chemicals and engineering listings dropped 8 per cent each, and virtually the only area to show any improvement was mining and metals.

Among the biggest losers have been top industrial companies. IIR SCA (forest products, down 24 per cent), Perstorp (chemicals, down 28 per cent) and Alfa Laval (engineering, down 31 per cent).

However, a number of analysts suggest that the market's decline may be bottoming out. At current prices many shares are starting to become rather good buys.

They also point out that recent developments should be viewed in a broader context. Indeed, the market showed signs of a fledgling recovery towards the end of the month.

Nonetheless, many individuals have sold out to protect their holdings. Institutional investors (the insurance companies, pension funds, etc. which between them control two-thirds of the market) have stayed on the sidelines, brokers say.

The November round of selling was triggered by fears of new limits on margin buying, while factors such as high interest rates have played a key role in the long-term decline. Government bonds offer a real rate of return of as much as 5 per cent.

The supply of new issues earlier this year—not least the jumbo SKR 3bn (\$372m) subordinated loan issued by the investment companies at the heart of the "Wallenberg Empire"—has perhaps overtaken demand. The total level of new paper this year has already exceeded the record SKR 11bn raised in 1983.

Moreover, the Government's 1 per cent turnover tax, divided equally between broker and client, is credited with having set off a spate of net selling by foreigners in the first half of the year.

Foreign buyers were instrumental in the market's initial upturn and now own some 7 per cent of the listed shares. By the end of September, foreign investors had purchased a total SKR 4.74bn at the same time a year earlier.

The controversial wage earner funds, which had perhaps paradoxically been seen by many analysts early this year as a potential source of new capital (they take in SKR 2.2bn per year in levies on corporate taxes), have played very much the same cautious role as other institutional investors and have placed little in equities.

Kevin Done

# Renaissance of Copenhagen exchange

BOTH changes in legislation in 1981 and 1982 and the advent of a Non-Socialist Government in the autumn of 1982 have contributed to the renaissance of the Danish share market and although the share price index is now about 20 per cent lower than last winter's peak, the greater vigour of the market is here to stay.

Traditionally the market has consisted of two lists, the official bourse and the so-called after-bourse, now re-dubbed bourse I and II. In 1982, these were supplemented with bourse III, a list for small companies.

The bourse III has attracted 21 companies to date and there are several more preparing an introduction. The downturn in the market has seemingly not deterred the smaller companies, probably because they can count on support from local investors

despite the general market slump.

A feature of bourse III is that none of the companies comes from the Copenhagen area, which, industrially, has become one of the country's least dynamic regions. The majority are from Jutland, which is where the industrial action is taking place these days.

The introductions on bourse III have all been a success in the sense that the share prices have in all cases risen higher than the introduction price.

Ten new companies have been introduced to bourse III this year, with the issues by Radiometer, one of Denmark's leading companies in medical electronics, and the small but wealthy computer manufacturer, Dansk Data Elektronik, among the most successful.

It is expected that when the

year is over, share issues by the newcomers and by already listed companies will have attracted almost Dkr 5bn (\$501m) from investors, which is about 25 per cent more than in the entire period from 1971 to 1983, as Danske Bank's investment manager, Bjarne Jensen has pointed out.

The two important legislative changes behind the recovery were the abolition in 1981 of capital gains tax on shares held for over three years and the exemption of yields on share investments from a special tax on pension funds.

Yields of over 3 per cent, after inflation, on pension fund investments—including personal investment pension savings accounts—must pay tax, but the exemption for shares has led to the establishment of a large number of unit trusts by the

banks to channel investments into the share market from customers' pension savings accounts.

The decline in share prices this year is partly cyclical: after rising by 120 per cent in 1983 compared with a very strong economic recovery, the market has weakened as the economic recovery has peaked.

Other factors are the rise in yields on the bond market this year in response to a tighter monetary stance by the national bank (Central Bank) and some uneasiness at the failure of the Government to meet its pledge to reduce the current balance of payments deficit, which for the year will be back to Dkr 16.18bn, after falling to Dkr 10.8bn in 1983, which is where it was when the Government took over.

Hilary Barnes

# More cautious approach being shown by Helsinki investors

MONITORING Finnish companies is still something of an exotic practice for foreign investors, but the rapid internationalisation of the Finnish corporate sector has given the Helsinki stock exchange at unaccustomed share of the limelight in the last two years.

Investors have been given an exciting ride. The KOP (Kansallisen Osake-Pörssi) general index increased by 37 per cent in 1982 and jumped by a further 63 per cent last year, a surge in stock prices that was reflected throughout the Nordic region.

The general index rose by a further 17 per cent in the first weeks of this year, while the newly created index of non-restricted shares—those that can be bought by foreign investors, was showing a gain of 27 per cent by the beginning of June.

During the summer and autumn months these gains have virtually been wiped out, however, and by November both indexes were showing increases of barely 3 per cent.

Activity on the market has surged nevertheless with the turnover in equities in the first eight months alone at FM 1.3bn (\$225m) already exceeding the 1983 level of FM 1.2bn. Turnover in 1983 had already shown an increase of just under 120 per cent on the previous year. The market capitalisation of the Helsinki stock exchange more than doubled to FM 29.4bn by the end of June this year from FM 14.1bn in 1982.

The stock market has become a much more significant source of new capital for Finnish companies and financial institutions, which raised FM 2.25bn in new equity in the first six months of 1984 alone compared with FM 1.34bn in the whole of 1983 and FM 923.9m in 1982.

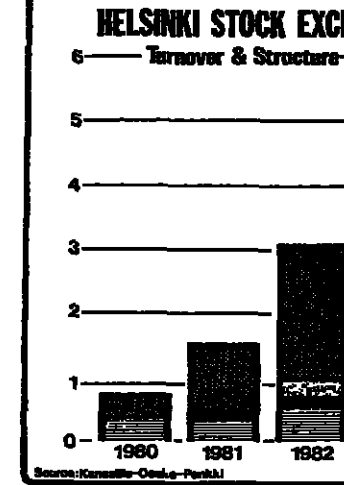
The string of new capital injections—headed early in the year by jumbo issues by the two big banks KOP and Union Bank—coupled with surging share prices and the relative strength of the Finnish currency since the October 1982 devaluation—has given Finnish stocks a new status alongside their foreign rivals.

Finnish companies made the most spectacular gains in this year's FT 500 list, which ranks companies by market capitalisation, with 12 Finnish concerns making the list, compared with seven in the previous year.

KOP jumped 180 places to position 101 closely followed by Union Bank with a rise of 106 places to 181. They were followed by Nokia (198), Wärtsilä (264), Kone (325), Pohjola (331), Rauma Repola (349), Huhtamäki (393), Kymmene-Strömberg (454), Finnish Sugar (455), United Paper Mills (456) and Partek (487).

The interest shown in Finnish

shares by foreign investors is a fairly recent phenomenon with one turning point coming in 1982 when Kone, the maker of lifts and materials handling equipment, became the first Finnish company to gain a quotation on a foreign exchange with a listing in Stockholm.



new considering an amendment to this rule. It is likely that it will follow the Swedish pattern of allowing foreign ownership of up to 40 per cent of the capital but only 20 per cent of the listed shares.

Non-restricted shares have only been quoted separately on the Helsinki stock exchange since the beginning of the year, and investors have often had to pay a hefty premium of up to 30 per cent for foreign investment in Finnish shares has been rising fast, however, rising from only FM 60m in 1982—chiefly buying from Sweden—to FM 500m in 1983 and more than FM 800m in just the first half of 1984.

Listing gained

It has since been joined by Nokia and Wärtsilä in Stockholm, while Wärtsilä led the way by becoming the first Finnish company to gain a listing in London earlier this year when it raised some 255m.

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For all this activity, investors during the second half of the year, and expectations have been dampened. According to Mr Brian Knox of Grieson Grant, the London brokers and a specialist on the Nordic markets, "investment should be approached warily... Finland looks to us like a market for 1986 or 1987 rather than 1985."

The trading of shares in Finnish companies on an international scale is now without problems. The scope of the market is narrow and it has not always been possible to find enough unrestricted shares through the Helsinki market to satisfy the minimum requirements of big foreign institutional investors.

At present foreign ownership in Finnish companies is limited to 20 per cent of the share capital, but the Government is

considering an amendment to this rule. It is likely that it will follow the Swedish pattern of allowing foreign ownership of up to 40 per cent of the capital but only 20 per cent of the listed shares.

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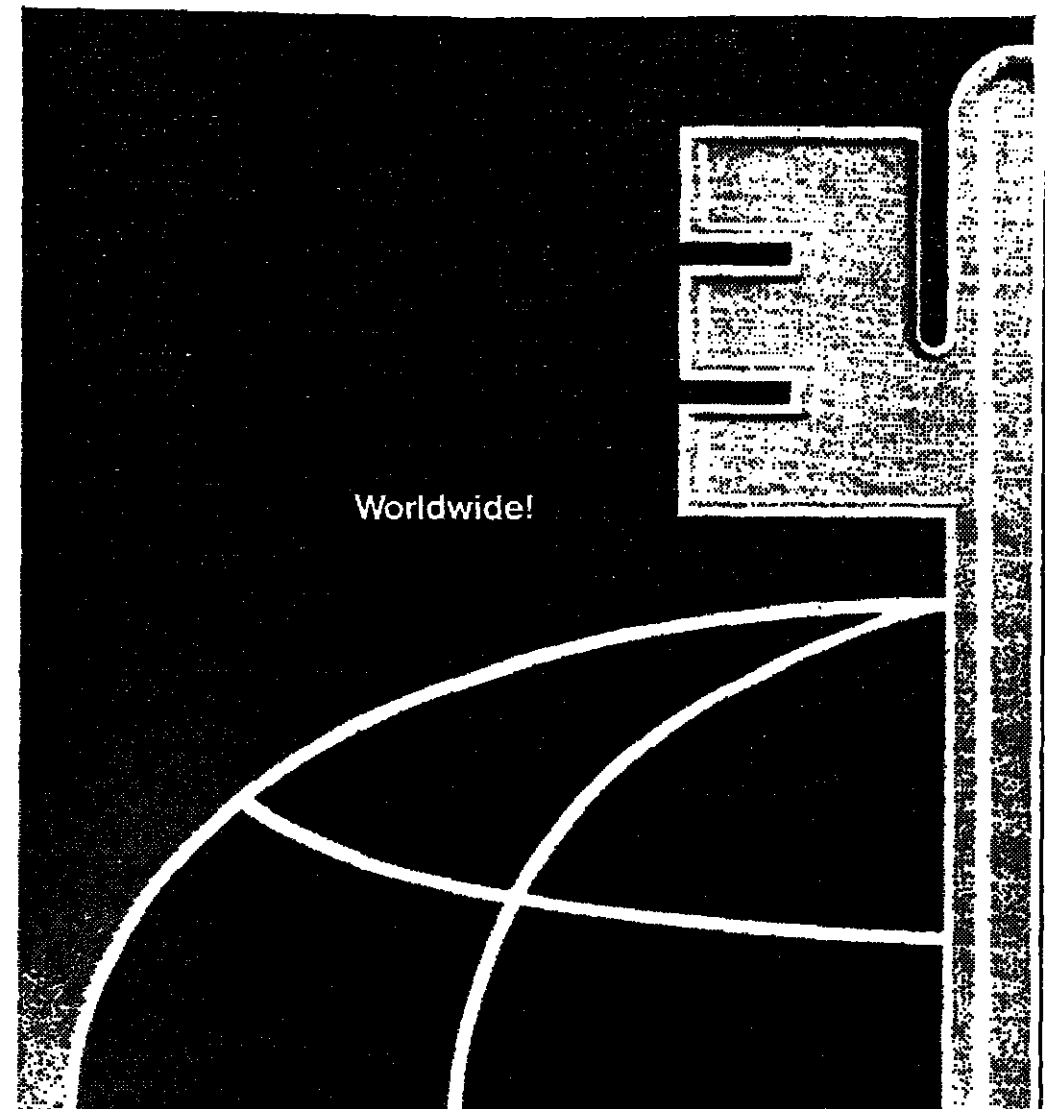
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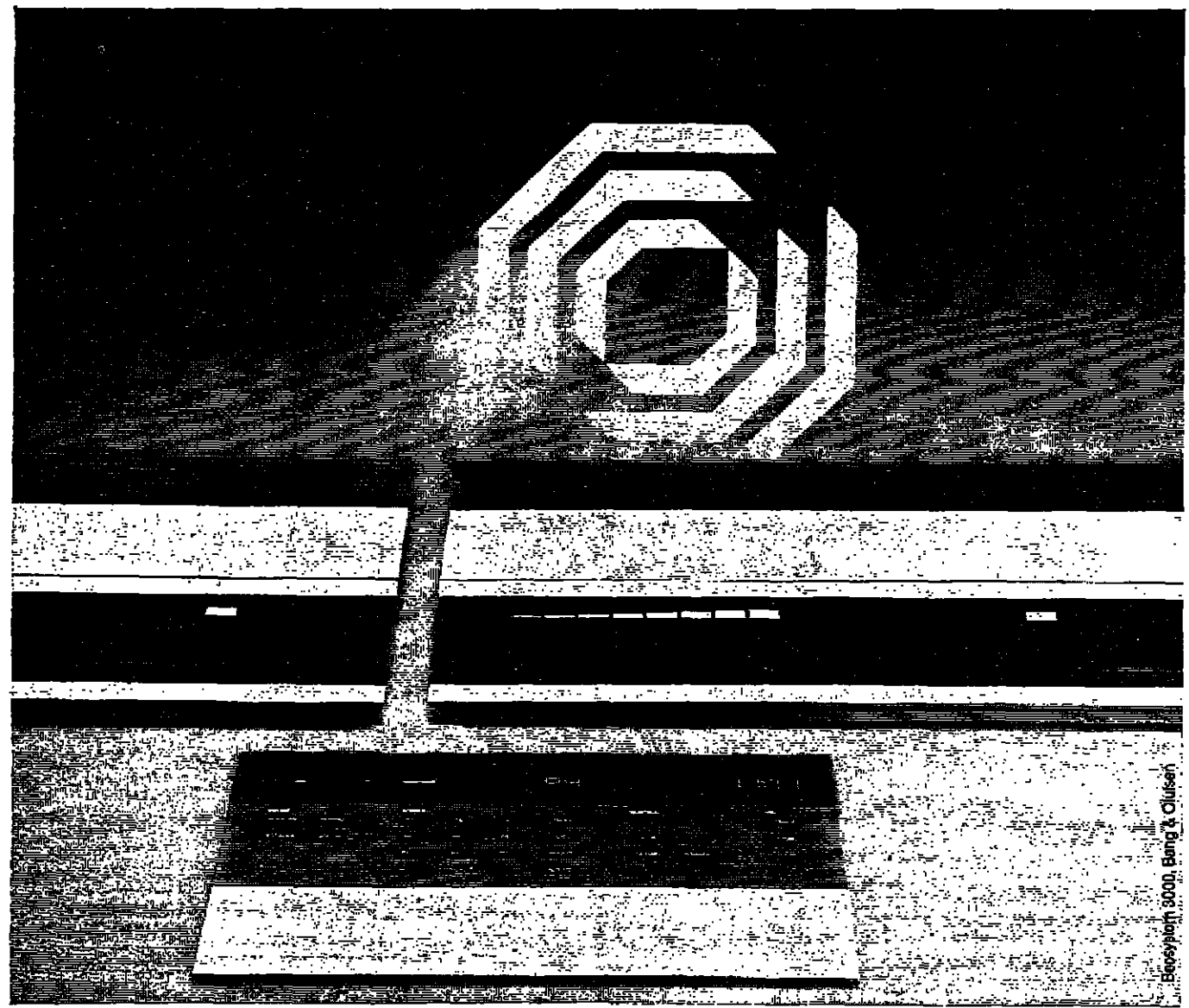
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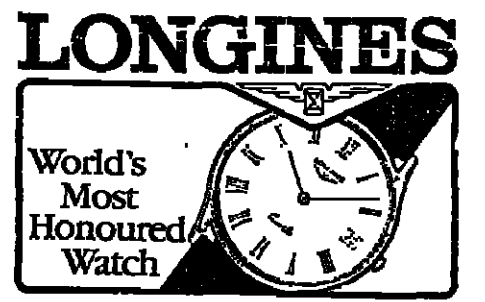




SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday December 19 1984



Salén in plea to Palme for rescue

By Kevin Dome in Stockholm

MR SVEN SALÉN, chairman of Saléninvest, the struggling Swedish shipping group, met Mr Olof Palme, the Swedish Prime Minister, yesterday in a last effort to save the company from financial collapse.

The fate of Sweden's largest shipping group is expected to be decided today, when last week's adjourned board meeting is resumed to consider the outcome of weeks of negotiations among Saléninvest's chief creditors, the state and the banks, on a SKr 1bn (\$113m) rescue.

At the beginning of November Saléninvest, the world's largest operator of refrigerated cargo vessels, was forced to appeal to its creditors for help in a far-reaching financial reconstruction in the face of huge continuing losses.

The Government has adopted a tough stance, however, refusing to accept write-offs higher than it might expect to lose in a bankruptcy.

Saléninvest's main banks were holding crisis talks yesterday to decide if they were ready to step in and assume the main burden.

The banks have loans to Saléninvest totalling around SKr 2.7bn led by Scandinavianiska Enskilda Banken, Bank of America, Svenska Handelsbanken, PKBanken and Sparbankernas Bank.

IBM is causing chaos in the U.S. personal computer industry and among its suppliers. Executives of the company's Entry Level Systems division, which makes personal computers, have revealed that they are aiming for growth of 30 per cent in 1985, twice that of the group as a whole.

IBM's growth plans represent a big threat to competitors and could damage the industry, according to Mr Steven Jobs, chairman of Apple Computer. IBM already holds a close to 40 per cent share of the U.S. market for business-type personal computers.

Mr Jobs and other industry leaders charge that IBM is using unfair tactics in its efforts to increase personal computer sales in the face of a weakening market.

They claim IBM is selling the PC as a home computer, below cost. IBM strongly denies the charges. Mr Jobs maintains, however, that

Apple Computer, the second largest U.S. personal computer maker, "could not afford to do what they are doing. We are the lowest cost producer, and we could not sell a comparable product to the dealers for what they are selling them for without losing money," he said.



Competitors are also perturbed by IBM's generosity towards U.S. universities and colleges. This week the company announced a scheme to give \$25m in cash and equipment to 12 universities over five years. It has already given over \$50m worth of computers to colleges this year, competitors believe.

The college market is widely held to be of strategic importance to personal computer makers hoping to

gain the loyalty of future business leaders with student machines.

It is, however, in the business sector of the personal computer market that IBM's big thrust is being made. With the PC AT (for advanced technology) introduced in August, IBM has created a new level of competition among personal computer manufacturers.

None of the group's main competitors has been able to match the performance of the PC AT, which uses a new high performance microprocessor, the Intel 286.

Some relief from the race to compete with IBM however may be at hand for the makers of IBM-compatible personal computers.

According to computer retailers, the PC AT is in very short supply. Some have also reported technical problems with the hard disk storage unit built into the enhanced version of the personal computer,

although others report no such problems.

The Entry Level Systems division told dealers last week that it will not be able to fulfil all orders for the hard-disk version of the PC AT through the first quarter of 1985.

IBM says the problem is due to a shortage of parts - including the disk drive - and higher than anticipated demand.

The shortage of PC ATs could give manufacturers of IBM-compatible personal computers an opportunity to catch up with IBM's new design.

While the shortage may be good news for other personal computer makers it does not bode well for the disk drive industry. IBM is currently believed to have only one source of supply for the high-capacity hard disk units used in the enhanced PC AT - a company called California Memories. IBM is, however, devel-

oping its own production facilities for disk drives, according to Mr James Fortier, president of Disk/Trend, a Los Altos market research firm.

The group is also known to be considering Japanese disk drive suppliers. Both moves are bad news

for U.S. disk drive manufacturers - IBM's purchases of small hard disk drives currently represent about 30 to 40 per cent of the U.S. market, Mr Fortier estimates.

According to Intel, which supplies the high performance 286 microprocessor used in the PC AT, IBM-compatible personal computer manufacturers have, en masse, slowed their orders for the older 8088 mi-

croprocessor used in IBM's basic PC models and placed sample orders for the 286 as they rush to develop machines that compete with the AT.

The shift away from the 8088 has already contributed to a serious order slowdown at Intel, which recently forecast reduced earnings for the current quarter.

IBM has further upset the equilibrium of the U.S. semiconductor market by cancelling all its orders for 64k Ram memory chips, according to industry sources. IBM's orders represent approximately 20 per cent of the \$3bn 64k Ram market. Industry experts assume that IBM has switched to using the 256k Ram chips, which are currently available in large quantities only from Japanese manufacturers. They fear that IBM's move may hasten a general decline in sales for U.S. chip makers.

How IBM is erasing the competition

BY LOUISE KEHOE IN SAN FRANCISCO



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Pioneer may put itself up for sale

By William Hall in New York

PIONEER Corporation, which played a key role in discovering the vast natural gas reserves of the Texas Panhandle has hired a leading New York investment bank to help it to decide whether it should go up for sale.

The Amarillo-based oil and gas exploration group, currently capitalised at \$1.1bn, has retained Kidder Peabody to explore financial choices including a possible sale of all or part of its assets.

Pioneer has been regarded as a takeover target for some time and Mr Irwin Jacobs, the Minneapolis financier, recently increased his stake in the company to 9.4 per cent and indicated that he might be interested in seeking full control.

The company earned \$137.4m in the first nine months of 1984, more than double the \$60.2 earned in the same period of last year. The earnings gain, however, was due primarily to the sale of Pioneer's Westar pipeline unit to the Boston-based Cabot Corporation.

Although the group's recent performance has been hit by the slump in the oil services industry, it has increased its liquidity substantially in recent months and reduced its long-term debt-aside from selling its pipeline the group recently sold a 9.1 per cent stake in Louisiana Land and Exploration back to the company.

Pioneer has been buying its shares in the market in recent months and has been streamlining its operations. It owns about 65m barrels of oil reserves and is understood to have substantial undeveloped acreage and real estate.

Skandia trims forecast

BY OUR NORDIC CORRESPONDENT

SKANDIA, Scandinavia's biggest insurance group, has again been forced to lower its profits forecast for 1984 drastically.

U.S. losses have risen by a further SKr 200m (\$24.2m) and the group has been forced to increase its claims reserve for the American liability business by SKr 300m to

meet the probable increase in future losses.

The group expects to show a profit after tax of only SKr 10m for 1984. Even that tiny profit was made possible only through capital gains of about SKr 200m from securities sales made since last profits forecast in September.

Canberra lifts limit on foreign role in brokers

By Lochlan Drummond in Sydney

THE AUSTRALIAN Government has lifted the foreign shareholdings limit for the stockbroking industry from 15 per cent to 50 per cent. The decision will allow those foreign groups which have established footholds in broking to boost their holdings and it can also be expected to draw additional foreign players into seeking a presence in Australia.

So far four foreign groups have taken the plunge with Morgan Grenfell Australia taking 14.9 per cent of the Sydney firm of Hordern Utz and Bode, London stockbrokers Hoare Govett snaring 14.9 per cent of McIntosh Griffin Hanson, Wattleys from Hong Kong taking the same share of Rivkin, and Prudential Bache gaining 7.9 per cent of Cortis and Carr.

HH Samuel, soon to be 'Australianised' as Macquarie Bank, has 14.9 per cent of E. L. Davis, while Kleinwort Benson is known to be waiting in the wings as an equity partner for Hattersley and Maxwell.

So far none of the big U.S. securities houses except Bache has formed any equity connections with an Australian broker.

The initial limits on broking holdings, which were in line with the existing foreign investment policy, were spelled out in April shortly after brokers were free to take in outside shareholders. The fixed commission structure was ended at the same time.

Toronto and Amex plan electronic link

By Bernard Simon in Toronto

THE AMERICAN and Toronto stock exchanges are to develop an electronic link between their trading floors, allowing orders in the U.S. or Canada to be routed automatically to the exchange best able to execute them.

A pilot project, limited to about seven securities, is due to be commissioned by next March. Three dozen Canadian-based companies are presently listed on Amex, while 53 U.S. stocks also trade in Toronto.

According to a Toronto exchange official, the initial link is likely to include shares of Dome Petroleum, Echo Bay Mines and Canadian Marconi.

The two exchanges said yesterday that the trading link, which is subject to regulatory approval in both countries, "aims to enhance liquidity and to broaden the list of Canadian and U.S. issues available for trading through either exchange."

Canadian shares have at times accounted for more than a third of total trading volumes on the Amex, and volumes frequently exceed those in Toronto.

Toronto is negotiating similar arrangements with other North American markets and an announcement is likely in early 1985.

Steady growth at U.S. retailer

By Terry Byland in New York

A SUCCESSFUL third-quarter at Great Atlantic and Pacific Tea, the seventh largest U.S. supermarket chain, which is controlled by Tengelmann of West Germany, saw profits maintained at operating levels despite the costs of new store openings, acquisitions and special marketing projects.

Sales jumped by 13 per cent to \$1.36bn in the third quarter. Income before taxes and special items increased from \$13m to \$31.2m. Net earnings at \$36.7m, or 71 cents a share, almost trebled.

Einaudi set to break even

BY ALAN FRIEDMAN IN MILAN

EINAUDI, the troubled Italian publisher of high quality works of literature and art, will break even this year after suffering huge losses in 1983. The Turin-based company, which was put in the hands of government-appointed receivers last January, is also expected to emerge from receivership in 1985, according to Dr Giuseppe Rossotto, the commissioner who is managing Einaudi.

When the receivers moved in last January Einaudi had accumulated losses (since 1979) of L29bn (\$15.2m), of which L14bn had been lost in 1983.

Under the Italian law on Amministrazione Straordinaria, a form of receivership, the L29bn of losses were this year consolidated into the publisher's debt, bringing total indebtedness to its present level of L73bn. All debt servicing was sus-

pending last January. Einaudi, a family publishing firm founded in 1833, saw its 1984 turnover drop to L34bn, against L42bn last year.

The company none the less managed to publish 90 new titles and reprint 278 books this year.

Dr Rossotto said he thinks Einaudi can emerge from receivership next year, which would be a rapid recovery.

Rhône buys control of Brown Disc

BY DAVID MARSH IN PARIS

RHÔNE-POULENC, the French state-owned chemicals group, has reinforced its position in information technology by buying control of Brown Disc, a specialised U.S. floppy disk manufacturer.

Rhône-Poulenc has bought a 51 per cent stake in the company from

its previous owner, the electronics group Dyan, and will increase its share to 80 per cent in the next few months.

Brown Disc, based in Colorado Springs, has been operating for three years and expects to turn over \$45m next year, based on produc-

tion of floppy disks for microcomputers.

Rhône-Poulenc will also buy from Dyan the 45 per cent it does not already own in the French company Dyp, specialising in rigid and floppy disks. Financial details for the deals were not disclosed.

UK COMPANY NEWS

IN-DEPTH REPORTING DAILY IN THE FT

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## WHY THE PRICE WATERHOUSE/DELOITTE MERGER FAILED

## Accountants get wrong answer

BY ALISON HOGAN IN LONDON

THE ABRUPT termination of merger talks between chartered accountants Price Waterhouse and Deloitte, Haskins & Sells, announced yesterday, surprised the accountancy profession as much as the original news that they planned a merger.

About 4,000 partners in the two firms worldwide completed a secret ballot last Thursday, after 15 weeks of campaigning on the part of key partners. That included a series of meetings with all staff and the distribution of a 250-page prospectus outlining the proposals and comprehensive details of the firms' practices and markets both nationally and internationally.

Serious reservations had been expressed by partners at the time of the announcement in August. The general feeling within the accountancy profession, however, was that having allowed the talks to progress so far partners would vote to support the strategy of their management.

"I am extremely surprised the management allowed it to happen. In a professional organisation an event like this is quite undesirable," said Mr Michael Blackburn, senior partner of Touche Ross UK.

"It is quite an extraordinary turn of events that the partners did not deliver the support," said Mr Don Anderson, senior partner of Arthur Andersen UK.

Rumours of mergers have been rife in the U.S. for the last year as the big eight accountancy firms have battled in an increasingly competitive and aggressive marketplace. Fee income between the first and eighth largest firms varies much more than in the UK.

Deloitte, holding seventh place in the U.S., seemed a particularly strong candidate for a merger, but few predicted that Price Waterhouse would be the partner.

Price Waterhouse has a carefully cultivated image of quality and aloofness with an impressive blue chip client list. It has an efficient

management structure and is generally thought to generate more profits per partner than Deloitte.

In the UK Deloitte is the third largest firm of accountants, just ahead of Price Waterhouse. With a much smaller fee income differential between the largest UK firms, the merger appeared to make little sense.

The merged UK practice would have had a fee income, on 1983 figures of over £138m (\$162.84m) compared with the £74.3m income of Peat Marwick Mitchell, the largest practice.

In the U.S. the combined practice would have just beaten Arthur Andersen into first place by U.S.\$16m with fee income of U.S.\$232m.

The two firms' competitors have expressed relief that the period of uncertainty is over. They admit that the prospect of a merger forced them usefully to reappraise their strategy, but are happy that they can proceed at a more measured pace.

## Akzo still wants U.S. acquisition

By Laura Raun in Amsterdam

THE FAILURE of Akzo, the Dutch chemicals group, to secure the chemicals division of Beatrice Foods is a setback for its well-known search for a U.S. acquisition.

Akzo has confirmed that it was in the bidding against ICI, which last week announced that it was buying Beatrice's worldwide chemical activities for \$750m. The Arnhem-based chemicals concern, however, is continuing its efforts to find a suitable U.S. partner.

## Olivetti seeks quotations in Brussels and Zurich

BY ALAN FRIEDMAN IN MILAN

OLIVETTI, Italy's leading data processing equipment company, is to seek stock exchange listings in Brussels and Zurich early in the new year, but the firm's parent group has postponed plans for a Wall Street quotation (and share issue) until late next year or early 1986.

Apart from Olivetti's quotation on the Milan bourse, where its total market capitalisation stood yesterday at L2,762bn (\$1.45bn), the company's shares are already listed in Paris, Frankfurt and Geneva. The strategy now is to achieve a

broad spread of share trading in continental Europe during 1985 and then to seek simultaneous quotes in New York and London by early 1986.

The Wall Street quotation, which could also involve an issue of between U.S.\$50m and \$100m in new shares, was originally scheduled for this year. Last April Olivetti said it was postponing the issue until 1985 in view of "uncertainty on the American stockmarket and the restrictive time limits for the fulfilment of technical requirements."

## Return to black forecast by VW

By John Davies in Frankfurt

VOLKSWAGEN, the West German motor vehicle group, will report a profit this year. It has made considerable headway in dealing with deep-rooted problems which caused DM 315m (\$167m) in the previous two years.

At the same time, VW has voiced concern about the unsettled state of the West German car market, where orders are suffering from the controversy about stricter emission controls. On the other hand, VW sees further good prospects in the U.S.

The turnaround to a profit for 1984, which VW so far is reluctant to estimate, is a notable success for Dr Carl Rohlf, who took over as chief executive in 1982 just as the car group was plunging deeper into trouble.

Even so, VW says that the profit, while a major step ahead, is still satisfactory. There has been considerable speculation that VW may be able to resume paying a dividend after omitting a payout for two years in succession. But VW has declined to comment on this.

The company, which is 20 per cent owned by the Federal Government and 20 per cent owned by the state government of Lower Saxony, last paid a dividend of DM 5 per share on its 1981 results. It made a group loss of DM 36m in 1982 and DM 215m last year.

This year has been greatly helped by the strength of the U.S. dollar, which has boosted U.S. sales and earnings in D-Mark terms. It has also gained from intensive rationalisation measures and much improved export sales.

Its Latin American operations, as well as its Triumph Adler office equipment subsidiary, will again report losses. However, it has considerably reduced its loss in Brazil, where it has carried out major restructuring.

VW expects group worldwide sales to rise 12 per cent to about DM 45bn this year, despite a drop in output during the West German metal industry strike in May and June.

Sales by its Audi subsidiary are expected to show a 9 per cent increase to about DM 9bn.

The group expects to deliver about 2.16m VW and Audi models to customers worldwide this year, 2.6 per cent more than last year.

Deliveries in West Germany will approach last year's level at 722,000, while deliveries in European export markets will rise 2.7 per cent to a record 625,000.

In the U.S. sales are up a hefty 17.5 per cent to 250,000.

This advertisement complies with the requirements of the Council of The Stock Exchange.



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Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange") for the Notes to be admitted to the Official List.

Interest on the Notes will be payable semi-annually in arrear in each January and July commencing in July 1985.

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19 December 1984

FINANCIAL TIMES  
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## Aga's control of Uddeholm rises over 50%

By Kevin Dons, Nordic Correspondent

AGA, the Swedish industrial group, has strengthened its grip on Uddeholm, the tooling, steel and hydro-power group, with the acquisition of further shares worth around SKr 39m (\$41m).

AGA said yesterday that it now controls directly, or indirectly, more than half of the votes in Uddeholm, which will be consolidated in AGA group financial statements from December 31.

Last year Aga had a turnover of SKr 5.3bn and a workforce of some 11,300. Uddeholm expects a group sales of around SKr 2.4bn this year and has a workforce of 2,700.

AGA's control of Uddeholm rises over 50%.

This year has been greatly helped by the strength of the U.S. dollar, which has boosted U.S. sales and earnings in D-Mark terms. It has also gained from intensive rationalisation measures and much improved export sales.

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In the U.S. sales are up a hefty 17.5 per cent to 250,000.

All of these securities having been sold, this announcement appears as a matter of record only.

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December, 1984

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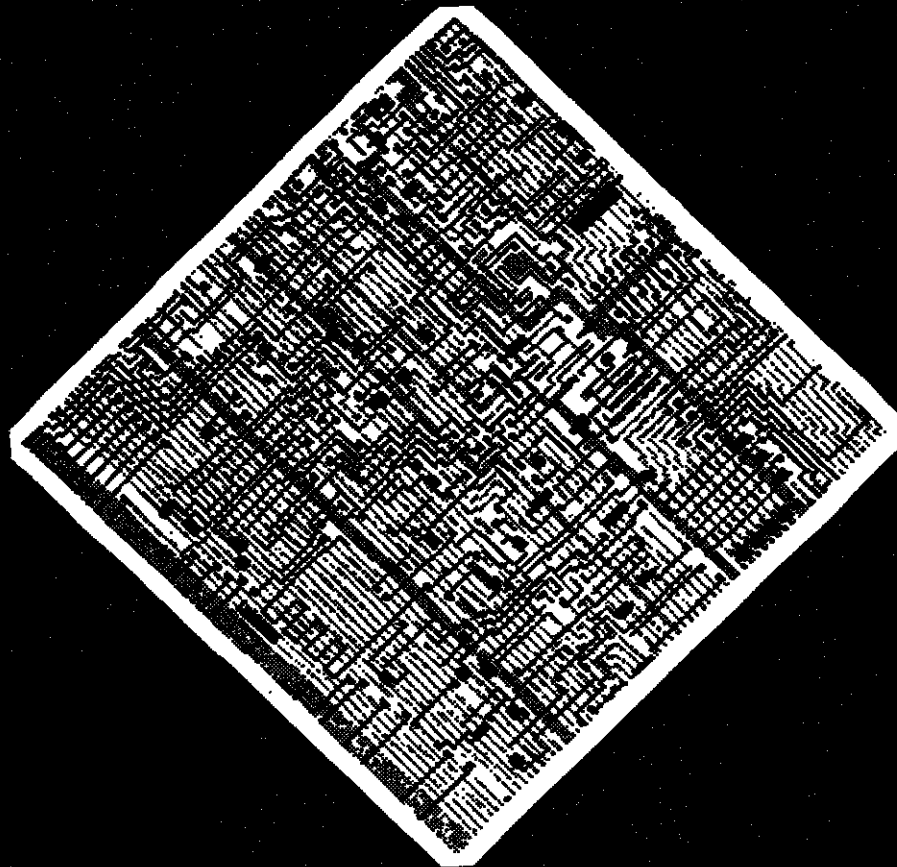
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Return to black forecast by VW

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INTL. COMPANIES & FINANCE

David Dodwell on Hong Kong's new Banking Commissioner  
Fell takes on troubleshooter role

MR ROBERT FELL, who, at the age of 63, has just been appointed Hong Kong's Banking Commissioner, seems an improbable troubleshooter. But that is the mantle he has been asked to wear in the British Colony's fast changing financial services industry.

He was poached in October, 1981 from the London Stock Exchange, where he had been chief executive for five years; he has spent the last three years as Hong Kong's Commissioner for Securities and Commodities Trading, improving the credibility of the regulatory role, and preparing the ground for major reforms in the local securities industry.

His move to head the Banking Commission—with an almost identical brief—follows the resignation of Mr. Colin Martin, who had been Banking Commissioner since 1971. There has over the past year or so been mounting criticism of the Commission, as scandals linked with the collapse of deposit taking companies like Dollar Credit, and that of Hang Lung Bank in October, 1983, have undermined confidence over its effectiveness in monitoring the territory's banking sector.

"If the Hong Kong Government want me to do it, why not?" Mr. Fell asks. "Banking Commission and Securities Commission, they are all part of the regulatory scene." Mr. Fell, a career civil servant, has an unimpaired record in a number of posts, including an unpollished Cumberland accent. This is not, perhaps, the usual stuff of which troubleshooters are made, nor is it a role he has sought. When he was appointed Hong Kong's Securities Commissioner in 1981, he was convinced he would be "shoplifting" while the

Colonial Government found a permanent man for the job: "I will be in Hong Kong for six months," he said at the time.

His starting point for reforms at the Banking Commission will be a secret Bank of England report prepared in April this year by a team from its banking supervision department headed by Mr. Brian Gent. After an investigation into the Hang Lung collapse, the team complained that the Banking Commission was not adequately protecting bank depositors, partly because it was preoccupied with technical breaches of the banking ordinance and failed to make wider judgments about banks and their obligations.

With or without the Bank of England report, the Hang Lung Bank collapse was a watershed," Mr. Fell notes. "The Government had to pick up the tab, because in a modern economy you can't just walk away from a bank failure."

"Banks are in a privileged position, and because of that have to act in a particular way. The authorities have the right to know more, and a laissez-faire attitude no longer works."

"The report is no more than a starting point," he cautions. "Time has already moved on. We have to decide what is possible in Hong Kong, and what is within our resources. This is not the City of London, and the banking commission is not the Bank of England, so there are constraints on us." Mr. Fell is backed up by Mr. Richard Farrant, the newly-appointed adviser loaned to the Commission for two years from the Bank of England's supervision department — and Mr. Fell aims to have a policy statement ready for Hong Kong's Executive Council by

the end of January. This will lay down a timetable for reforms to be tackled in 1985.

One of the highest priorities will be to "move closer to auditors," Mr. Fell suggests. Bank auditors stand in future to have a responsibility to provide early warning signals to the Commission where a client is getting into any kind

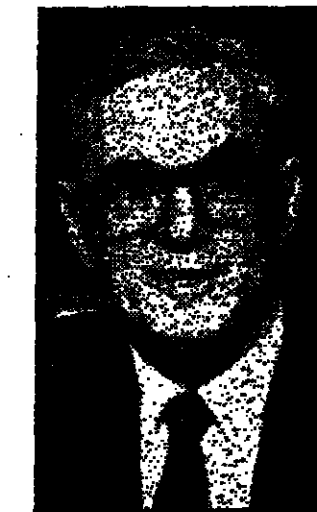
however, will be the introduction of more rigorous disclosure rules for public companies.

Mr. Fell is expected to succeed in part because he appears as a man with no career to chase, and with an authority rooted outside the Hong Kong's civil service with its "incessant" reputation. He has earned a reputation as an independent mover whose only interest is in the creation of a better system. "As regulators, we are trying to make the market clean for the benefit of the operators themselves — whether they are in the stock market or the banking community — and if we manage that, we will automatically protect savers and their deposits," he says.

"There have been no particular signs in the past that the lack of disclosure here has been a hindrance to the flow of money. There is, nevertheless, a feeling that the market would be a better market with greater disclosure."

He makes light of the fact that he has no professional banking experience — partly because of a conviction that the regulator's job is simpler, whatever part of the financial sector he is regulating, partly because there is an accelerating trend towards the creation of "a single financial market," and, no doubt, also because he is underplanned by 100 expert-consultants and a high-flying adviser from the Bank of England.

Mr. Farrant, who is 39, only recently returned to Threadneedle Street after putting the Isle of Man's banking industry — shaken to its foundations by the collapse almost three years ago of the Savings and Investment Bank — back on its feet.



Mr Robert Fell

of difficulty, Mr. Fell comments. "They have a duty to us as guardians of the public and the public purse."

Local bankers seem confident he can bring changes where predecessors have failed. This is partly because of the foundations he has laid for change in the securities industry. The unification of the Territory's four jealously-competitive stock exchanges will take place in 1985, as will the establishment of a future exchange. The 1985 development, most important of all,

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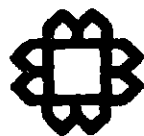
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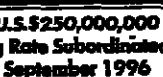


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Yamaha shows first-half improvement

By Our Tokyo Staff

YAMAHA MOTOR, the world's second largest manufacturer of motorcycles, swung back into pre-tax profits of ¥1bn in the half year to October 30, from the previous first half loss of ¥13.9bn and the company posted a net loss of just ¥0.9bn, compared with a deficit of ¥14bn.

Domestic sales of motorcycles dropped 7 per cent to 737,779, having been affected by inventory adjustments at domestic dealers. Meanwhile, motorcycle exports centring on large models to western countries advanced by 11.7 per cent to ¥44.6bn. Sales of out-board engines and three-wheel cars, mainly to the U.S. market, fared well.

For the full year to April 1985, Yamaha projects full-year motorcycle sales of 1.55m, up 15 per cent, with domestic sales of 680,000 units and exports of 900,000 units. Sales are projected at ¥380bn, up 12 per cent, full-year pre-tax profits of ¥1bn, and net profits of ¥1bn.

Bell Group takes profit on Elders

By Lachlan Drummond in Sydney

A WEEK after threatening to take over the company, Mr Robert Holmes a Court yesterday made a profitable exit from Elders Ltd, grossing around A\$6m (US\$3m) in capital profits and dividends from a stake of 5.5 per cent built up in the brewing finance and rural services group in the past three months.

His Bell Group's 13.4m shares were sold to clients of Hill Samuel Australia, with South Australian Brewing Holdings emerging with 8.5m shares bought at A\$3.40 a share to take its holding from just over 1 per cent to 4.7 per cent.

SA Brewing is 23 per cent owned by Elders following its takeover of Carlton and United Breweries this year, and the purchase by the South Australian brewer is said to leave Elders executives satisfied that they have insulated themselves from the danger of takeover by securing friendly hands for more than 50 per cent.

Support for Japanese tax move

By YOKO SHIBATA IN TOKYO

A RESEARCH commission of Japan's ruling Liberal Democratic Party which is considering the country's tax system has decided to back the imposition of a withholding tax on income accruing from the transfer of zero-coupon bonds issued by foreign corporations from next April.

Zero-coupon bonds have been extremely popular in Japan because the capital gain from sales of such bonds before maturity are tax free.

The LDP's Tax Research Commission and the Ministry of Finance (MoF) have also agreed on the need to impose a 20 per cent withholding tax on interest and dividend earnings on foreign bonds and securities as from

the start of the next fiscal year. Japanese corporations and individual investors bought foreign bonds and stocks worth some ¥3,120bn (\$12.6bn) in the year to March 1984.

The MoF's plans to impose such a tax are likely to provoke strong criticisms from both Japanese corporations and the U.S., as it will run counter to the government's basic posture of deregulating and internationalising the country's financial and capital transactions.

Zero-coupon bonds are used as an effective means of getting around the government's tightened taxation on interest and dividend earnings. Sales of zero-coupon bonds were sus-

pending in March 1982 by the MoF in a bid to halt the massive capital outflow from Japan which was a major contributing factor to the year's weakness.

Sales of zero-coupon bonds on the domestic market were not allowed to resume until February 1983. Despite restrictions imposed on sales—held to only one third of the total amount issued with each securities house limited to marketing not more than 10 per cent—zero-bonds are still attractive for wealthy investors. Sales topped \$100m in July this year.

However, there are critics of the way the tax system treaty such bonds, which are seen as a hot bed of tax evasion.

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FOREIGN BANKS IN NEW YORK

The Banker in the March issue will be publishing its annual study on the expansion of New York as an international banking centre. The study will again include the full listing of every foreign banking operation—Branch, Agency, Representative Office or Subsidiary—active at the end of 1984. Location, management, staffing and status are detailed in full. Banks, Financial Institutions and Suppliers to the Banking Industry wishing to demonstrate their commitment to New York's international banking expansion by advertising in this important study should contact:

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INTL. COMPANIES & FINANCE

# MacMillan Bloedel reorganisation takes time in coming to fruition

BY BERNARD SIMON, RECENTLY IN VANCOUVER

IT IS TAKING an uncomfortably long time for MacMillan Bloedel, Canada's largest forest products company, to reap the full benefits of a three-year drive to slash costs, modernise its plants and reorganise its corporate structure.

The company posted a meagre C\$7.5m (US\$5.7m) profit in the three months to September 30, a result little more unimpressive than the earnings of C\$9.6m a year earlier. Sales, on the other hand, bounced up by 21.3 per cent to C\$608m (US\$457m). Prospects for next year are uncertain. Mr Raymond Smith, MB's president, cautions: "1985 is a wait-and-see year—and that might be the optimistic view."

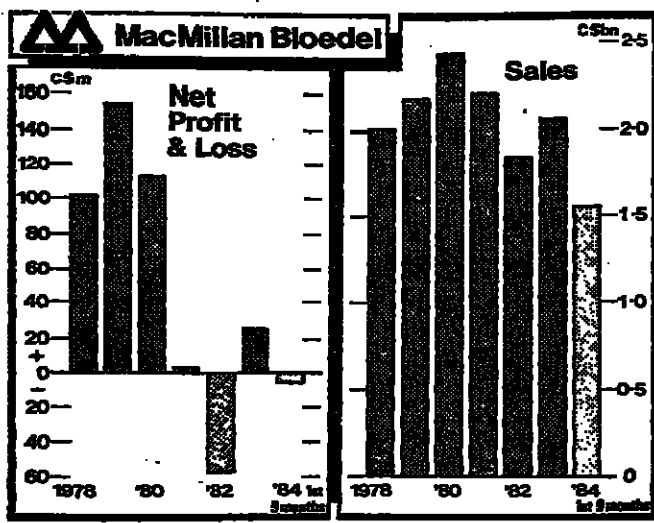
Despite realising C\$400m from the disposal of assets (including its Vancouver head office building) and cutting overheads by C\$150m a year, MB's balance sheet is still burdened by C\$48m of interest-bearing debt.

Mr Smith, a professional trumpet player for a time before he joined MB in 1967, says that the main plank of the company's financial strategy "is still to get that debt to manageable levels." Until then, a string of capital projects—each costing C\$30-40m—has been delayed. The company raised almost C\$50m from an issue of common shares in June 1983, and some analysts think another infusion of capital may be on the cards.

### Operations span a wide range of forest products

MB's operations span a wide range of forest products, including logs, pulp, newsprint, building materials and packaging. Recent measures to improve profitability have centred on a shift of the product mix away from low-value commodities to specialised manufactured items. According to Mr Smith, the aim is to achieve "greater influence over our destiny than simply accepting the results of housing starts performance and hoping the highs more than offset the lows."

Mr John Duncanson, an analyst at McLeod, Young, Weir, the Toronto stockbrokers,



estimates that containerboard and packaging will rise to 25 per cent of MB's sales in 1985, from 19 per cent four years ago, while the contributions of lumber and pulp will slide from 32 per cent and 15 per cent respectively to 28 per cent and 10 per cent.

Typical of the high-value items which the company wants to sell in greater quantities is Parallam, a structural product made from long strands of wood and a waterproof adhesive. The ingredients are pressed into a continuous rectangular beam which can be cut to any length to suit customers' needs.

MB is nearing the end of a C\$1.2bn investment plan to adjust its plants to these new demands while bringing down unit costs.

The capacity of several paper machines has been raised, and modifications made to produce newsprint suitable for quality colour reproduction. Output of thermo-mechanical pulp is rising to replace higher-cost chemical pulp. A new sawmill at Chemainus, on Vancouver Island, due to be commissioned later this month, will turn out two-thirds of the volumes of the mill it is replacing, employing fewer than one-quarter the number of workers.

Such signs of progress have so far been overshadowed, however, by a number of serious setbacks. Depressed lumber prices are a major drag on all North American timber growers. Despite their eagerness to sell more processed

products, British Columbia producers are having to ship record volumes of raw logs, mainly to Japan and China.

Over-capacity has recently reversed a rise in pulp prices, and Mr Smith expects a similar development in the newsprint market in 1985.

In addition, MacMillan Bloedel has problems of its own. The British Columbia forest industry is divided into two distinct regions, inland and coastal. MB has the misfortune to be based on the coast (including offshore islands), where rugged and remote terrain coupled with a scattered variety of tree species and sizes raise logging costs to double those of inland forests.

British Columbia as a whole has maintained its 18 per cent share of the U.S. lumber market, but the proportion supplied by inland producers has risen at the expense of MB and other coastal companies. To make matters worse, the market share of Eastern Canadian producers has tripled in the past 15 years.

Mr Smith dismisses suggestions that MB should expand into the hinterland, saying: "I'd rather deal with what we have and make that work." For instance, the company is trying to capitalise on vast holdings of valuable red cedar by launching a campaign to encourage greater use of cedar for home building and decoration, as a replacement for diminishing supplies of U.S. redwood. MB is also examining the use of

low-cost cedar chips for pulping. High labour costs and endemic industrial unrest have further weakened British Columbia's forest companies. Strikes or lock-outs have disrupted the industry during five of the past eight labour contract negotiations. A 10-week stoppage earlier this year pushed MB into a C\$17.5m loss over January to March.

In a bid to weaken the trade unions' bargaining power, the Province's 14 major pulp and paper companies have asked the authorities to allow negotiations between union branches and individual employers to replace the present system of industry-wide bargaining.

MB has lowered its dependence on British Columbia by establishing—and recently expanding—a large facility at Pine Hill, Alabama. Pine Hill produces lumber, plywood and packaging materials. The C\$230m expansion has raised its annual capacity to 600,000 tons of linerboard and corrugated paper a year, equal to 5 per cent of total U.S. capacity.

MB strengthened its European packaging operations last year by merging them into a joint venture with Jefferson Smurfit, of Ireland, and the Swedish group Svenska Cellulosa. According to Mr Smith: "Fifty per cent of the new entity is worth more than 100 per cent of the old."

### Hopes for upturn in profits centred on lumber prices

Hopes for a possible upturn in profits next year are centred on higher lumber and newsprint prices. Mr Duncanson estimates that if MacMillan Bloedel follows the Eastern Canadian producers' intention of raising newsprint prices next April, its earnings will move up by 75 cents a share. Each US\$10 rise in lumber prices will, on his figures, raise income by another 24 cents a share.

Despite Mr Smith's caution, several analysts are optimistic that with the bulk of its investment plan completed, MB will make substantial progress towards reducing its debt next year.

*These securities having been sold, this announcement appears as a matter of record only.*

New Issue

Can. \$80,000,000  
(3,200,000 Shares)

## Hammerson Canada Inc.

9.12% Cumulative Redeemable Retractable Preferred Shares, Series A

Unconditionally Guaranteed by

The Hammerson Property Investment and Development Corporation plc



### Retraction Privilege

The Series A Preferred Shares will be retractable at the option of the holder on December 31, 1989, December 31, 1990 and December 31, 1991 at Can. \$25.00 per share, plus all accrued and unpaid dividends.

Price: Can. \$25.00 per share

### Wood Gundy Inc.

Dominion Securities Pitfield Limited

McLeod Young Weir Limited

Nesbitt Thomson Bongard Inc.

Richardson Greenshields of Canada Limited

Waiwyn Stodgell Cochran Murray Limited

Merrill Lynch, Canada Inc.

Burns Fry Limited

Midland Doherty Limited

Pemberton Houston Willoughby Incorporated

Bell Gouinlock Limited

Bache Securities Inc.

F. H. Deacon, Hodgson Inc.

Burgess Graham Securities Limited

Molson Rousseau Inc.

Geoffrion, Leclerc Inc.

Kleinwort, Benson Limited  
Financial advisor in the UK to the Guarantor

December 1984

*These securities having been sold this announcement appears as a matter of record only.*

£30,000,000

## American Express Overseas Finance Company N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed by

## American Express Overseas Credit Corporation Limited

(Incorporated with limited liability in the Island of Jersey, Channel Islands)

10¾ per cent. Guaranteed Notes due 1989

Issue Price 100 per cent.

Morgan Grenfell & Co. Limited

Shearson/American Express International Group

American Express Bank International Group

Baring Brothers & Co., Limited

County Bank Limited

Dai-ichi Kangyo International Limited

Dresdener Bank Aktiengesellschaft

Kleinwort, Benson Limited

Lloyds Bank International Limited

Samuel Montagu & Co. Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

J. Henry Schroder Wagg & Co. Limited

Bank of Tokyo International Limited

Hambros Bank Limited

Bank Brussel Lambert N.V.

Kidder, Peabody International Limited

CIBC Limited

Morgan Guaranty Ltd

Citicorp Capital Markets Group

The National Bank of Kuwait S.A.K.

Continental Illinois Capital Markets Group

Nomura International Limited

Daiwa Europe Limited

N. M. Rothschild & Sons Limited

de Zoete & Bevan

Saitama Bank (Europe) S.A.

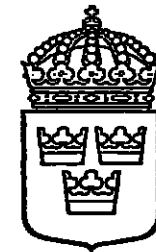
Girozentrale und Bank Der Österreichischen Sparkassen Aktiengesellschaft

Sanwa Bank (Underwriters) Limited

Yamaichi International (Europe) Limited

Tokai International Limited

*These securities having been sold this announcement appears as a matter of record only.*



£100,000,000

## Kingdom of Sweden

11 per cent. Loan Stock 2012

Issue price £91.976 per cent.

Morgan Grenfell & Co. Limited

Samuel Montagu & Co. Limited

S.G. Warburg & Co. Ltd.

Baring Brothers & Co., Limited

County Bank Limited

Kleinwort, Benson Limited

J. Henry Schroder Wagg & Co. Limited



UK COMPANY NEWS

Trident's £13m in year of further consolidation

Trident Television pushed pre-tax profits up from £10.29m to £12.84m in what the directors describe as "a year of further consolidation".

The result has been accompanied by a boost in the dividend. A final payment of 5.8p, against 4p, lifts the total to 7.5p, an increase of 36 per cent over last year's 5.5p. Earnings per share rose by 6.3p to 16.9p.

Gaming activities contributed more at £6.49m, against 5.45m. The Clermont and Victoria Casinos experienced increased levels of business in the summer following capital investments on redecoration and improvements.

Also, the new Connoisseur opened in May at the Royal Garden Hotel, Kensington, and made a "promising contribution" and business has "steadily increased." Construction of the Gloucester Sporting Club at the Gloucester Hotel, Kensington, to replace the Village, is well advanced.

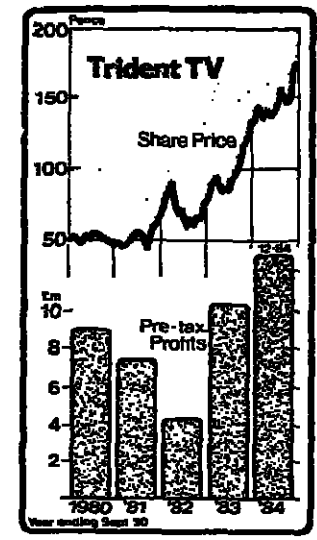
A long-term lease has been entered into with Yorkshire Television for Trident's studios. Net rental income for these, the Tyne Tees studios, and leased plant and equipment increased from £1.7m to £2.4m.

Net interest income rose fivefold to £1.5m, reflecting disposals and a stronger cash flow from operations, the directors state.

Group turnover for the 12 months ending September 1984 was down slightly at £29.83m (£30.63m) but trading profits were higher at £6.84m (£6.09m).

Income from associates (Yorkshire Television and Tyne Tees Television) amounted to £2.2m (£2m). Total investment income and interest received came to £4.06m (£2.19m).

The tax charge was £4.6m (£5.24m). There was an extra-



Mr. Gwyn Ward Thomas, chairman of Trident Television

ordinary credit of £3.91m (debit £314,000), which took account of profit on sale of associates £4.43m, subsidiary disposals £0.58m (loss £0.37m), property sales £1.51m, rationalisation costs £0.9m, related tax £2.83m (credit £0.05m), and release of deferred tax £1.14m.

**comment**

Now that Trident Television has disposed of all of its peripheral interests, the management's hands are more free to wring the best returns from the gaming clubs. Not that these are inadequate—a 20 per cent increase in gaming profits and a 45 per cent hike for the final dividend were enough to lift the "A" shares 9p to 176p, where the price is supported by a more than twice covered 8.3 per cent yield. Yet Trident's casinos are

attracting less of the punters' cash than might be expected from their estimated 19 per cent share of London's gaming tables. The new Connoisseur still has more to go for, while the Gloucester Sporting Club will enhance Trident's presence at the lower end of the market when it opens in February, although it is unlikely to make a major profit this year. The £29.5m cash pile—almost 60p per share—will not be overlooked by potential predators. But having just cleaned up its corporate structure, defensive diversifications are not Trident's style, and the focus will be on the core activities for some time yet. Around £15m pre-tax looks in reach for the current year, which puts the shares on a fairly valued prospective multiple of 9.2 after a 40 per cent tax charge.

Bestobell appoints recovery specialist

By Alexander Nicoll

Mr John Dowling, who presided over a turnaround at Henlys until the garage group was taken over by a Hawley Group/British Car Auctions associate earlier this year, is to become chief executive of Bestobell, the engineering components group which makes valves, seals and control instruments.

The appointment follows the departure last month of Mr Donald Spencer following boardroom concern over Bestobell's financial performance. The company's profits have been falling partly because of losses on two power station contracts in Australia.

Mr Dowling, 62, has a reputation as a recovery specialist. He was chief executive of Aberdare Holdings and Charrington Industrial Holdings before Henlys.

Mr Sandy Marshall, 59-year-old chairman of Bestobell, said Mr Dowling was the right man for this point in the company's cycle. Although Bestobell was not a candidate for a full-scale turnaround, there was scope for recovery in some of its operations, especially in the Southern Hemisphere, he said.

Lower profits for J. & H. B. Jackson

FOR THE year ending September 30 1984 pre-tax profit of J. & H. B. Jackson fell from £3.58m to £2.67m, due mainly to a substantially lower surplus from the sale of listed investments of £384,000 compared with £1.81m last time.

This Coventry-based metal merchant, forger and engineer, is nevertheless increasing the final dividend from 0.95p to 1p net, making 1.75p for the year, against 1.7p.

On turnover ahead at £30.74m (£23.29m) the group's trading profit was little changed at £1.7m against £1.77m. Tax took a lower £756,000 (£851,000), and there were extraordinary debits of £15,000 (£13,000). Net earnings per 5p share were stated as 7.4p compared with 11.1p.

Michael Cassell on a major property group's potential Taking stock in an era of change

THIS WEEK'S better-than-expected results from Stock Conversion and Investment Trust, one of the UK's biggest and most respected property groups, has added another upwards twist to a share price which has barely paused for breath in the past month.

Such excitement is not normally associated with the type of conservatively-financed, high-quality asset base that Stock Conversion has to offer.

Through Equity Trust, Mr Clark and Mr Levy have held about 22 per cent of Stock Conversion's equity, on top of the combined 10 per cent stake they controlled directly.

The only other major shareholder, with around 8 per cent of the equity, is the Kuwait Investment Office. The KIO might afford—to make a bid for a company likely to cost well in excess of £200m. But its recent decision to try and sell off some of the major buildings owned by St Marins Property Corporation—its UK property investment vehicle—does not suggest it is currently anxious to further expand its British property interests.

An institutional bid is always a possibility in the case of a "blue chip" company like Stock Conversion but the pension funds and insurance companies have not recently shown themselves to be enamoured with the attractions of the property sector.

Another possible predator is John Ritblat's British Land, which earlier this year paid £31m for Wimpey Property's half-share in Euston Centre Properties, jointly-owned with Stock Conversion.

Wimpey apparently got tired of its partner's passive approach to such investments and Mr Ritblat was quick to step in. The deal was a 50 per cent interest in a number of major London office buildings and a 3.2 per cent equity stake in Stock Conversion.

Following the offer by Japan Assets Trust for Anglo Scottish Investment Trust becoming wholly unconditional, the directors say that it was a successful year for financial printing with production including prospectuses for the flotations of Enterprise Oil and Reuters.

lose the services of Mr Hugh Jenkins, the director general of Investments for the Coal Board Pension Funds, who joined the Stock Conversion board only a year ago. He is moving to the U.S. in the New Year to run Hero's U.S. operations.

But the stock market now clearly believes that while Mr Clark's death may represent the end of an era, it could open up a fresh range of possibilities for a company which has displayed all of the potential but little of the necessary enthusiasm, for bigger things.

The most obvious development would be a takeover bid from a company in search of the type of conservatively-financed, high-quality asset base that Stock Conversion has to offer.

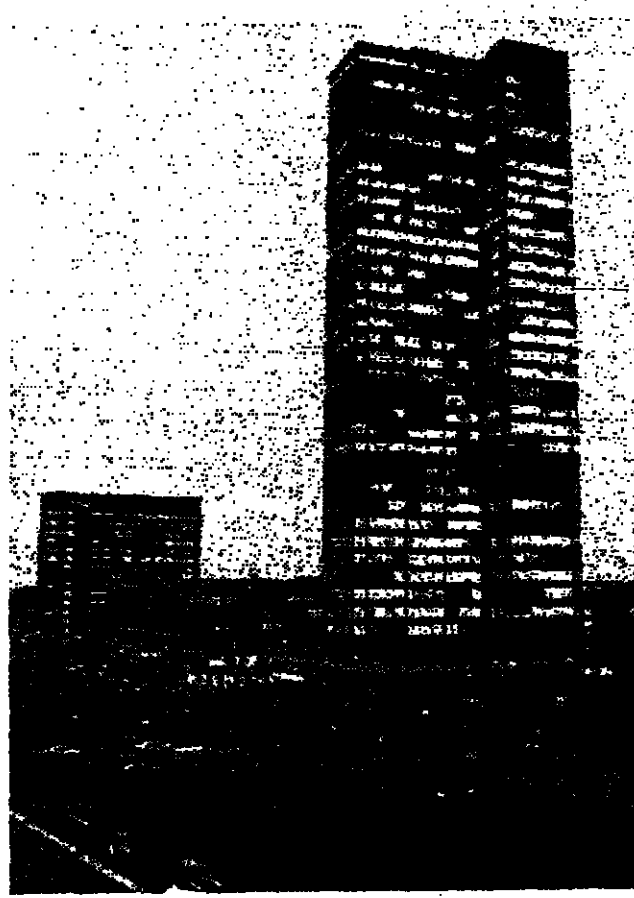
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The Euston Centre on London's Euston Road... one of the group's main property investments

A highly probable alternative is that, with Mr Clark's influence gone, younger in-house managers will at last be given the opportunity to unlock more of the company's potential. Traditionally, it has avoided under-taking developments without the immediate prospect of positive revenue returns, something which has become increasingly difficult in today's market.

A more active and adventurous approach could now begin to emerge, with lower returns being accepted as the trade-off for higher capital growth. The group has recently been buying minority holdings in a significant number of properties and this process could logically be extended as part of a more aggressive attitude towards overall portfolio management.

Stock Conversion has not been best-known for its generous dividend distributions and, here at least, signs of a fresh approach are already evident. This week's figures for the half-year up until the end of September were accompanied by a 25 per cent increase to 2.5p in the interim dividend.

High dealing profits and rent reviews helped push up pre-tax profits by £1.7m to £3.45m and the City is now looking for a year-end total nudging £19m against £17.4m in 1983-84.

Given the opportunity, there seems little doubt that an independent Stock Conversion could successfully mastermind the next phase of its development and build on the legacy established by its two famous founding fathers. Any predator with other ideas will certainly be expected to pay a high price to change the company's destiny.

Net asset-value per 25p share of J. & H. B. Jackson Investment Trust totalled £38.6p (£38.6p) at October 31 1984. Attributable revenue for the six months to end-October improved, from £295,000 to £310,000 after deducting tax of £17,000.

Earnings per share amounted to 0.89p (0.83p). The interim dividend is 0.55p (0.5p) net and the present intention is to pay at least a maintained final 2.5p. Interest charges were cut to £207,000 (£458,000).

Earnings improved by 2p to 14p to 50p share. The interim dividend is a same-again 2.2p.

Although difficult trading conditions persist in some areas of Benjamin Priest Group, the benefits of the reorganisation and other economies are beginning to have a favourable impact on results, the directors state.

Full benefits have not come through in the first half ended September 30 1984, but the group has earned a small profit of £4,000, compared with a previous loss of £160,000 in the half-year turnover came to £14,93m (£19,02m).

The proposals for an improvement in the conversion figure attaching to Altkem Benz's 10 per cent convertible unsecured loan stock 1990-91 for the 1984 conversion period have become unconditional.

**EQUITABLE UNITS**

Daily prices as at 18 December 1984

Unit	Price	Div	Yield %
Far Eastern	50.0	5.0	10.0
Gilt & Govt	50.0	5.0	10.0
High Income	50.0	5.0	10.0
Mid American	50.0	5.0	10.0
Pelican	50.0	5.0	10.0
Property	50.0	5.0	10.0
Special Sit	50.0	5.0	10.0
US Property	50.0	5.0	10.0
Worldwide	50.0	5.0	10.0

**Hollingbery share sale raises £30m**

Mr Michael Hollingbery raised £30m yesterday when 57m Woolworth Holdings shares were placed on his behalf at a price of 569.15p per share.

The stake represented all but 490,000 of the Woolworth shares the Hollingbery and trusts received earlier this year when Woolworth acquired Comet, the electrical retailer headed by Mr Hollingbery. The sale followed the recent death of Mr Hollingbery's mother and was made in the light of the tax consequences of her death.

The placing was handled equally by Rowe & Pitman, Woolworth's brokers, and James Capel.

Substantial increases in Royal London's bonus rates

Royal London Mutual Insurance Society is making substantial increases as from January 1 1985 in its rates of special final bonus applicable to maturity or death claims in respect of both its ordinary branch and industrial branch contracts.

However, from January 1 the interim interest addition to the new style current personal pension policies will be cut from 12 per cent to 11 per cent per annum compound. Interest additions on these policies are expected to vary in line with medium to long-term trends in interest rates.

1975 to 1980 for entry year 1960. The company is also improving the vesting bonus on its old style individual retirement annuity policies, so that pensions vesting in January 1985 will be 5 per cent higher than those vesting this month.

However, from January 1 the interim interest addition to the new style current personal pension policies will be cut from 12 per cent to 11 per cent per annum compound. Interest additions on these policies are expected to vary in line with medium to long-term trends in interest rates.

This announcement appears as a matter of record only.

# KRUPP POLYSIUS AG

Guarantee and Letter of Credit Facility  
In respect of  
**Yamama Saudi Cement Co. Ltd., Riyadh.**  
Kingdom of Saudi Arabia

Extension No. IV of the Cement Works at Riyadh with a new production line of 3,000 t/day

Arranged by

BANQUE INDOSUEZ	MIDLAND BANK INTERNATIONAL
MARCARD & CO.	TRINKAUS & BURKHARDT

Down Payment and Performance Guarantees DM 143,291,802

Issuing Bank MIDLAND BANK plc

Confirming Bank BANQUE INDOSUEZ

Paying Bank TRINKAUS & BURKHARDT

Participants in both Guarantees and Confirmation of Credit

Banque Indosuez	Letters of Credit DM 254,740,980
Banque Paribas	
Crédit Lyonnais	
Marcard & Co.	
Midland Bank plc	
Trinkaus & Burkhardt	

1984

Following the offer by Japan Assets Trust for Anglo Scottish Investment Trust becoming wholly unconditional, the directors say that it was a successful year for financial printing with production including prospectuses for the flotations of Enterprise Oil and Reuters.

The year's results would have been even better, they say, if it had not been for disappointing results from Multisets. This company's performance is now improving.

Full Corporation's common stock will be listed on the Stock Exchange from December 17. Its common stock is currently listed on the American Stock Exchange, ticker symbol PLL, and this listing will continue.

A greater than expected number of applications has forced The Guidehouse Group, an issuing house, leasing company and management consultancy, to bring forward the closing date for its offer for subscription.

Guideshouse's private offer of 4m new shares at 26p has been about one-and-a-half times subscribed, and the closing date has therefore been brought forward from January 31 to next Monday.

Losses per 20p share were shown at 5.51p (5.88p).

Caffrys, automobile agent and engineer, continued its recovery over the six months to September 30, 1984. Turnover was virtually flat at £48.3m but pre-tax profits pushed ahead from £474,000 to £554,000.

The figures included a surplus of £385,000 (£248,000) on branch rationalisation but also took into account a £394,000 rise in other operating charges to £5.05m. Interest costs amounted to £348,000 (£371,000).

Earnings improved by 2p to 14p to 50p share. The interim dividend is a same-again 2.2p.

Although difficult trading conditions persist in some areas of Benjamin Priest Group, the benefits of the reorganisation and other economies are beginning to have a favourable impact on results, the directors state.

Full benefits have not come through in the first half ended September 30 1984, but the group has earned a small profit of £4,000, compared with a previous loss of £160,000 in the half-year turnover came to £14,93m (£19,02m).

The proposals for an improvement in the conversion figure attaching to Altkem Benz's 10 per cent convertible unsecured loan stock 1990-91 for the 1984 conversion period have become unconditional.

By December 15 valid notices of the conversion had been received from the holders of

LADBROKE INDEX  
Based on FT Index  
936-940 (+3)  
Tel: 01-427 4411

**Granville & Co. Limited**  
Member of The National Association of Security Dealers and Investment Managers

27/28 Lovat Lane London EC3R 6EB Telephone 01-421 1212

**Over-the-Counter Market**

1983-84 High Low	Company	Price	Change	Gross Yield (%)	Dividend	Fullly Paid
142	120	Asst. Int. Ind. Ord.	138bd	8.0	4.8	7.7
158	117	Asst. Brit. Ind. GULS	147bd	10.0	6.8	8.1
53	42	Amalgamated Group	53	1.0	1.0	5.5
43	21	Armitage and Rhodes	41	2.8	7.0	8.1
133	57	Barton Hill	133	3.4	2.8	12.4
58	42	Bry Technologies	46	1.6	7.4	7.1
201	173	CCL Ordinary	173	12.0	6.9	—
152	114	CCL 11pc Conv. Pref.	114ad	15.7	12.8	—
80	100	Carborundum Ord.	72bd	10.7	12.8	—
84	84	Carborundum 7.5pc Pr.	84	10.7	12.8	—
249	82	Cinella Group	82	—	—	—
20	12	Colson Services	20	9.5	8.8	—
206	75	Frank Horne	206	—	—	—
206	75	Frank Horne Pr. Ord.	206	—	—	—
95	25	Frederick Parke	25	4.7	14.8	—
50	32	Georgina Holdings	32	—	—	—
80	30	Ind. Precision Castings	30	27.1	8.2	8.7
129	90	1st Group	129	16.0	7.8	14.4
80	12	James Burroughs	80	—	—	—
285	213	James Burroughs	285	12.7	4.8	9.8
83	82	James Burroughs Sp. Pr.	83	12.8	12.8	—
80	12	John Henshaw and Co.	80	—	—	—
147	100	Linguaphone Ord.	139	—	—	—
100	82	Linguaphone 10.5pc Pr.	100	15.0	16.1	—
120	275	Linguaphone Holdings	120	2.8	18.8	—
175	31	Robert Jenkins	175	—	—	—
74	28	Servotons "A"	28	4.7	20.4	14.2
120	45	Servotons "B"	45	—	—	—
41	370	Telex Holdings	370	4.3	1.2	20.2
28	17	Unibek Holdings	28	1.3	0.0	12.8
28	17	Unibek Holdings	28	1.3	0.0	12.8
278	228	W. S. Vester	228	17.4	7.7	8.6

Prices and details of services now available on request, page 484A



## UK COMPANY NEWS

### Mixed results at Watson & Philip

A FALL in the cash and carry results was more than offset by increases on the delivered grocery and catering sections of Watson & Philip, Dundee-based food group, during the year ended October 26 1984. Trading profits advanced from £747,000 to £973,000 for the period and were boosted by much higher dividends from unlisted investments to make £1.61m at the pre-tax level, compared with £821,000.

The directors look forward "with growing confidence" to the current year. They say there should be continuing profit gains as a result of various actions taken during the last 12 months.

The directors point out that the amount of vacant property left under the company's control, following rationalisation, is likely to cause concern. These costs, they state, will have an increasing impact on 1984/85 although they should only slow, but not prevent, the growth of the company.

Group turnover rose by £14.8m to £83.3m and after cost of sales, gross profits emerged at £8.16m, against £6.71m.

Earnings per 10p share more than doubled from 1.5p to 3.1p and a final dividend of 3.5p (3p) net lifts the dividend to 5p (4.5p).

A divisional breakdown of both turnover and trading profits shows cash and carry £18.5m (£240,000); delivered grocery £19.91m (£12.2m) and £256,000 (£58,000); retail £3.1m (£207,000) and £57,000 (£5,000); catering £18.96m (£7.98m) and £457,000 (£264,000); manufacturing £487,000 (£477,000) and £11,000 loss (£27,000 loss); imports £3.8m (£7,03m) and £45,000 (£98,000). Other net income was £85,000 (£59,000), while interest took £53,000 (£55,000 added).

Net profits amounted to £1.61m (£821,000) after deducting tax of £503,000 (£217,000) and adding in an exceptional tax credit of £315,000.

The directors say the year was of considerable movement in the cash and carry at the Dundee base. The increased competition, which began in mid-1983, intensified and led to some degree of rationalisation and change, particularly in the Glasgow area.

In line with the group's development programme the upgrading of the Kirkcaldy and Dundee depots was completed. The directors say that apart from the Rutherglen closure, the impact of the upgrading and the Glasgow reorganisation came too late to have any beneficial effect on the 1983/84 performance.

They are, however, confident that the changes made will have an immediate impact on the current year and they expect to see a material improvement in this division's fortunes.

The absorption of the Mellis business, acquired at the end of 1982/83, has now been completed and the result is shown from the improved profit of the delivered grocery section, directors state.

In the retail sector the nine wholly-owned Spar shops, acquired in the Mellis transaction, have made a worthwhile contribution to group profits, while the improvement in the catering division's profits continues the trend of the last two years, the directors state.

Some reduction in the market for the supply of products to oil-related operations has resulted in excessive pressure on selling prices.

### Acquisitions lift Brown and Tawse

Brown & Tawse saw its first half profits surge by some 20% on the pre-tax level and looks for a "favourable" full year as the benefits of expansion are realised.

The interim dividend is being stepped up from 1.5p to 2p net, partly to reduce disparity between the two payments.

Boosted by a £501,000 contribution from new acquisitions' profits for the opening six months to September 30 1984 increased from £1.5m to £2.5m, the balance was made up as to £1.7m (£1.34m) from existing businesses and £155,000 (£200,000) from plant sales.

### Western Selection improves

INCREASED pre-tax profits of £516,000 against £405,000 are reported by Western Selection for the year to the end of September 1984. Turnover moved ahead from £5.66m to £6.88m.

The final dividend is raised from 1.5p to 1.7p, while the total for 1984 is £3.7p. Earnings per 20p share are shown at 3.48p (2.28p).

The directors are confident that the group will participate in the growth of the telecommunications industry through its major subsidiary Duratube & Wire. The results for 1983 will depend on the successful completion of an expansion programme and trends on the Stock Exchange. They look forward to another year of "satisfactory results."

Duratube & Wire increased sales by 21 per cent and net profit by 55 per cent. Sales of direct exports increased to £1.42m (£1.38m) and, at the year-end, outstanding orders were the highest level in the company's history.

Having acquired, in May, an additional freehold factory adjacent to the main works at Heathrow, near Heathrow, the capital investment programme has progressed on time and the new plant is expected to start production next spring. The new manufacturing complex will concentrate on the production of a range of external cables which the company was not previously equipped to manufacture, and a broader range of high technology cables which will meet the growing demand at home and, in particular, overseas.

During the year investment dealing profits increased by 27 per cent to £161,066. The value of the investments, held in the portfolio as current assets, was £208,045 above cost, at September 30 compared with £161,988 last year.

Pre-tax profits broke down as follows: Duratube & Wire £330,000 (£212,000); parent company £224,000 (£152,000); and adjustment to provision on investments £62,000 (£41,000).

Tax took £270,000 (£178,000) leaving a profit ahead of £227,000 to £348,000. There was an extraordinary provision for deferred tax this time of £385,000. Dividends will absorb £288,000 (£245,000).

### Oeconics makes up some leeway

WITH PROFITS at £2.78m before tax and turnover at £24.5m, Mr R. P. Aird, chairman of Oeconics Group, considers that the results for the half year to September 30 1984 are evidence of the underlying strengths of this technology services and advanced systems concern.

The comparable figures are £2.37m and £18.97m restated to include the results of MPE & Associates and subsidiaries, and Laser Engineering (Development), acquired last March.

The chairman adds that, as the group is now less vulnerable to seasonal patterns in the offshore industry, which have in the past depressed second-half figures, the prospects for the full year are encouraging. The last full period saw a decline of £2.78m to £3.33m.

The group has started the second half well. In technology services a "useful recovery" from the second half last time can be expected if the improved trading conditions continue to April. In the period under review, turnover reached £24.57m (£15.10m) generating operating profits at £2.78m (£2.53m).

The outlook for the advanced systems division is "very positive," particularly in defence systems. At midway turnover was £10.15m (£3.70m) and the operating result £580,000 (£386,000).

The taxable figure was struck after lower income from related companies at £34,000 (£71,000) and net interest payable at £516,000 (£398,000).

After tax of £400,000 against £531,000, minorities deduction £187,000 (£48,000), and £161,000 (£13,000) preference dividends, earnings are stated at 6.9p per share (6.1p). There is, as usual, no ordinary interim dividend.

Attributable profits came out at £2.19m against £1.79m and the retained balance was up from £1.78m to £2.03m.

Commenting in detail on the performance of the technology services division, Mr Aird says there was some improvement in

### Commercial Union bonus

Commercial Union is maintaining the compound bonus rate on its ordinary with profits policy at 25 per cent and the additional "bonus-on-bonus" rate is being held at 22 per cent.

In addition, Commercial has increased its terminal bonus from 10 per cent to 17.5 per cent of the total sum assured and bonuses for death claims and maturities from January 1 1985.

On self-employed and executive pension plans, the 27 per cent compound bonus rate is unchanged and the additional "bonus-on-bonus" remains at the interim rate of 22 per cent (1983 declared rate 22.5 per cent). For these policies there has been an even greater increase in the terminal bonus from 7.5 per cent to 17.5 per cent of the total sum assured and bonuses at maturity.

For terms under ten years, terminal bonuses are reduced proportionately. The interim bonus rates under both ordinary and pension policies will be the same as the declared rates.

**Yearling rate up**

The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, up one-sixteenth of a percentage point from last week, and compares with 9 1/2 per cent a year ago. The bonds are issued at par and are redeemable on January 2 1986.

A full list of issues will be published in tomorrow's edition.

### Butterfield Harvey cuts losses

Butterfield-Harvey reports sharply lower interim taxable losses of £128,000, against £739,000, and the directors say that this year's outcome should show a return to profit.

Excluding a £780,000 trading loss attributable to Shelvoke Dempster (municipal and special purpose) vehicle other than for purposes of a profit of £1.1m, against £670,000, in the six months to September 29 1984, Harcourt, C. A. Harvey Office Furniture, South Western Marine Factors and Milshaw all returned higher contributions.

Group turnover amounted to £22.25m (£22.61m). Taxable profits were struck after interest of £372,000 (£351,000). There was no tax (£2,000).

Despite the expected upturn, there will again be no dividends for the current year. Available reserves will still show a deficiency, say the directors.

### R. H. Morley

R. H. Morley Group increased pre-tax profits from £81,000 to £72,000 for the half year to September 30 1984, although the directors say that turnover at £1.61m compared with £1.68m, was disappointing.

At the year end in March, Mr H. N. Khan, the chairman of this polythene film and bag manufacturer, stated that the company's activities were at full stretch and it was unable to meet demand until the introduction of new plant and machinery. However, the metalworkers' strike in West Germany resulted in a delay over the installation of the new plant is now fully operational and has shown a marked improvement in the level of production and the cost of production over the corresponding November-December period of 1983.

Stated net earnings per 10p share of 2.5m it will remain company were shown up at 2.67p (2.44p).

Tax took £24,000 (nil). There is again no interim dividend.

### Widney dividend

Pre-tax profits at Widney, Birmingham-based general engineer, rose sharply in the year to September 30, 1984, and the directors say they will pay a dividend of 0.175p, the first payment since 1978.

The result was up from £128,917 to £249,221, and the directors say that current trading conditions remain buoyant. They anticipate another year of progress.

Turnover moved ahead from £4.91m to £5.8m. Tax took £19,184 (nil), and there was a net extraordinary loss of £15,000 (£124,389).

With earnings per share up from a stated 1.5p to 2.3p, the directors restate their intention to pay arrears on preference shares on December 31 next.

### Reed Executive to maintain 47% growth

WITH A 46.8 per cent improvement in taxable profits at the halfway stage, the directors of Reed Executive anticipate that this rate will be maintained for the remainder of the current financial year.

The result for the 26 weeks to September 29, 1984, was £903,000 against £615,000, with most of the increase coming in the employment and travel agents sector. The operating surplus here was £892,000 against £694,000. Self-service drug stores also showed a significant rate of growth, up from £3,000 to £76,000.

The directors comment that they find themselves in two diverse areas of commercial activity, both of which are enjoying continued growth. Group turnover moved ahead from £18.36m to £23.53m.

With regard to the drug stores, the company now has a branch network of 100 shops, having closed one, doubled the sales area of another and opened nine new stores.

The directors have declared an interim dividend of 1p net per 10p share, with earnings per share for the period stated at 6p (5.9p). There was a total payout last time of 1.6p for a 15-month accounting period, when profits reached £1.31m on turnover of £45.37m.

The taxable figure this time was struck after interest charges £23,000 lower at £85,000, and was subject to tax at £270,000. There was no tax charge in the comparable period last time.

In line with growing practice, the directors decided to invite tenders for the appointment of the group's auditors. Coopers and Lybrand have resigned and Deardon Farrow have been appointed in their place.

### Process Systems allocation

For the offer for sale of 16m shares of Process Systems Inc, at 62p per share, approximately 42,000 applications were received for a total of some 216m shares. Of the shares offered 1.65m will be allocated to existing shareholders in the company, who were provided with preferential application rights.

The balance will be allocated on the following basis:

Between 100 and 500 shares—ballot for 100 shares; between 600 and 1,000 shares—ballot for 200 shares; between 1,500 and 5,000 shares—ballot for 350 shares; between 6,000 and 10,000 shares—ballot for 700 shares; for 15,000 shares and above—approximately 7.4 per cent of amount applied for.

It is expected that letters of acceptance will be posted today and that dealings will commence tomorrow.

### Great Western

Profits of Great Western Resources, which is listed in London, rose from £73,000 to £127,000 in the year ended September 30, 1984, equivalent to £103,000.

Revenues came to £14.2m (£885,000) or £1.15m. After tax £28,000 (£14,000) earnings are shown at \$0.01 (nil).

### Davenport

Following a lower surplus on property disposal at Davenport Brewery (Holdings), pre-tax profits fell from £2.76m to £2.43m for the year to the end of September 1984. The property surplus fell from £631,000 to £73,000.

Turnover amounted to £35.49m (£34.01m).

The final dividend has been lifted from 5p to 5.4p, which raises the total from 8.4p to 9p.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALINGS IN THE STOCKS ON THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON WEDNESDAY, 19TH DECEMBER 1984

### ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 17th December 1984, and has issued to the Bank, additional amounts as indicated of each of the Stocks listed below:

£250 m 2 1/2 per cent EXCHEQUER STOCK, 1987  
£150 m 2 1/2 per cent INDEX-LINKED TREASURY STOCK, 2001  
£100 m 2 1/2 per cent INDEX-LINKED TREASURY STOCK, 2011

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 17th December 1984 as certified by the Government Broker.

In each case, the amount issued on 17th December 1984 represents a further tranche of the relevant Stock, ranking in all respects pari passu with that Stock and subject to the terms and conditions of its prospectus, save as to the particulars therein which related solely to the initial sale of the Stock. Copies of the prospectuses for 2 1/2 per cent Exchequer Stock, 1987 and 2 1/2 per cent Index-Linked Treasury Stock, 2001 dated 30th December 1982 and 20th August 1982 respectively, and of the prospectus for 2 1/2 per cent Index-Linked Treasury Stock, 2011 dated 22nd January 1982 (as amended by the supplement to the prospectus dated 9th March 1982), may be obtained at the Bank of England, New Issues, Watling Street, London EC4M 9AA.

Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable, and interest is payable half-yearly, on the dates shown below (in the case of 2 1/2 per cent Index-Linked Treasury Stock, 2001, and 2 1/2 per cent Index-Linked Treasury Stock, 2011, provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Stock	Redemption date	Interest payment date
2 1/2 per cent Exchequer Stock, 1987	24th February 1987	24th February
2 1/2 per cent Index-Linked Treasury Stock, 2001	24th September 2001	24th August
2 1/2 per cent Index-Linked Treasury Stock, 2011	23rd August 2011	24th March
2 1/2 per cent Exchequer Stock, 1987		23rd February
2 1/2 per cent Index-Linked Treasury Stock, 2001		23rd August
2 1/2 per cent Index-Linked Treasury Stock, 2011		23rd August

Both the principal of and the interest on 2 1/2 per cent Index-Linked Treasury Stock, 2001 and 2 1/2 per cent Index-Linked Treasury Stock, 2011 are indexed to the General Index of Retail Prices. The Index figure relevant to any month is that published seven months previously and relating to the month before the month of publication. The Index figure relevant to the month of issue of 2 1/2 per cent Index-Linked Treasury Stock, 2001 is that relating to December 1981 (308.5); the equivalent Index figure for 2 1/2 per cent Index-Linked Treasury Stock, 2011 is that relating to May 1981 (294.1). These Index figures will be used for the purposes of calculating payments of principal and interest due in respect of the relevant further tranches of Stock.

The relevant Index figures for the half-yearly interest payments on 2 1/2 per cent Index-Linked Treasury Stock, 2001 and 2 1/2 per cent Index-Linked Treasury Stock, 2011 are as follows:

Interest payable March	Published in August of the previous year	Relating to July
September	February of the same year	January
February	July of the previous year	June
August	January of the same year	December

Each further tranche of stock issued on 17th December 1984 will rank for a full six months' interest on the next interest payment date applicable to the relevant Stock.

BANK OF ENGLAND  
LONDON  
17th December 1984

This announcement appears as a matter of record only  
DECEMBER 1984

**DBS BANK**  
THE DEVELOPMENT BANK OF SINGAPORE LTD  
(Incorporated in the Republic of Singapore)

**Rights Issue of 58,023,868 New Shares of S\$1.00 each at a price of S\$4.00 per share**

Managed By  
DAWA SINGAPORE LIMITED  
GENERAL SECURITIES INVESTMENTS LIMITED

Underwritten By  
DAWA SINGAPORE LIMITED  
OVERSEA-CHINESE BANKING CORPORATION LIMITED  
POST OFFICE SAVINGS BANK OF SINGAPORE  
GENERAL SECURITIES INVESTMENTS LIMITED  
OVERSEA UNION BANK LIMITED  
UNITED OVERSEA BANK LIMITED

Industrial & Commercial Bank Limited  
Tai Lee Bank Limited  
Arab-Malayan Bank Limited  
Bank of China Limited  
Bank of Communications Limited  
Bank of India Limited  
Bank of Japan Limited  
Bank of Korea Limited  
Bank of Siam Limited  
Bank of Thailand Limited  
Bank of Vietnam Limited  
Bank of West Indies Limited  
Bank of Yugoslavia Limited  
Bank of Zanzibar Limited  
Bank of Zambia Limited  
Bank of Zimbabwe Limited  
Bank of Maldives Limited  
Bank of Mauritius Limited  
Bank of Mozambique Limited  
Bank of Namibia Limited  
Bank of New Zealand Limited  
Bank of Oman Limited  
Bank of Pakistan Limited  
Bank of Qatar Limited  
Bank of Saudi Arabia Limited  
Bank of Singapore Limited  
Bank of Sri Lanka Limited  
Bank of Swaziland Limited  
Bank of Tanzania Limited  
Bank of Uganda Limited  
Bank of Zaire Limited  
Bank of Zimbabwe Limited

another record year with the Woolwich

HOME LOANS UP 38% TO £1,440m

ASSETS UP 26% TO £5,722m

NET SAVINGS UP 48% TO £747m

2,500,000 Investors now with the Woolwich

The Woolwich has continued to respond to the challenges of a rapidly changing market place throughout the past year. We have maintained our position in the forefront of the building society industry, and achieved record volumes of business in all the main areas of our operations.

The very high level of demand for mortgage loans resulted in high and varying interest rates in the market place, and a proliferation of different types of accounts on offer to investors. We believe there is an urgent need for order to be restored and, by aiming for a simplified range of investment accounts and maintaining our flat-rate mortgage pricing policy, we feel the Woolwich is making a major contribution to the future stability and success of the industry.

Looking ahead, new legislation and increasing competition will open up new markets and areas of activity for us, particularly in the provision of a wider range of financial services. The Woolwich sees its primary role as being in the field of housing and home-related services generally, and we will attempt to provide the enhanced and new services our customers require within this context. We hold the firm belief that simplicity is the key to the Society's continued success, and to its ability to meet the challenges of the years ahead.

Extracted from the Statement made by the Chairman, Mr. Alan M. Linnock, C.B., to the 137th Annual General Meeting of the Woolwich Equitable Building Society held on 18th December 1984.

Copies of the Annual Report and the full text of the Chairman's Address are available from the Secretary, Equitable House, London SE18 6AB.

**W**  
**WOOLWICH**  
EQUITABLE BUILDING SOCIETY

If you're really with it—you're with the Woolwich



UK COMPANY NEWS

MINING NEWS

Security Centres 'talks on the future' as chief quits

BY RAY MAUGHAN

Security Centres Holdings will be seeking its third chairman in two and a half years following the resignation yesterday of Mr Brian O'Connor from the board of the burglar and fire alarm group.

BOARD MEETINGS

The following companies have notified date of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's statement.

holder is the Kuwait Investment Office which recently disclosed a 7.5 per cent interest in the Security Centres. The group said that it would be giving "high priority to the creation of a new management structure."

Ladbroke buys Comfort stake from Intasun

The directors of Intasun Leisure Group have announced that in view of the recommended £71m offer from Ladbroke Group for Comfort Hotels, it intends to lapse its offer for Comfort.

Auto Security rights

Of the 14,781,907 new preference shares offered by way of rights by Auto Security (Holdings), 13,829,511 shares (93.71 per cent of the total) have been taken up and the remainder sold at a premium.

Baring to pay £7m total in fund management deal

BY ALEXANDER NICOLL

Henderson Administration, the fund management group, will receive £2m from Baring Brothers for its half-share in their jointly-owned Far Eastern venture, Henderson Baring Management.

Acquisition helps Hawtin

An encouraging contribution has been made to group profits at Hawtin by Gul Wet Suits, acquired last March. For the first three months to end-September pre-tax profits amounted to £1,09m on turnover of £16.55m, against £806,000 before tax on turnover of £9.39m for the eight-month period to end-September 1983.

Grovebell adds 7.5p to Atlanta offer

By Alexander Nicoll

Mr Vasant Advani's Grovebell Group yesterday added 7.5p per share to its equity and cash offer for Atlanta Investment Trust, which made no immediate response.

Mr Advani, chairman of the vehicle distribution and financial services group, said the bid was increased "in deference to Atlanta's share price. We want to finish the whole thing off before Christmas."

Full listing for Framlington

Framlington, the unit trust which joined the Unlisted Securities Market in May 1983, has applied for a full listing on the Stock Exchange.

The company has around 40 per cent of its capital held by the public, the minimum allowed by the Stock Exchange before application for a listing is accepted.

Samuel Props £7m purchase

Samuel Properties is paying £7m to acquire the freehold interests of three office blocks. The property company is to purchase 4 C, Chiswell Street, a 34,000 sq ft London office building and 153-161 The Broadway, Wimbledon, an office and retail investment for a combined total of £3.9m.

CEI £1.6m acquisition

Cambridge Electronic Industries has conditionally agreed to acquire Analytical Accessories for £1.6m in shares. Analytical trades under the name SPECA and operates in the field of infra red spectroscopy and high precision optical systems.

Fergabrook to buy Clifford

The directors of Fergabrook Group, distributor of toys, infant goods, toiletries and leisure goods, have entered into a conditional agreement to acquire Clifford Enterprises.

Aeronautical and General accepts £13m Swiss bid

BY RAY MAUGHAN

THE BOARD of Aeronautical and General Instruments (AGI) yesterday accepted a £13m cash bid from Landis and Gyr, a Swiss group which like AGI is engaged in telecommunications equipment manufacture.

With irrevocable acceptances from funds managed by Rea Brothers, the bid is effectively a shut-out since undertakings to accept have been received for 48.1 per cent of the equity.

Marshall's Universal may sell E. Africa businesses

BY CHARLES BATCHELOR

Marshall's Universal, the vehicle distributor and paper merchant, which earlier this year fought off a £5.5m takeover bid from Grovebell, a motor trade finance group, may sell its East African businesses.

Glass Glover expands interests in Scotland

Glass Glover Group, food distributor and fresh fruit and vegetable importer, is acquiring for £3.1m Rankin's Fruit Markets.

BIDS AND DEALS

Southend Stadium has conditionally agreed to purchase St. Townsend & Sons (Builders) Rare, a major US bottled Scotch which has maintained its position as the fastest growing brand in this category.

California, for U.S.\$7.8m (£4.5m). Highland markets Scoreway Rare, a major US bottled Scotch which has maintained its position as the fastest growing brand in this category.

Royex sets terms for a merger with Pezamerica

BY KENNETH MARSTON, MINING EDITOR

Royex Gold Mining and Pezamerica Resources, two Canadian groups already associated, are planning to merge with Royex becoming the surviving company.

The terms are three-quarters of a Royex share for each share in Pezamerica.

Samantha makes further attempt for Temora stake

THE Samantha-Samson partnership is making another attempt to purchase a 25 per cent stake in the promising Temora gold deposit near Wagga Wagga in New South Wales, Australia.

MINING NEWS IN BRIEF

The Royal Dutch Shell group's Billiton (UK) has decided not to exercise its option to purchase Hemerdon Mining and Smelting's 50 per cent interest in the Hemerdon Ball tungsten and tin project near Plympton, Devon in Devon is owned by the U.S. Amax diversified natural resource group.

This advertisement is issued in connection with the introduction of Hawley Group Limited and in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

Table with 2 columns: Authorized US \$, Issued US \$. Rows show 2,688,000 and 13,000 in Common Shares of US\$0.01 each, and 2,700,000 in Deferred Shares of US\$0.01 each.

Pursuant to Schemes of Arrangement under Section 206 of the Companies Act, 1948 of Great Britain and Section 99 of the Companies Act 1981 of Bermuda, respectively, Hawley Group Limited (the Company) has become the parent company of Hawley Group PLC and Electro-Protective Limited.

Application has been made to the Council of The Stock Exchange for the Common Shares of the Company to be admitted to the Official List. Particulars relating to the Company are available in the Extel Statistical Services. Copies of the statistical card may be obtained during normal business hours on weekdays (excluding Saturdays and public holidays) up to and including 4th January, 1985, from:

Barclays Merchant Bank Limited, 15/16 Gracechurch Street, London EC3V 0BA.

L. Messel & Co., P.O. Box 521, 1 Finsbury Avenue, London EC2M 3QE.

Capel-Cure Myers, Bath House, Holborn Viaduct, London EC1A 2EU.

19th December, 1984

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities.

FRAMLINGTON GROUP plc

(Incorporated in England under the Companies Act 1948 to 1967 No. 1237167)

Authorised SHARE CAPITAL Issued and fully paid £625,000 Ordinary shares of 25p each £500,000 Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Framlington Group plc to be admitted to the Official List.

The Ordinary Shares of the Company have been traded on the Unlisted Securities Market (USM) since May 1983.

Particulars relating to the Company are available in the Extel Statistical Services and copies of such particulars are available during normal business hours on any weekday (excluding Bank Holidays) up to and including 14th January 1985 from:

Laurence, Prust & Co., Basilston House, 7/11 Moorgate, London EC2R 6AH.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

ALLIED CORPORATION advertisement. Includes logo, company name, Japanese Yen 10,000,000,000 6% Bonds Due December 1, 1991, Issue price 100 per cent, and a list of international banks and financial institutions.



SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Wednesday December 19 1984

NEW YORK STOCK EXCHANGE 22-23 AMERICAN STOCK EXCHANGE 23-24 U.S. OVER-THE-COUNTER 25, 34 WORLD STOCK MARKETS 24 LONDON STOCK EXCHANGE 27-29 UNIT TRUSTS 30-31 COMMODITIES 32 CURRENCIES 33 INTERNATIONAL CAPITAL MARKETS 34

WALL STREET

Dip in Fed funds fuels price surge

THE growing conviction that the Federal Reserve is in the process of easing credit policies once again provided the spur for an advance by Wall Street stock markets yesterday, writes Terry Byland in New York. Spurred by a fresh dip in the federal funds rate, stock prices surged higher in heavy trading from the moment the market opened. The Dow Jones industrial average was 13 points up within 20 minutes, and the New York Stock Exchange prices tape ran 10 minutes late as traders struggled with the flow of "buy" orders from private investors. Stock prices turned higher again at mid-session, when Bankers Trust followed the lead of Manufacturers Hanover by cutting its prime rate to 10 1/4 per cent. The other money centre banks were expected to follow suit, and a reduction in the Federal Reserve's discount rate, currently at 8 1/2 per cent, was widely predicted. The afternoon saw stock prices surging ever higher. At the close, the Dow Jones industrial average was 34.78 points higher at 1,211.57 - just short of the 36 point jump on August 3 this year,

and the highest closing level since November 12. Turnover at 189.08m was the highest since the August upsurge, although well short of the 236.6m peak. IBM, Ford Motor, General Motors and General Electric were among the host of issues to record turnover exceeding 1m shares. The American Stock Exchange traded 1.1m American depositary receipts of BATS, the UK tobacco group which is selling its cosmetic division to Beecham. Utility stocks, the immediate beneficiaries of lower interest rates, came in for renewed buying support. The slide in world and U.S. oil prices also pushed airline stocks ahead, adding nearly 10 points to the Dow Transportation average in early trading. Semiconductor issues were strong, and the conviction that the Fed would act to reinvigorate the economy, boosted a wide range of industrial stocks. IBM jumped 3/4 to \$123 1/2, and General Electric at \$66 1/2 put on 1 1/2. Defence stocks surged higher after President Reagan disclosed plans to cut only \$28.1bn from defence spending over the next three years - substantially less than the most pessimistic forecasts. Among the heavy ticket issues to rise sharply were General Motors, 1 1/4 higher at \$77 1/2, Ford 1 1/4 up at \$46 1/2, Honeywell \$2 1/2 up at \$61 1/2, United Airlines 1 1/2 higher at \$45 1/2 and RCA 1 1/2 better at \$36 1/2. Texas Instruments jumped \$5 to \$118 1/2 after the Pentagon ruling on testing problems with the company's microchips. The ruling places the onus for re-testing microchips on the prime contractors. Manufacturers of the testing equipment to move up included Teradyne,

\$2 1/4 up at \$26 1/2 and Genrad, \$1 1/4 higher at \$16 1/2. There were gains in stocks of other semiconductor issues, which are expected to benefit quickly from any reinvigoration of U.S. industry. Motorola gained \$2 1/2 to \$34 1/2 and National Semiconductor at \$12 1/2 gained \$1 1/2. Phillips Petroleum fell 1 1/2 to \$32 1/2 on the continued delay in the Pickens bid saga. After announcing it was seeking the possible sale of its energy business, Pioneer rose 3/4 to \$32 1/2. In the credit markets, federal funds opened at 7 1/2, and Treasury bill rates came down by a further 13 basis points. A move by the Fed to drain reserves with overnight matched sale-purchases, when federal funds stood at 7 1/2 per cent, had only temporary effect and the funds later dipped to 6 1/2 per cent. Banking certificate of deposit rates fell by up to 35 points, helped also by reports that the federal authorities might act to remove uncertainties over Government insurance coverage. Bond prices were a point higher before the market opened, and pauses for profit-taking were brushed aside. Traders were positioning themselves ahead of a discount rate cut, which might come either this week or immediately after the Christmas break. The key long bond closed at 103 1/2, a net gain of 1/2.

LONDON

Reluctance to retreat from peaks

STERLING's fall to the worst ever level in exchange rate index terms effectively dampened investment enthusiasm in London stock markets yesterday. Leading equities, however, showed a marked reluctance to retreat from their current record levels and even recently-beleaguered government securities managed a good recovery from the session's lowest levels. The FT Ordinary share index, which was marginally easier at all six interday calculations, closed a net 1.5 up on the day at a best-ever 939.9. Gilt-edged quotations fluctuated nervously with longer-dated stocks moving from 1/4 up to a net 1/2 down ahead of a marginally better than expected Public Sector Borrowing Requirement for November. Long dated gilts later regained their losses, while the shorts reduced falls to minimal amounts. Chief price changes, Page 24; Details, Page 25; Share Information Service, Pages 27-29

EUROPE

Lower rates underpin the banks

THE PROSPECT of lower U.S. prime rates buoyed most banking shares in Europe yesterday although many centres were closed before they could benefit from Wall Street's opening rally. Bargain-hunters dominated thin Frankfurt trading as investors judged the time ripe to take advantage of some recent losses although the major institutions were noticeably absent. The Commerzbank index rose 8.8 to 1,080.0. Porsche stormed through the DM 1,000 barrier with a DM 25 gain to DM 1,019, although movements of this scale are not uncommon for the car maker. Elsewhere, Daimler scored a DM 4.70 advance to DM 574.50 and VW edged DM 1.10 higher to DM 199.7 ahead of its profit forecast for 1984. Porsche stormed through the DM 1,000 barrier with a DM 25 gain to DM 1,019, although movements of this scale are not uncommon for the car maker. Elsewhere, Daimler scored a DM 4.70 advance to DM 574.50 and VW edged DM 1.10 higher to DM 199.7 ahead of its profit forecast for 1984. Linde led the engineering sector with its DM 10.40 gain to DM 389.40, while Deutsche Babcock earned a DM 1.80 gain to rise to DM 145. Stronger banks saw Commerzbank move DM 2.20 up to DM 169.70 and Deutsche Bank finished DM 3 stronger at a close of DM 381. BHF, which made a strong showing in the previous session, moved against the trend with a 50 pf decline to DM 277. Lufthansa recouped the losses sustained on Monday with its DM 1.20 gain to DM 180.20, just below its high for the year.

The end of the December trading account prompted private investor sales in Paris, while stagnant domestic household consumption in November added to the bearish tone. Foods suffered the most. Trading in Générale Biscuit was suspended as it hit a low of FFr 915, down FFr 78 from the previous session, while BSN moved near its low for the year with a FFr 20 drop to FFr 2,410. Lesieur, still facing a block in the Spanish edible oils market, hit a 1984 trough of FFr 845, a fall of FFr 32. Banks proved one of the few bright spots although Credit Foncier de France slipped FFr 26 to FFr 625. Matra lost all of its Monday gain by falling FFr 30 to FFr 1,745, while in cars Peugeot continued to encounter profit-taking after last week's gains. A mixed to slightly higher Brussels saw scattered gains in most sectors. Non-ferrous metal stock Asturienne gained BFr 8 to BFr 912 following the re-

TOKYO

Advance against the odds

DESPITE profit-taking in blue chip stocks and rapid turnover of incentive-backed issues, share prices closed slightly higher, writes Shigeo Nishitaki of Jiji Press. The Nikkei-Dow market average fluctuated slightly for most of the day to finish 4.54 up at 11,400.21. Volume was 321.67m shares, up slightly from Monday's 289.29m. Falls outnumbered advances by 384 to 361, with 164 issues unchanged. Blue chips had provided a glimmer of hope in Monday's otherwise dull market, but many weakened under profit-taking as many investors were unsure what stocks would be favoured in the new year. Another dampener was continued net foreign selling. Overseas sell orders placed with the big four securities houses yesterday morning outpaced buy orders by 20m shares to 12.5m. Although most quality issues lost strength, Asahi Glass continued to find buyers. Ranking sixth among the 10 most active stocks with 0.56m shares traded, it rose Y8 at one stage, but finished unchanged at Y920. Interest also focused on Casio Computer, which firmed Y10 to Y1,830; while Hitachi shed Y2 to Y880 and Pioneer Y60 to Y2,730. Yamanouchi Pharmaceutical, which led Monday's advance in the sector slipped Y30 to Y2,020 on profit-taking. Other pharmaceuticals gained ground. Toyozoo added Y104 to Y1,060, Mochida Pharmaceutical moved up the maximum Y500 to Y10,700 and Dainippon Pharmaceutical rose Y110 to Y4,610. Some speculative issues rallied sharply as uncertainty over the auditor's report on Nippon Lacc's accounts, which had depressed speculative issues in recent days, was dispelled. Kyokuyo, most active with 13.7m traded, led the rally and gained Y34 to Y308. Pacific Metals and Ino Kaiun, also on the active list, climbed Y30 to Y485 and Y74 to Y435, respectively. The bond market surged on hopes in the U.S. credit market of a cut in the Federal Reserve discount rate. The yield on the benchmark 7.3 per cent government bond, due in December 1983, fell to the year's low of 6.535 per cent from Monday's 6.580 per cent. Many institutional investors were cautious about trading in bonds, however.

KEY MARKET MONITORS. Includes FT-Actuaries All-Share Index, Dow Jones Industrial Average, FT-Ordinary Share Index, and various stock market indices for New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and World.

HONG KONG. A LATE round of profit-taking erased early advances in Hong Kong although a continuation of demand by small investors cushioned the impact of institutional selling. The Hang Seng index, up almost 6 points at the end of the morning session, ended 0.29 lower at 1,188.13 - bringing to a halt the rally which had seen the measure advance almost 50 points over the previous three trading sessions. The consolidation was led by the recently favoured property sector, which featured Hutchison Whampoa, 10 cents lower at HK\$17.20. AUSTRALIA. A WEAKER tone was seen in Sydney with gold shares leading the decline in line with sharp falls in international bullion prices. The All Ordinaries index fell 8.2 to 708.1. SINGAPORE. CONCERN over the future role of the Malaysian Chinese Association as part of the ruling National Front coalition undermined share values in Singapore. The Straits Times industrial index fell back below the 800 level, down 10.08 at 792.28. Volume, however, remained thin, although falling issues outnumbered rises by 23 to 1. SOUTH AFRICA. GOLD shares closed easier in Johannesburg, in line with the lower international bullion price with Western Deep down R1.75 at R88.75. Diamond share De Beers slipped 2 cents to close at R8.14, having recovered from a day's low of R8.05. Mining and other financials were easier and industrials were also mostly lower after a quiet day. CANADA. EXPECTATIONS of lower North American interest rates in the wake of prime rate cuts seen in the U.S., fuelled a sharp advance in share values in Toronto. Gold stocks, however, under pressure from declining international bullion prices, continued their downward spiral. In Montreal, however, shares were easier.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', 'Volume', 'Bid', 'Ask', and 'Last Sale'. Includes sub-sections for 'D-D-D', 'H-H-H', and 'L-L-L'.

Continued on Page 23

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

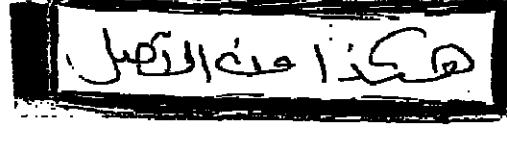


Table of American Stock Exchange Composite Closing Prices, listing various stocks with columns for 12-month high/low, current price, and change.

Continued on Page 24

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, listing various stocks with columns for 12-month high/low, current price, and change.

Continued on Page 24

Notes and footnotes regarding stock prices, dividends, and exchange information.



WORLD STOCK MARKETS

Table of stock market data for Austria, Germany, Norway, and Spain, including company names, prices, and changes.

Table of stock market data for Australia (continued) and Japan (continued), including company names, prices, and changes.

Table of stock market data for Hong Kong, Singapore, and South Africa, including company names, prices, and changes.

Table of stock market data for the Over-the-Counter Nasdaq national market, listing various stocks and their closing prices.

Table of stock market data for London, showing chief price changes and falls for various companies.

Table of stock market data for Canada, including company names, prices, and changes.

Table of stock market data for Montreal, including company names, prices, and changes.

Table of stock market data for Toronto, including company names, prices, and changes.

Table of stock market data for New York, showing closing prices for various stocks.

Table of stock market data for New York, showing closing prices for various stocks.

Table of American Stock Exchange Closing Prices, listing various stocks and their closing prices.

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WORLD STOCK MARKETS

OVER-THE-COUNTER

Table of over-the-counter stock prices including columns for Stock, Sales (thous), High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 24' and 'New York Active Stocks'.

Main table of world stock markets with columns for Stock, Sales (thous), High, Low, Last, and Change. Lists various international stocks and their performance.

Indices

Table of financial indices including New York Dow Jones, Standard and Poors, and various international indices like Australia, Austria, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and the UK.

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Not all American banks are created equal. First American Bank of Virginia, McLean, VA. First American Bank, N.A., Washington, D.C. First American Bank of Maryland, Silver Spring, MD.

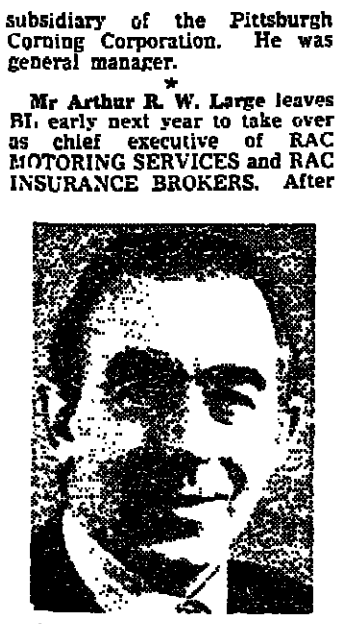


APPOINTMENTS

Reorganisation at Raybeck

RAYBECK has made the following board changes: Mr Ben Haven, in addition to his functions as chairman, is now group managing director and Mr Alfred Simons is now responsible for the group's manufacturing division. Mr Leonard Druckman, who was recently appointed chief executive of the ladies retail division, has joined the board. Mr Ian Merwood, who for the past six years has been finance director of Harris Queensway, has joined the board as director with special responsibility for finance.

financial director of the Ash Group. Mr Graham Hallett has been made director of sales and marketing. His previous position was with RSB Systems for which he served as managing director. Mr Derek Evans has been appointed chief executive of TYRRELL COMMUNICATIONS. He was recently seconded as chief executive to Mercury Communications by Cable and Wireless. HARRIS QUEENSWAY has made the following board appointments from January 1: Mr James Cook to be group finance director and Mr Keith Beattie to be group personnel director. NOVAMARK has appointed Mr Jeremy Fowler, previously chief executive of Aidcom International, as deputy chairman with special responsibility for business strategy and the public flotation, planned for the first half of 1985. Mr David Alford, past president of the Aluminium Federation, has become a non-executive director and chairman of DESIDE ALUMINIUM. Other non-executive appointments to the board are Mr P. A. Woodrow, of Development Capital Group, Mr S. J. Smith, of Charterhouse Business Expansion Fund, and Mr M. J. W. Sellers, of Singer and Friedlander. Mr Derek Childs has been appointed managing director of PITTSBURGH CORNING UK. The company markets Foaming cellular glass insulation and is a subsidiary of the Pittsburgh Corning Corporation. He was general manager.



Mr Arthur R. W. Large, chief executive of RAC Motoring Services

where he was group personnel manager. Mr Hindle was president director general of the division's French operations. R. F. DEVELOPMENT COMPANY has appointed Mr A. S. Cheeseman as managing director from January 1. He joins from Boreham Securities, where he was managing director. Mr H. G. Allen, current managing director, becomes chairman. Mr A. J. Seymour has been appointed director of RED-FERN NATIONAL GLASS. He is managing director of RN Plastics, a wholly-owned subsidiary. Mr Peter Tomlinson will be resigning as managing director of REACON RADIO from January 1 and will be succeeded by Mr Robert Pierson, currently deputy managing director and programme controller. Former British Lion and England rugby international Mr David Duckham has joined the TERN GROUP as a director for marketing and sales. He will spearhead the development of Tern Western, a division of Constructors Tern, which will be based in Swindon. He was a director of the Espley-Tyas construction group. Mr Gerald Pratt has joined HARBEN SYSTEMS as managing director. Mr Pratt was a senior executive at the Mining Research Development Establishment of the National Coal Board, where his responsibilities included the development of high pressure pumping systems. SIBEC DEVELOPMENTS has appointed Mr Permet Power the finance director.

Insurance premium claim fails to justify ship's arrest

GATOIL INTERNATIONAL INC v ARKWRIGHT-BOSTON MANUFACTURERS MUTUAL INSURANCE COMPANY AND OTHERS House of Lords (Lord Fraser of Tullybelton, Lord Scarman, Lord Wilberforce, Lord Keith of Kinkel and Lord Roskill): December 13 1984

ARREST OF a ship in proceedings allegedly arising out of an "agreement relating to carriage of goods in any ship" is invalid in both Scotland and England if there is not a sufficiently direct connection between the contract which is the subject of the claim and carriage of the goods; and where the claim arises out of an agreement to pay cargo insurance premiums the arrest is unjustified in that there is insufficient connection between that agreement and the actual carriage. The House of Lords so held when allowing an appeal by Gatoil International Inc in its action against Arkwright-Boston Manufacturers Mutual Insurance Company and others ("the insurers"), from a decision by the Second Division of the Inner House of the Court of Session, that the insurers' arrestment of a ship, the Sandrina, was incompetent in proceedings arising out of an insurance contract. Provisions relating to Scotland in the Administration of Justice Act 1966 permit, by section 47, the arrest of a ship owned by a defendant to any claim arising out of "(2) ... (e) any agreement relating to the carriage of goods in any ship whether by charterparty or otherwise." LORD KEITH said that the insurers raised an action against Gatoil, claiming payment of premiums on an insurance policy which they said was effected over a cargo of oil shipped from Iran. In order to found jurisdiction over Gatoil and to obtain security for their claim, they arrested the Sandrina lying in the Shetland Islands, on February 24, 1984. It was assumed for present purposes that Gatoil was the owner. There was no question of the Sandrina or any other ship owned by Gatoil, having been involved with carriage of the oil cargo. Gatoil then raised an action against the insurers, seeking recall of the arrestments. Gatoil denied ownership and pleaded that the arrestment was incompetent because the insurers' claim was not one of those specified in section 47(2) of the

CONTRACTS

£14m defence order for Graseby

GRASEBY DYNAMICS, a defence contractor in Cambridge Electronic Industries Group, has been awarded a contract for initial production worth over £14m to supply the BMD with a chemical agent monitor, CAM. CAM, based on research work carried out by Government R and D establishments was designed, developed and underwent initial trials in less than three years. During development Graseby was able to draw on its experience in the detection of explosive gas vapours and had scientific and technical input from Government departments. MATTHEW HALL ENGINEERING has signed a contract worth around £11m with Shell UK Exploration and Production, operating in the North Sea on behalf of Shell and Esso, for the conceptual design of the top-side facilities of its Elder platform. The platform will be

located in Block 211/16, 150 km north east of the Shetland Islands in 157 metres of water. It will have facilities for oil/gas/water separation, produced water treatment/disposal, oil dehydration, and metering together with drilling facilities and utilities. Accommodation will be provided for 90 persons. Major contracts amounting to £3.5m have been placed with MORCEAU HOLDINGS. Work includes: sprayed Fendolite MK II on Barrow-in-Furness gas gathering plant terminal; Viculad board to Centre Court, Wimbledon; and intumescent paint for new facilities at Seazer Service for Gallaher. Work is also due to commence for Wimpey Construction UK on protection for the Daily Telegraph building on the Isle of Dogs. HADEN SCHWEITZER CORPORATION, the U.S. industrial finish-

ing subsidiary of Haden, has been awarded a £4.25m order for the design and construction of a wash and paint system for front end truck parts at the General Motors truck and bus plant in Pontiac, Michigan. The system will include a Hydrospin paint spray booth with a pumped Hydropac waste paint disposal system. The equipment is scheduled to be commissioned in March 1985. WESTLAND HELICOPTERS has won a £5m contract, for which payment has already been received, to supply the Nigerian Government with a purpose-built helicopter store base, completing a turnkey project which includes the sale of Lynx helicopters, training of flight crew and service personnel, as well as support on location for at least two years. The base is to be built at Navytown, near Ojo, some 10 miles from Lagos, with units supplied in modules to be put up on the 50,000 square metre site. The modular buildings are being made by Giltspur Technologies, Southampton. General Motors in the U.S. has placed multiple orders worth over \$5.5m with the BUTLER NEWALL MACHINE TOOL CO, part of the B. Elliott Group. The orders are for the "Camtronic" fully CNC cam-shaft grinder, which is manufactured at the company's Keighley plant. The machine, which has taken 31 years to develop, incorporates advances in cam form grinding technology developed by the company. Mr Irvine Simpson has been appointed company secretary of THE MORGAN CRUCIBLE COMPANY, following the retirement of Mr James Day. Mr Simpson was previously group manager-legal affairs.

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LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Sterling weakness dampens enthusiasm but equity leaders attain peak levels late

Account Dealing Dates
Option
\*First Declares Last Account
Dealings News Dealings Day
Dec 10 Dec 20 Dec 21 Jan 7

wake of BAT Industries' 5664m
agreed bid for Hambro Life.
Insurance displayed small
irregular movements as excitement
ended. Pearl rose 7 to 850p. Equity
and Law, however, shed 5 to 288p
following the interim dividend
announcement. Lloyds
brokers drew selective support
on sterling/dollar influences.

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Dec 18, Dec 17, Dec 14, Dec 13, Dec 11, Dec 10, Year ago. Rows include Government Secs, Fixed Interest, Ordinary, Div. Yield, Earnings, P/E Ratio, etc.

10 am 937.8, 11 am 937.1, Noon 937.1, 1 pm 937.1, 2 pm 937.1, 3 pm 937.4.
Basis 100 Govt. Secs. 15/28. Fixed Int. 1528. Ordinary 1/7/28.
Gold Mines 12/9/28. SE Activity 17/4.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index, High, Low, S.E. Activity. Rows include Govt. Secs, Fixed Int., Ordinary, Gold Mines.

The oil-weakened pound gave
many traders cause to expect a
reaction following the
equity market's recent sustained
advance. On the positive side,
though, lower U.S. Prime
lending rates were welcomed and
it was hoped the Federal
Reserve Board would soon cut
its key discount rate.

The underlying trend in the
trading session in the wake of
the leaders made further
modest progress. Elsewhere,
Henderson Group firm 4 afresh
to 272p in a restricted market,
but May continued to
reflect the disappointing
interim results and shed 5 to 94p.

disappointing interim
figures, shed 3 more to 145p.
Among Food Retailers, Argill
remained a firm counter and rose 4
to 262p, but Associated Dairies
shed that much, to 156p.
Yorkshire moved up 6 to 82p,
while Watson and Phillip firm 4
to 94p, the latter following
near-doubled annual profits.

chairman's statement at
Monday's AGM prompted fresh
selling of Lucas Industries,
which dipped 5 for a two-day
decline of 10 to 257p. Jaguar,
on the other hand, attracted
steady support, much of which
was removed to be from U.S.
sources, finished 5 to the
good at 222p.

Among Properties, Samuel
shed 5 to 149p following news
of property acquisitions worth
£7m to be funded by the issue
of some 4.9m shares.
Textiles made modest progress
under the lead of Courtaulds,
5 better at 129p. Total direct
and a couple of pence to a 1984
peak of 69p following Press
comment which reiterated the
company's potential as a takeover
target. Early on, Witney were
also wanted and touched 63p
before settling a net 3 dearer at 60p;

Oil remained a highly
nervous market ahead of
today's OPEC meeting in
Geneva. BP were marginally
easier at 47p at the outset but
subsequently edged up to close
unaltered at 48p while a strong
buy order, while L.A. Shell,
initially sold down to 315p,
recovered to close 5 up at 325p.

year's low of 890p and General
touched 101p prior to ending the
day 1 off at 810p. Minorca eased
10 to 530p and De Beers lost 6
to a 1984 low point of 355p.

Demand for Traded Options
improved afresh and total
contracts struck amounted to
10,818. The FTSE 100 accounted
for 846 calls and 153 puts.
Once again, attention centred on
British Telecom which attracted
another lively two-way business
and recorded 2,213 calls and
2,552 puts; 1,440 puts were
done in the February 90's. Jaguar
attracted 515 calls the December
200's and 220's accounting
for 214 and 205 trades respectively. The December series
expires today.

FT-Actuaries
year-end changes
AT THE YEAR-END REVIEW
of the FT-Actuaries indices,
it was decided to discontinue
the Other Consumer (39) and
Discount Houses (63)
subsections with effect from January
2, 1985.

The seven constituents
currently in group 39—Peter
Black Holdings, Chamberlain
Phipps, Friedland Doggart,
Lec Refrigeration, Silentnight
Holdings, Valor and Wreg-
stead—will be reclassified
into groups 46 (Miscellaneous)
and 41.

Cater Allen Holdings, Clive
Discount, Gerrard and
National, King and Shaxson,
Smith and Stone, T. H.
and Union Discount, all
current constituents of group
63, will be transferred to sub-
section 70 (Other Financial).

New Year reclassifications
are also planned for J. Bibby
and Sons, from 21 (Food
Manufacturing) to 41, 46
(Miscellaneous), Guest Keen
and Nettlefolds, from 08
(Metals and Metal Forming)
to 09 (Motors) and UEL, from
10 (Other) to 05 (Electronics).

Options
First Last For
Deal- Decla- Sett-
ings tion ment
Dec 17 Jan 18 Mar 21 Apr 1
Jan 18 Feb 19 Apr 22
Jan 21 Feb 19 Apr 22
May 7 For rate indications see end of
Share Information Service

Rises and Falls
Yesterday
British Funds ... 14 17 42
Foreign Bonds ... 374 187 827
Financial and Prop. ... 108 88 349
Dis. ... 12 3 14
Mines ... 8 91 78
Others ... 104 42 56
Totals ... 608 484 1,598

EUROPEAN OPTIONS EXCHANGE
Series Vol. Feb. Last Vol. Mar. Last Vol. Apr. Last Stock
GOLD O 8200 825 15 - - - - - 8309.40
SILVER O 87 88 1 - - - - - 830.00
SILVER P 88 89 1 - - - - - 830.00
GOLD O 8200 825 15 - - - - - 8309.40

LONDON TRADED OPTIONS
Option Jan. Apr. July. Jan. Apr. July.
Gons. Gold 8200 825 15 - - - - - 8309.40
Courtaulds 110 20 22 24 2 2 5
Com. Union 180 20 22 24 2 2 5

BRITISH GOVERNMENT INDEX-LINKED STOCKS
All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15

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EQUITIES

Table with columns: Stock, High, Low, Change. Rows include Aberdeen Amptel, Access Securities, Balfour Beatty, etc.

FIXED INTEREST STOCKS

Table with columns: Stock, High, Low, Change. Rows include Aberdeen Amptel, Access Securities, Balfour Beatty, etc.

"RIGHTS" OFFERS

Table with columns: Issue price, Amount, Latest date, Stock, Change. Rows include Amalgamated Collieries, etc.

NEW HIGHS AND ACTIVE STOCKS

Table with columns: Stock, High, Low, Change. Rows include Amalgamated Collieries, etc.

MONDAY'S ACTIVE STOCKS

Table with columns: Stock, High, Low, Change. Rows include Amalgamated Collieries, etc.

RISES AND FALLS YESTERDAY

Table with columns: British Funds, Foreign Bonds, Financial and Prop., Dis., Mines, Others, Totals.

LONDON TRADED OPTIONS

Table with columns: Option, Jan., Apr., July., Jan., Apr., July., Stock.

BRITISH GOVERNMENT INDEX-LINKED STOCKS
All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15

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All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Times Dec 18 1984, Index No., Day's Change, etc.

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Times Dec 18 1984, Index No., Day's Change, etc.

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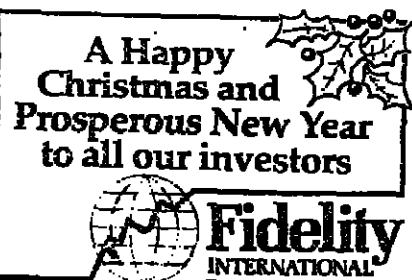
FT-100 SHARE INDEX 225.21 +0.7 225.24 1221.4 - 1212.5 1204.8 1196.7 1190.7

BRITISH GOVERNMENT INDEX-LINKED STOCKS
All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15

BRITISH GOVERNMENT INDEX-LINKED STOCKS
All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15

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All shares 118.24 -0.24 118.51 - 2.43 15 Inflation rate 3% 3.30 3.28 3.15





BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, Div, Yield, and 5-year performance.

Over Fifteen Years

Table showing performance of funds over a 15-year period.

Undated

Table of undated fund performance data.

Index-Linked

Table of index-linked fund performance.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of international bank and government sterling issues.

CORPORATION LOANS

Table of corporation loan data.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loan data.

LOANS Building Societies

Table of building society loan data.

Hire Purchase, Leasing, etc.

Table of hire purchase and leasing data.

Public Board and Ind.

Table of public board and industrial data.

Financial

Table of financial data.

FOREIGN BONDS & RAILS

Table of foreign bonds and rail data.

FT LONDON SHARE INFORMATION SERVICE

AMERICANS

Table of American stocks with columns for Name, Stock, Price, Div, Yield, and P/E.

BEERS, WINES - Cont.

Table of beer and wine stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

DRAPERY & STORES - Cont.

Table of drapery and store stocks.

ELECTRICALS

Table of electrical stocks.

ENGINEERING - Continued

Table of engineering stocks.

INDUSTRIALS (Miscel.)

Table of miscellaneous industrial stocks.

CANADIANS

Table of Canadian stocks.

CHEMICALS, PLASTICS

Table of chemical and plastic stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

FOOD, GROCERIES, ETC

Table of food and grocery stocks.

HOTELS AND CATERERS

Table of hotel and catering stocks.

BANKS, HP AND LEASING

Table of bank, HP, and leasing stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit stocks.

ENGINEERING

Table of engineering stocks.

HOTELS AND CATERERS

Table of hotel and catering stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit stocks.

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Table of beer, wine, and spirit stocks.

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Table of engineering stocks.

HOTELS AND CATERERS

Table of hotel and catering stocks.

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Journalist

Financial Times Wednesday December 19 1984

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, high, low, and volume.

LEISURE—Continued

Table of leisure and consumer goods stocks including companies like B&W, J&S, and various retail chains.

PROPERTY—Continued

Table of property and real estate stocks including companies like British Land, Granada, and various regional property firms.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds like British Venture, British Property, and others.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and various independent producers.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various regional miners.

NOTES

Notes section containing various financial notices, company announcements, and market commentary.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies from the UK, Ireland, and other regions.

OPTIONS—3-month call rates

Table of 3-month call option rates for various stocks and indices.

Recent issues and 'Rights' Page 33. This service is available to every company...

Exchange throughout the United Kingdom for a fee of £200 per annum for each security.

International Financialist

DAIWA SECURITIES



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs. (a), British Group-Continued, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts including British Group-Continued, British Group-Continued, and others, with columns for name, manager, and performance metrics.

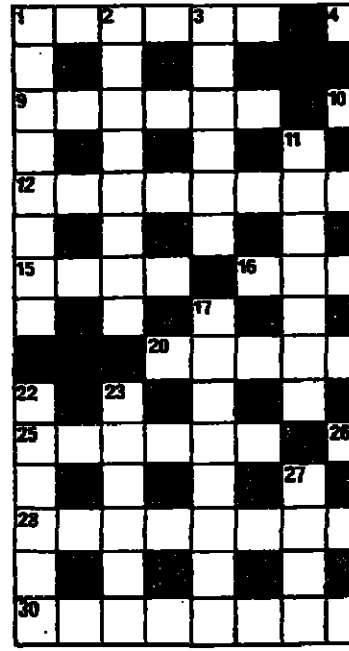
FT UNIT TRUST INFORMATION SERVICE

Main table listing unit trusts under the FT Unit Trust Information Service, including categories like Bond Managers, Equity Managers, and others, with columns for name, manager, and performance metrics.

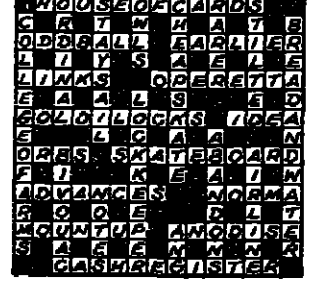
Table listing unit trusts including City of Westminster Assurance, General Purpose Life Ins. PLC, and others, with columns for name, manager, and performance metrics.

F.T. CROSSWORD PUZZLE NO. 5,599

- ACROSS
1 Loose, full-length coat in daily use (6)
4 Constriction with vestige of what is seen off Mortlake? (8)
9 Infallible indication from Carole Twist (6)
10 Insect that infects swimmers? (5-3)
12 Only top-drawer types should engage in it (8)
13 Storm damage? (6)
15 It takes a lot to become a singer (4)
16 Galathea, for example, holding right high station (7)
20 Sketch not allowed on railway (7)
21 Place on potter's table (4)
25 Oil mixed in French wine - what a fiddle! (6)
26 Is conductor on it at Euston? (8)
28 Arrange 'The Ring' as work for soloist and orchestra (8)
29 A case of giving (6)
30 Patient having to learn, perhaps, to take time (8)
31 Stick notice in this position (6)
DOWN
1 Relinquish ambition to get score at Twickenham (4-4)
2 Stand still and eat grass, usually (8)
3 Cake that goes like lightning abroad? (6)
5 Ring friend in Stone (4)
6 People in this gear hit trees, unfortunately (3-5)
7 Fellow on watch (6)
8 High fliers get good scores, of course (6)
11 Jet engineer to shave with a knife (7)
14 Glowing by the fireside (7)
17 Christian, yes, but dissenter in the main (8)
18 Stand up to it inside, going in different directions (6)
19 Running out of stock, all at once (8)
22 Bird using middle voice in Latin? (6)
23 Dogwood leaves American university unfinished (6)
24 Capital way to run around (6)



Solution to Puzzle No. 5,598



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INSURANCE, OVERSEAS & MONEY FUNDS

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Table of insurance and overseas funds, including Liberty Life Assurance Co Ltd, National Provident Institution, and various international investment funds.

Main table of insurance and overseas funds, listing companies like Sun Life of Canada, Prudential Insurance Co, and various international investment funds.

Table titled 'OFFSHORE AND OVERSEAS' listing various international investment funds and their performance metrics.

Table of money market and bank accounts, including Money Market, Trust Funds, Money Market, and Bank Accounts, listing various financial products and their values.







CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Pound at new low on oil fears

Sterling fell to its worst level ever yesterday as the market reacted to fears of lower oil prices. Opec ministers met today in Geneva to discuss price differentials and production levels and there was concern that this could affect the price of oil...

timed to ease. Federal funds touched 7 per cent at one point and another leading U.S. bank reduced its prime rate to 10 1/2 per cent. Euro-dollar also took a softer turn amid speculation of a reduction in the U.S. discount rate to 8 per cent...

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates with columns for Currency, % change, and % change against ECU.

FINANCIAL FUTURES

Eurodollars firm

Dollar denominated interest rate contracts were very firm on the London International Financial Futures Exchange yesterday. The failure of the Federal Reserve to drain liquidity from the New York banking system on Monday, when Federal funds fell below 6 per cent...

LONDON

Table showing London market rates for Eurodollars and other instruments.

CHICAGO

Table showing Chicago market rates for Eurodollars and other instruments.

POUND SPOT-FORWARD AGAINST POUND

Table showing Pound Spot-Forward Against Pound rates for various maturities.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing Dollar Spot-Forward Against Dollar rates for various maturities.

OTHER CURRENCIES

Table showing other currency rates including Argentine Peso, Australian Dollar, etc.

CURRENCY MOVEMENTS CURRENCY RATES

Table showing currency movements and rates for various currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various maturities and currencies.

MONEY MARKETS

London keeps its nerve

Interest rates moved nervously higher for the longer periods on the London money market yesterday. This followed sterling's fall to a record low on the foreign exchange, but as the pound picked up from its worst levels touched just before noon, interest rates eased back slightly.

timed when New York began trading again. Federal funds finished at 7 1/2 per cent on Monday and fell to 7 per cent in early trading yesterday, while Bankers Trust followed Manufacturers Hanover in cutting its prime rate by 1/2 per cent to 10 1/2 per cent.

MONEY RATES

Table showing money rates for various currencies and maturities.

LONDON MONEY RATES

Table showing London money rates for various instruments.

Discount Houses Deposit and Bill Rates

Table showing discount houses deposit and bill rates.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

The fixing rates are the arithmetic means, rounded up to the nearest one-eighth of a cent, of the bid and offered rates for \$10m quoted by the market to five reference banks...

MONEY RATES

NEW YORK (Lunchtime)

Table showing New York money rates at lunchtime.

Treasury Bills

Table showing Treasury bill rates for various maturities.

Treasury Bonds

Table showing Treasury bond rates for various maturities.

Company Notices

Public notice is hereby given that a meeting of the Board of Directors of the Company will be held on November 21, 1984, to consider the issue of new shares for the distribution of new shares as set out in the notice...

NOTICE OF RATE OF INTEREST NBE FINANCE (CAYMAN) LIMITED. US\$40,000,000 GTD FLOATING RATE SERIAL NOTES DUE 1987.

NOTICE OF RATE OF INTEREST NBE FINANCE (CAYMAN) LIMITED. US\$40,000,000 GTD FLOATING RATE SERIAL NOTES DUE 1987.

EUROFIMA SOCIETE EUROPEENNE POUR LE FINANCEMENT DU MATERIEL FERROVIAIRE. 7 1/2% 1973/1988 US\$ 20,000,000.

Lazard Brothers Fund Managers (Channel Islands) Ltd. Bid Offered Ann. grh. Lazard Curr. Res. Fnd. F. 10.03 10.04 9.00.

Zambia Consolidated Copper Mines Limited and its subsidiary companies

Operating and Financial Quarter ended 30 September 1984. Consolidated Profit and Loss Account (Unaudited and Condensed).

NOTES: (1) The financial summaries are presented in Kwacha, the currency of Zambia. (2) In some respects, the accounting principles adopted by the Group differ from those used in the United States of America.

LUSAKA, 6 December 1984 - Zambia Consolidated Copper Mines Limited (ZCCM) recorded a profit on metal trading of K79.3 million during the quarter ended 30 September 1984, against a profit of K67.4 million in the corresponding quarter of 1983.



# Fitzwilliam

- Substantial increase in profits to IRE1.45 million
- Opportunities to maximise value of the Goulding Investment
- Vigorous exploration programme enhances Atlantic Resources acreage in Celtic Sea
- Independent Newspapers maintain profits in a difficult year
- Textile profits up despite decline in consumer buying power
- Shareholders' funds increase by 35% to IRE16.5 million

This is the first year in the past three years that I am able to report a substantial increase in profits to you. The most important component in this increase has been Goulding Chemicals Limited.

This is a business with an excellent labour force, first class management, a market share of approximately 25%, a positive cash flow and total sales in excess of IRE50 million. I consider Goulding to be one of the major re-organisations of any Irish business in the past ten years.

The company now offers us three immediate opportunities to maximise its value to Fitzwilliam:

1. We can maintain our equity position. The effect of this would be that at current levels of profitability we would expect the greater portion of our loans of IRE1.5 million plus accrued interest to be paid in 1985.
2. We can sell all or part of our 50% equity and to date we have received two firm offers which value Goulding Chemicals at a figure above that represented in your Balance Sheet today.
3. We can participate in 1985 as a 50% Shareholder in the possible flotation of Goulding Chemicals Limited as an independent company based on a three year record of sales and profit growth.

All of these attractive alternatives are being considered but I would remind you that we view ourselves for the long term as an investment and not an operating company and our medium term strategic orientation will direct itself to the end.

I would now like to direct myself to our most exciting and I might add our most frustrating investment, Atlantic Resources. On 15th November, 1984 in my capacity as Chairman of Atlantic Resources I wrote to its Shareholders attempting to give them an overview of the company's progress over the previous year. Two points were of particular importance in this letter.

(1) That company, Atlantic Resources, had spent over IRE23 million on exploration and development over the past four years without one penny of cost to the overburdened taxpayer.

(2) This expenditure has not only enhanced "the hydrocarbon prospectivity of the Celtic Sea in general, but Atlantic's acreage in particular". Reasonable men may indeed will, differ in terms of geological interpretation but the facts are that despite recent disappointments several ventures emerged from the events of the past four years.

Atlantic Resources was started by Fitzwilliam and could not have been started without Fitzwilliam's financial power. This is what enterprise is all about.

Atlantic Resources has in my view focused international interest on the Celtic Sea, an area of limited interest prior to the formation of that company.

In a year when unemployment reached record proportions in the country; when company after company including State companies went into bankruptcy and liquidation or passed their dividends, when a great number of the reporting companies on the Stock Exchange reported reduced earnings, I would suggest that your Company did a workmanlike job. Goulding Chemicals and Crowe Wilson showed endless ingenuity in a hostile business and economic climate; we paid our dividends and incidentally, in the ten year history of this company we have never failed to pay a dividend each year, and we increased shareholders' funds by 35 per cent. If 1985 brings us any good fortune in natural resources then an exciting future beckons us. In all events your Company will continue to attempt to maximise its value to the firm belief that this is the best route to long term capital gains.

We have to be patient and we have to be courageous but that too is what enterprise is all about. It is our view that our 2/81 Consortium will return to the 49/9 Discovery Block in 1985 after detailed seismic has been completed.

Extracts from the statement of Dr. A.J.F. O'Reilly, Chairman of Fitzwilliam Limited, to the Annual Meeting in Dublin, 7th December 1984. Copies of the full statement available from The Secretary, Fitzwilliam Limited, 1/2 Upr. Hatch Street, Dublin 2.

and interpreted in order to position the next well appropriately.

Our next largest investment is in Independent Newspapers and a very good one it has been for this Company. These are very tough times in the newspaper industry, independent is not immune to the current economic decline in advertising and it too must seek appropriate rationalisation and technology changes if it is to protect the Company's viability.

Its prudent decision to invest internationally some years ago has spread risk and it now has major profit centres in France, U.K. and the U.S.A. and will hopefully break into profits in Germany in this coming year. In addition, the flotation of Reuters has greatly strengthened the Company's Balance Sheet with Shareholders' funds now in excess of IRE20 million.

In a year when unemployment reached record proportions in the country; when company after company including State companies went into bankruptcy and liquidation or passed their dividends, when a great number of the reporting companies on the Stock Exchange reported reduced earnings, I would suggest that your Company did a workmanlike job. Goulding Chemicals and Crowe Wilson showed endless ingenuity in a hostile business and economic climate; we paid our dividends and incidentally, in the ten year history of this company we have never failed to pay a dividend each year, and we increased shareholders' funds by 35 per cent. If 1985 brings us any good fortune in natural resources then an exciting future beckons us. In all events your Company will continue to attempt to maximise its value to the firm belief that this is the best route to long term capital gains.



## What you leave in your Will could make the difference between life and death to the old.

Throughout the Third World, there are poverty stricken old people for whom every day is a struggle against hardship and infirmity. Without friends or family to turn to, many could die without proper help.

But by remembering Help the Aged in your Will, you can help transform their lives. And it doesn't just have to be money. Almost anything you're kind enough to leave us can be used to benefit the old.

If you'd like to know more about remembering the old in your Will, send off the coupon for our free information pack.

To: The Hon. Treasurer, The Rt. Hon. Lord Layard-King, Help the Aged, Project 49510, FREEPOST, London EC1B 1BD.

Name \_\_\_\_\_  
 (Mr/Ms/Ms/Ms) \_\_\_\_\_  
 Address \_\_\_\_\_

Postcode \_\_\_\_\_

Help the Aged  
 Leave the old a new start in life

# INTL. CAPITAL MARKETS

## EUROBONDS

# Bond prices advance on hope of falling rates

BY MAGGIE URRY IN LONDON

THE EURODOLLAR bond market rallied sharply yesterday, but the gains caught new issue managers by surprise and no deals appeared.

Bond prices added at least 1/2 point on the back of falling interest rates and hopes of a discount rate cut.

BNP Bank bond average		
Dec 18	1984	Previous
102.867	102.843	102.843
103.042	102.843	98.056

a 7% per cent coupon and par issue price. They traded well, at about 98% compared with a 1% per cent selling concession.

Swiss franc bond prices were little changed in quiet trading.

Credit Suisse was able to cut the coupon for the SwFr 50m private placement for Keihin Electric Express Railway from 3 3/4 per cent to 3% per cent. The equity warrants give the right to buy the shares at a 2 1/2 per cent premium.

Strong demand for the Peugeot European currency unit issue, worth Ecu 50m, allowed Societe Generale de Banque to set a 100% issue price for the deal. The coupon stays at 10% per cent for the five-year bonds.

The three Prudential issues, which total over \$1bn, were the most obvious targets for buyers and all were pushed up. The 10-year issue, in demand because of a lack of paper in that area, traded best.

Floating rate note issues, the coupons of which have recently been re-fixed - giving the longest period at the higher interest rates - gained as much as 10 basis points as Euro-dollar deposit rates fell by 1/2 point.

Fears that the Japanese Ministry of Finance might introduce a capital gains tax on zero coupon issues did not have much impact on existing issues. The longer-term effect of such a tax could be more serious, as Japanese investors are big buyers of zero coupon issues.

In the D-Mark bond market, Deutsche Bank launched the World Bank's DM 500m issue into a firming market. The 10-year bonds have

# Eulabank to omit dividend

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

THE 22 bank shareholders of Eulabank, the London-based consortium bank which specialises in Latin American lending, have foregone their dividend for the third consecutive year in order to build up the bank's reserves.

In its latest annual report released yesterday, Eulabank says it is making provisions against loans "which are doubtful of collection or where the country risk demands such provision", but it gives no details.

Virtually all the bank's loans are

in Central or South America, the main countries being Brazil (20.5 per cent of the total), Argentina (15.9 per cent), Chile (15.4 per cent), Mexico (13.4 per cent) and Venezuela (8.6 per cent).

After-tax profits for the year ending September 30 were £4.6m (£5.2m), up slightly from £4.6m last year. Total assets rose from £713m to £950m, but much of the increase was due to the strength of the dollar, in which most of its loans were denominated. Because of the decision to omit the dividend, total capital and reserves increased from

£33.2m to £38m.

Eulabank is half owned by 11 European banks, including Barclays, and half by 11 Latin American banks representing the large countries in the region.

Mr George Munson, the general manager, said the bank had adopted a "very conservative" provisioning policy. He was confident that the Latin American situation would improve so long as interest rates stayed at reasonable levels and trade was healthy.

# FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 18.

U.S. DOLLAR	Issued	Yld	Offer	Change	Yld	U.S. DOLLAR	Issued	Yld	Offer	Change	Yld
STRAIGHTS						EUROPEAN 7 1/2 84	10	10 1/2	10 1/2	+0 1/2	7.12
Amer Credit 12 1/2 84	150	10 1/2	10 1/2	+0 1/2	11.54	Int'l Dev 7 1/2 84	15	10 1/2	10 1/2	+0 1/2	7.28
Bank of Tokyo 13 1/2 81	100	10 1/2	10 1/2	+0 1/2	11.81	New Zealand 7 1/2 84	15	10 1/2	10 1/2	+0 1/2	6.58
Canada Int'l 13 1/2 81	100	10 1/2	10 1/2	+0 1/2	12.08	World Bank 8 1/2 84	15	10 1/2	10 1/2	+0 1/2	7.81
Canadian Dev 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.82						
Commerzbank 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	11.89						
Credit Suisse 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.39						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.05						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.10						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.18						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.28						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.38						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.48						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.58						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.68						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.78						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.88						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	12.98						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	13.08						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	13.18						
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Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	17.68						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	17.78						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	17.88						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	17.98						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	18.08						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	18.18						
Danish 12 1/2 84	100	10 1/2	10 1/2	+0 1/2	18.28						